



CITY OF PLANO HOUSING REHABILITATION PROGRAM CONTRACTOR POLICIES AND PROCEDURES

BACKGROUND

The City of Plano, Texas offers a Housing Rehabilitation Program, funded by the U.S. Department of Housing and Urban Development (HUD) through the Community Development Block Grant (CDBG) and HOME Investment Partnership (HOME) Programs. The Housing Rehabilitation Program is administered by the Community Services Division, Planning Department, City of Plano, located at 1520 Avenue K, Ste 250, Plano, Texas. All contractors participating in this program are expected to comply with these policies and procedures. Non-compliance may result in suspension from the program.

FUNDING AND FUNDING AVAILABILITY

In the event the HUD ceases to fund the CDBG or HOME programs during the construction process, the property owner shall be responsible for direct payment to the contractor for any unpaid Work completed under the Project.

The contractor understands that the property owner and household must continuously meet all funding underwriting criteria established under the Program. Should the property owner or any member of the household lose his/her Program funding eligibility during the construction of the Project, the property owner shall be responsible for direct payment to the contractor for all unpaid invoices and/or incomplete work.

CONTRACTOR ELIGIBILITY

To be eligible to participate in Projects funded with CDBG and HOME funds, a general contractor must complete a contractor application in its entirety and satisfy at a minimum the following requirements:

1. Must have been in business for at least five (5) years as a general contractor in both new construction and rehabilitation and must submit a complete and acceptable contractor's application with all required attachments and references as indicated on said form.
2. Must have the financial ability to perform a Project as evidenced by a letter of reference from a financial institution.
3. Must provide evidence of ability to obtain necessary insurance coverage.
4. Shall immediately notify the City of Plano of any change in insurance status.

5. Shall have and maintain a good credit record of a minimum credit report class of 3 or less out of the maximum 5 per Dunn and Bradstreet. ("5" being the highest risk level with "1" being the lowest.)
6. Shall complete a technical review/interview with Community Services staff.
7. Meet and maintain liability insurance coverage per the City's insurance requirements.
8. Shall hold current all licenses and certifications mandated by industry, state and local standards and laws relative to the work required on awarded contracts.
9. Must not have a conflict of interest, as defined by City policies, with any City employee, officer or agent in the completion of any awarded contract.
10. Shall maintain in Good Standing, as defined by the housing rehabilitation program requirements, at all times.
11. Must not appear on HUD's excluded party list.
12. Be free from any civil or criminal lawsuit or judgment that would impede the company's or your ability as owner of the company to complete rehabilitation Work.

ANNUAL RENEWAL REQUIREMENTS

On an annual basis, Community Services staff will forward a renewal form for inclusion in the Vendor List. At renewal time and throughout participation in the Housing Rehabilitation Program, your company must remain in good standing status. Good standing status includes:

1. Maintaining the appropriate liability insurance requirements;
2. Having the financial capacity to start and complete Work;
3. Meeting the credit thresholds;
4. Being free from any civil or criminal lawsuit or judgment that would impede the company's or your ability as owner of the company to complete rehabilitation Work;
5. Having no warranty complaints from existing housing rehabilitation property owners;
6. Not appearing on HUD's excluded party list.

Community Services will review all renewal documents and verify that you are not on the list of debarred contractors maintained by the Department of Housing and Urban Development. In addition, we will: verify your insurance coverage; ensure that your corporate charter is in good standing with the State of Texas, conduct credit checks, verify all reference, and conduct a reasonable background check on the company and the owners.

Contractors must obtain all permits that are required to perform the Work. In addition, all contractors and subcontractors must possess such licenses as are required by state and local authorities in order to perform such functions as are subject to licensing.

BID PROCESS

Property owners may either select a contractor from the Community Services pre-qualified Vendor List, or have the City of Plano conduct a competitive sealed bid procurement to complete rehabilitation Work. In either selection methods, no contractor may bid if he/she is related to the Applicant by blood or marriage. Nor may a contractor bid if he/she is under contract to complete three housing rehabilitation Projects at the same time.

1. Selection of Contractor by the Property Owner

After property owners have reviewed and approved the Work Descriptions on the Project, they shall be given copies of the approved Work Descriptions and the pre-qualified Vendor List. The property owner will be responsible for contacting the contractors of his/her choice on the list, scheduling walk-through inspections, obtaining bid results from the contractor(s) and selecting a contractor whose bid meets the cost/price reasonableness parameters of the Program.

