



**City of Plano, Texas
Popular Annual
Financial Report
for Fiscal Year Ended
September 30, 2005**



**CITY OF
PLANO, TEXAS**

Popular Annual Financial Report

**FOR FISCAL YEAR ENDED
SEPTEMBER 30, 2005**

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The Popular Annual Financial Report (PAFR) is intended to summarize and simplify the statistical, economical and financial information contained in the 2005 Comprehensive Annual Financial Report (CAFR). The CAFR was prepared in conformance with generally accepted accounting principles (GAAP) and was independently audited by Deloitte & Touche, LLP. The PAFR provides a brief analysis of where the City's revenues come from and where the dollars are spent as well as trends and local economy. It is presented as a means of increasing public awareness about the City's financial condition through a more user-friendly presentation. For a more detailed, GAAP basis, full disclosure review of the financial statements, one should refer to the City's CAFR that is accessible through the City's website: www.planotx.org/finance

City Government

Plano was incorporated on June 2, 1873, under the provisions of H.B. 901 of the Texas Legislature. It was subsequently chartered as a Home Rule City on June 10, 1961, and operates under a Council-Manager form of government. The Council sets City policy and the Manager is responsible for City operations. Citizen advisory boards and commissions add to the governing process.

The City Council is comprised of a Mayor and seven members, all elected citywide, and is responsible for enacting ordinances, resolutions and regulations governing the City, as well as appointing the members of various statutory and advisory boards, the City Manager, City Attorney and Municipal Judge.

Pat Evans

Mayor

Ken Lambert

Mayor Pro Tem

Scott Johnson

Deputy Mayor Pro Tem

Shep Stahel

Place 1

Loretta Ellerbe

Place 3

Sally Magnuson

Place 4

Harry LaRosiliere

Place 5

Jean Callison

Place 7

The City Manager, **Thomas H. Muehlenbeck**, is the chief administrative officer of the government and is responsible for the enforcement of laws and ordinances, the appointment and supervision of the executive directors and heads of departments, and the performance of functions within the municipal organization.

The City's Director of Finance, **John F. McGrane**, is the chief fiscal officer of the City and acts as the primary contact with the City's bond counsel, rating agencies and underwriters and is also responsible for general supervision and oversight of the Accounting, Purchasing, Warehouse, Treasury, Municipal Court, Risk Management and Financial Systems divisions.



Personality of Plano

Plano's Profile

Population	248,912	Page 1
Median Income	\$79,000	Page 1
Unemployment Rate	4.4%	Page 1
Property Tax Rate	0.4535	Page 2

Plano's Prosperity

Property Tax Collections	\$92,833,350	Page 3
Sales Tax Collections	\$52,251,009	Page 4
Controlled Spending		Page 4
Corporate Development	\$369,460,875	Page 5
Community Development	\$153,039,912	Page 6

Plano's Performance