The Rehabilitation Estimator will be present at the scheduled walk-through to answer any technical questions regarding the Work Descriptions. You are not permitted during the bid process to substitute different material or to offer homeowners different quality or type material than has been specified in the Work Specifications. Material substitutions are only permitted with City approval when the material originally specified is out-of-stock, no longer in production, or has been recalled by the manufacturer.

These program requirements ensure consistency and accuracy in generating comparable bids, fairness to all past and future housing rehabilitation clients, keeping project costs reasonable and project quality consistent, and efficiency in completing the project timely.

2. Competitive Sealed Bid Selection

A competitive sealed bid shall be completed per 24 CFR Part 85. Its requirements include:

- a. Advertisement to the general public;
- b. A walk-through at a pre-determined time and date—not all walk-throughs are mandatory. No bid will be accepted or evaluated from a contractor that failed to complete a walk-through. It is advisable that subcontractors attend the walk-through;
- c. Completion of a bid package prepared by Community Services—all bids must be line-item bids (i.e., each item of the Work Descriptions will be itemized separately, then totaled for the complete bid);
- d. Submission of the bid package on or before the date and time specified on the package;
- e. Public opening of the bids—the bid opening will occur on the date and time noted in the bid package. The purpose of the public opening is to announce the dollar amount of each of the bids submitted. No contract award will be provided during the opening, nor will bids be evaluated.
- f. Evaluation of the bids—bids will be evaluated after the opening date.
 - **BIDS WILL AUTOMATICALLY BE REJECTED IF THEY ARE MORE THAN 10% ABOVE OR BELOW THE COST/PRICE REASONABLENESS ESTABLISHED BY COMMUNITY SERVICES.**
 - Any contractor with three contracts under construction will not be contacted to bid on a Project.
 - Incomplete bid packages will not be evaluated and will be returned to the bidder.
 - Bid packages submitted after the date and time specified on the bid package will be returned unopened.
- g. Conditional award of contract to the winning bidder—conditional awards are awarded pending verification of insurance and the HUD Excluded Party List;
- h. Award of contract to the winning bidder.

SITE INVESTIGATION

Prior to making a bid on any Project, the contractor shall warrant and represent, that it fully examined the Property, the condition of the existing structure on the Property, all requirements of the property owner and all other matters including those stipulated in any Work Specifications and construction documents, and satisfied itself as to the general and local conditions which can affect the Work or its cost.

If during construction the contractor discovering differing site conditions than those observed during the bid walk-through, the contractor shall stop all Work and immediately notify the Rehabilitation Estimator. The contractor shall promptly, and before the conditions are disturbed, give a written notice to the Rehabilitation Estimator of: (i) subsurface or latent physical conditions at the site which differ materially from

those indicated in the Work Specifications; or (ii) unknown physical conditions at the site(s), of an unusual nature, which differ materially from those ordinarily encountered and generally recognized as inhering in Work of the character provided for in the construction contract. Any discrepancies and resolution thereof shall be the decision of the Community Services Manager or his/her designee.

CONTRACTS AND PRE-CONSTRUCTION APPOINTMENT

After a contractor has been selected, the City of Plano will schedule a pre-construction appointment with the contractor and the property owner to execute the construction contract, and other related construction documents.

All parties to these documents shall receive copies of the agreements within three days of the appointment but no later than the day before the appointment.

The property owner and the contractor may provide construction contracts. Should the property owner and contractor chose to draft their own contract, the contract shall be forwarded to Community Services one week before the commitment appointment and reviewed and approved by the Community Services Manager or his/her designee prior to its execution to ensure compliance with Housing Rehabilitation Program Policies and HUD requirements. An addendum that will include all the Program requirements shall be attached to and made part of the drafted construction contract.

If neither has a construction contract document, the Community Services will provide a courtesy contract that will include all the requirements of HUD and the Program. No Project will commence without an executed construction contract and a Notice-to-Proceed. Contract documents will be signed in the Community Services office by the property owner, contractor, and a representative of the Community Services staff.

Contractors will also be required to complete a **“Sub-contractor listing” and other documents PRIOR** to the commitment appointment contract signing. All contractors are supplied with this form and must hand-deliver the completed form to the Housing Rehab contractor Policies and Procedures office no later than 5:00 p.m. the day before a commitment appointment is scheduled. This will provide our office with a full and complete listing of all persons or entities that will render services or supply materials in connection with the Work. If a contractor fails to submit the form before the pre-construction appointment, the pre-construction appointment will be cancelled until the form is received.

CONSTRUCTION

Before Work starts on a Project, a copy of the permit from Building Inspection must be submitted to Community Services. If a copy of the permit is not received by the Housing Rehabilitation office by the time Work begins, as determined by the Notice-to-Proceed,

the job will be stopped by the Rehabilitation Estimator until a copy of the permit is submitted.

The City of Plano Building Inspection Department will inspect all items on the Work Description for compliance and completion. A copy of the Work Description must be provided for Building Inspection at the Project site.

While Work is in progress, the contractor must request that the Building Inspection Department make the required plumbing, electrical, mechanical, and final inspections. Other inspections will be performed by Housing Rehabilitation staff.

In some cases, electrical, plumbing, and HVAC work may not require a permit from Building Inspection. Even though a permit is not required, all such work must be completed by a licensed electrician, plumber, or HVAC (sub)/contractor.

No deviations from the specifications will be allowed. For example: if the specifications state you must primer the exterior and then paint with semi-gloss and you do not primer before painting, the Housing Estimator will stop Work and decide the appropriate course of action. You may be required to re-do the Work, or you may be held financially responsible for your deviation. Failure to do the Work as specified may result in immediate suspension from the program.

Any changes to the scope of Work must be documented on a Housing Rehabilitation Change Order Form when dollars are involved, or if items are substituted.

The property owner, contractor, and Housing Rehabilitation Estimator will sign this change order. **NO WORK OUTSIDE THE WORK DESCRIPTION WILL BEGIN BY A CONTRACTOR OR SUB-CONTRACTOR BEFORE A CHANGE ORDER IS PREPARED BY THE HOUSING REHABILITATION OFFICE AND ALL APPROPRIATE SIGNATURES ARE IN PLACE.**

The City has no responsibility to pay for work that has not been approved on a change order.

Contractors who want to work outside of normal business hours must obtain the property owner's permission.

One of the requirements of the program is that all sub-contractors must be paid by the contractor. Any contractor who fails to pay a sub-contractor will be suspended and removed from our contractor list for up to three (3) years.

WARRANTY

At the completion of a Project, the contractor shall forward the original warranty documents to the property owner and a copy to the Rehabilitation Estimator. NO FINAL PAYMENT WILL BE ISSUED UNTIL ALL WARRANTY PAPERWORK HAS BEEN FORWARDED TO THE PROPERTY OWNER AND THE REHABILITATION ESTIMATOR.

All components repaired or replaced, and labor for repair or replacement during rehabilitation of the Project are covered by a one (1) year warranty from the Completion of the Project. The contractor warrants for one (1) year that all materials provided to the Owner under the Construction Contract shall be new unless otherwise approved in advance by the City and that all work will be of good quality, free from faults and defects, and in conformance with the Construction Contract, the other Contract Documents, and recognized industry standards.

After the expiration of the one (1) year warranty noted above, all heating, air conditioning, water heater, appliances and other mechanical equipment replaced shall be covered as specified by the manufacturers' warranty.

It is the contractor's responsibility to provide the Owner a list of items with their related warranty specifications that exceed the one-year period. Said list will be forwarded to the Owner on the date the Owner executes the Final Work Acceptance form.

The warranties noted above are in addition to any rights or warranties expressed or implied by law and in addition to any consumer protection claims arising from misrepresentations by the contractor. Where a longer warranty than that stated above is specified for individual products, work, or materials, the longer warranty shall govern.

The property owner is responsible for approving and accepting the contractor's work. The City accepts no liability for the Project. Any warranty of work performed is between the contractor and the property owner. However, in the event of a warranty dispute, the Property owner or contractor may submit a grievance with the City for the following reasons:

1. Communication breakdown between the Property owner and the City, or the Property owner and the contractor; or
2. Alleged failure of the contractor to honor the one-year warranty.

Contractual issues unrelated to the Program may not be brought before the City. For example: specifications outside those Work Specifications that have been approved and agreed to by both the Property owner and the contractor and have entered into contractually may not be brought before the City Staff.

If there is a dispute between the Property owner and the contractor as to whether or not a defect in the work exists, such dispute shall be conclusively resolved by the Manager

in accordance to the Program requirements. From time to time, said requirements are revised to conform to existing federal, state and local laws. It is the responsibility of the Property owner and contractor to obtain and review the most current requirements prior to filing for and requesting a dispute resolution.

If the City's dispute resolution is not acceptable to the Property owner or the contractor fails to respond to the Manager's resolution, the Property owner may seek legal remedies as available under Texas law.

Contractors who fail to honor warranty work may be prohibited from housing rehabilitation bidding opportunities and suspended and/or debarred from the pre-qualified Vendor List.

PAYMENTS

Contractors will be limited to a total of five draws per job. Twenty- Five Percent (25%) of the contract price will be retained through the 4th draw to be used for Liquidated Damages, if necessary.

When the Project is complete, and the Rehabilitation Estimator, property owner, contractor and Community Development Coordinator have all inspected the home and approved in writing, the contractor may submit the final draw for payment.

When submitting an invoice to our office for payment, the invoice must have a description of the items that have been completed. The invoice should include the following information: property owner's name and address, Housing Rehabilitation Project number, the work description items that have been fully completed, and the amount of draw for that particular invoice. **You will only be paid for items that have been completed.**

The invoice must be signed by the contractor, property owner, and the Housing Rehabilitation Estimator, prior to submission to our offices for payment. The only person who may sign and submit invoices will be the contractor or officer of the corporation whose been given authority to request payment. When contractor requests a draw, any line items included should have passed inspection by Building Inspection prior to the draw request.

PROCEDURE WHEN REQUESTING PAYMENT

In order to give the Housing Rehabilitation Estimator adequate time to review the list of items completed, check inspections and contract percents, etc. you are required to present a copy of your invoice with a completed Draw Request to the Rehabilitation Estimator no later than noon on Wednesday. The Rehabilitation Estimator will review the invoice the next business day (Thursday) for compliance with policy and to check

that items being invoiced are completed and have passed Building Inspection. If discrepancies are found, the Rehabilitation Estimator will communicate the discrepancies by e-mail. Corrected original invoices with the Property owner and contractor signatures shall be forwarded to the Rehabilitation Estimator for his/her signature and approval no later than 3:00 PM Thursday.

The Community Services Supervisor (CSS) will inspect the property on Friday for payment approval. If the CSS finds the items completed satisfactorily, the City will mail the check the following Friday. If only a part of the items requested for payment are completed, the contractor shall submit a revised invoice to include only those items that passed the CSS inspection.

Any original invoices received after the Thursday deadline risk non-payment for a two-week period. The goal of the City is to have contractors' checks mailed the following Friday after a request for payment is submitted. Complete payment requests received after the Thursday deadline will be paid on the third Friday after the missed Thursday deadline.

Before invoicing for the final draw, the contractor shall ensure that:

1. The property owner's punch list has been completed and the work thereof approved by the Property owner and the Housing Estimator;
2. The final building inspections are completed by the Building Inspection Department; and
3. The items below are completed and forwarded to the Rehabilitation Estimator:
 - a. Building permit "finals" from the Building Inspection Department;
 - b. Copies—for the City's Project file—of all manufacturers' warranties for materials and parts used on Project, including, but not limited to, appliances, roofs, foundation repairs, and HVAC that have been forwarded to the Property owner;
 - c. Executed copy of lien waivers and Section 3 documents (as appropriate);
 - d. Executed copy of the Final Owner's Acceptance; and
 - e. Final invoice, draw request and completed Lien Waivers from all subcontractors involved in the Project.

After the completion of items 1 through 3a-e immediately above, the Rehabilitation Estimator will complete a "Final Inspection Report" and calculate the Incentive Pay and Liquidated Damages and submit the final draw and invoice to the CSS for property inspection and final payment approval.

CONTRACTOR OBLIGATIONS DURING CONSTRUCTION

1. Payment of Construction Related Items

Unless otherwise specified in the construction contract, the contractor shall provide and pay for all materials, labor, tools, equipment, water, light, heat and power, transportation, superintendence, temporary construction of every nature, taxes legally payable because of contract work, and all other services and facilities of every nature whatsoever necessary to perform the Work Specifications and deliver the Project complete in every respect within the specified time.

2. Signatory

The contractor may authorize his superintendent or other individuals to sign for him and his name if the contractor has filed with the Property owner a notarized statement evidencing such authorization and authenticating the signature to be so honored.

3. Project Management and Verification of Data and Calculations

The contractor shall supervise the Work, and shall have a competent superintendent/project manager on the Work at all times with full authority to act for the contractor. The contractor shall also provide a staff adequate to coordinate and expedite his/her Work and that of his/her Subcontractors to ensure compliance with construction contract requirements. The contractor shall lay out the Work and be responsible for all lines, levels, and measurements of all Work executed under the construction contract. He/she shall verify the figures before laying out the Work and will be held responsible for any error resulting from his failure to do so.

4. Protection of Property

The contractor shall take proper means to protect the owner's property, and adjacent or adjoining property, or any properties in any way encountered, which might be injured or seriously affected by any process to be undertaken under the construction contract, from any damage or injury by reason of said process; and the contractor shall be liable for any and all claims for such damage on account of its failure to fully protect such property.

5. Clean Work Area.

The contractor shall at all times keep the work area, including storage areas, free from accumulations of waste materials. After completing the Work and before Final Inspection, the contractor shall:

- a. Remove from the premises all scaffolding, equipment, tools, and materials (including rejected materials) that are not the property of the Property owner and all rubbish caused by its work;

- b. Leave the work area in a clean, neat, and orderly condition satisfactory to the Rehabilitation Estimator or Manager;
- c. Perform all specified tests; and
- d. Deliver the installation in complete and operating condition.

The contractor shall confine all operations (including storage of materials) on Property owner's premises to areas authorized or approved by the City and Rehabilitation Estimator.

6. Health, Safety and Accident Prevention

In fulfilling his/her obligations during the construction, the contractor shall:

- a. Ensure that no laborer or mechanic shall be required to work in surroundings or under working conditions which are unsanitary, hazardous, or dangerous to his/her health and/or safety;
- b. Protect the lives, health, and safety of other persons;
- c. Prevent damage to property, materials, supplies, and equipment; and,
- d. Avoid work interruptions. For these purposes, the contractor shall:
 - Provide appropriate safety barricades, signs, and signal lights;
 - As appropriate, furnish, install, and maintain ample sanitary facilities for the workers. These facilities shall be sufficient to meet the Project needs and be located to the satisfaction of the Manager. All such facilities and services shall be furnished in strict accordance with governing health regulations; and,
 - Include the terms of this clause in every subcontractor that such terms will be binding on each Subcontractor.

INCENTIVE PAY AND LIQUIDATED DAMAGES

The City will pay a contractor *Incentive Pay* for completing jobs before the contract time has expired. All City inspections must be complete and accepted as final, along with all final acceptances signed, and required paperwork submitted before a Project will be determined to be complete. When a job is finished before the contract completion date, The City will pay the contractor \$50.00 each day the job is completed early, with the Incentive Pay total not to exceed \$500.00 per Project.

When a contractor is in default of the contract completion time, \$100 shall be retained as *Liquidated Damages* for each day in which the job is not complete. It should be made clear that if the Project is completed, and the property owner accepts the Work as final, the City will collect the Liquidated Damages and the property owner is responsible for reimbursement (reimbursement being in the form of a forgivable or repayable loan) of the entire contract costs. Any liquidated damages will not change the loan amount for which the property owner is responsible.

Incentive Pay and Liquidated Damages are applicable to single-family rehabilitation, but may be applied to multi-family rehabilitation.

CONTRACTOR DEFAULT

In the case where a contractor has been terminated from a job or has quit the job, the City may deduct from the contractor's final pay the amount required to complete the Project per the contract Work Description or a revised Work Description, and any fees stipulated in the construction contract. Contractors may be charged for any additional costs above the contract amount, which are necessary to complete the job.

SUSPENSIONS AND/OR DEBARMENTS

Contractors may be suspended for up to 5 years or debarred permanently from the program. Reasons for either suspension or debarment are determined on a review of documents and information on file and on a case-by-case basis. The Suspension Review Board will hear any appeal of a suspension or debarment, and their decision shall be final. The Suspension Review Board is composed of the Purchasing Manager, the Director of Finance, and the Director of Budget and Research.

The causes for which a contractor may be suspended or debarred permanently are as follows:

1. Failure to complete a job during any 12-month period;
2. Failure to pay sub-contractors;
3. Failure to make a reasonable effort to honor warranties;
4. Consistent failure to complete Work within the time allotted by the contract;
5. Consistently poor workmanship;
6. Excessive customer complaints due to failure to return calls, complete warranty repairs as specified in the Construction Contract, utilize poor quality material, complete work in an unprofessional workmanship manner and manage subcontractors;
7. Excessive submissions of poorly completed documents and forms during the Project construction period causing delays and additional costs to City Program administration.
8. Failure to renew insurance while under contract;

9. Consistent failure to comply with Housing Rehabilitation Program policies;
10. Possession or use of illegal or controlled drugs and/or alcohol on the job by the contractor, contractor's employees, or any subcontractors;
11. Falsifying any information provided on or with the contractor Application;
12. Contractor default on a construction contract;
13. Contractor failure to maintain a Good Standing status at all times as defined in the Housing Rehabilitation Program Policies;
14. Contractor's failure to provide the necessary qualification documents as provided in the Vendor Management System;
15. Criminal activity.

RECORD RETENTION

The contractor and his/her Subcontractors shall keep records pertaining to any Project for five (5) years after all final payments have been made and all pending matters are closed.

EQUAL CONTRACTING OPPORTUNITIES

It is the policy of the Community Services Division of the City of Plano's Planning Department (City) to require its contractors to provide equal employment opportunity to all employees and applicants for employment without regard to race, color, religion, sex, national origin, disability, veteran's or marital status, or economic status and to take affirmative action to ensure that both job applicants and existing employees are given fair and equal treatment.

SECTION 3: ECONOMIC OPPORTUNITIES FOR LOW-INCOME FAMILIES

Contractors shall to the greatest extent feasible provide economic opportunities in the form of employment and/or training to qualified low- and very low-income persons residing in public housing developments, utilizing Housing Choice Vouchers or other low- and very low-income eligible persons residing in the City of Plano. The policy shall result in a reasonable level of success in the recruitment, employment, and utilization of low- and very-low income residents and other eligible persons and business by contractors working on contracts partially or wholly funded with the United States Department of Housing and Urban Development (HUD) monies. The City shall examine and consider a contractor's potential for success by providing employment and

business opportunities to low- and very-low income eligible persons prior to acting on any eligible proposed contract award.

DAVIS-BACON RELATED ACTS

This provision shall apply for CDBG Projects with eight or more units or HOME Projects with 12 or more units, AND expenditures in excess of \$2,000. All laborers and mechanics employed by contractors and subcontractors in the performance of construction Work financed in whole or in part with CDBG or HOME assistance shall be paid wages at rates not less than those prevailing on similar construction in the locality, as determined by the Secretary of Labor. **HUD Form 4010** shall apply and become part of the construction contract when the contract and Project meet the above referenced parameters. The contractor shall consult with the City on completion and delivery of all Davis-Bacon Act related forms and requirements.

PROHIBITION OF KICKBACKS

The contractor nor any of its officers, partners, owners, agents, representatives, employees, or parties in interest has in any way colluded, conspired, connived or agreed, directly or indirectly with any other Bidder, firm, or person to submit a collusive or sham Bid in connection with the contractor for which a Bid has been submitted or to refrain from bidding in connection with such construction contract, or has in any manner, directly or indirectly, sought by agreement or collusion or communication or conference with any other Bidder, firm, or person to fix any overhead, profit, or cost element of the Bid price or the Bid price of any other Bidder, or to secure through any collusion, conspiracy, connivance, or unlawful agreement, any advantage against the City of Plano, Texas in the Counties of Collin and Denton or any person interested in the proposed construction contract; and

The price or contract amount quoted are fair and proper and are not tainted by any collusion, conspiracy, connivance or unlawful agreement on the part of the Bidder or any of its agents, representatives, owners, employees, or parties in interest, including this affiant.

POLICY WAIVERS

Waivers of any provisions of this policy may be approved by the Community Services Manager for good cause, and shall be documented in writing. Policy waivers will not be considered or granted for requests that violate any HUD regulations or other federal, state and local laws.

CONTRACTOR PARTICIPATION AGREEMENT

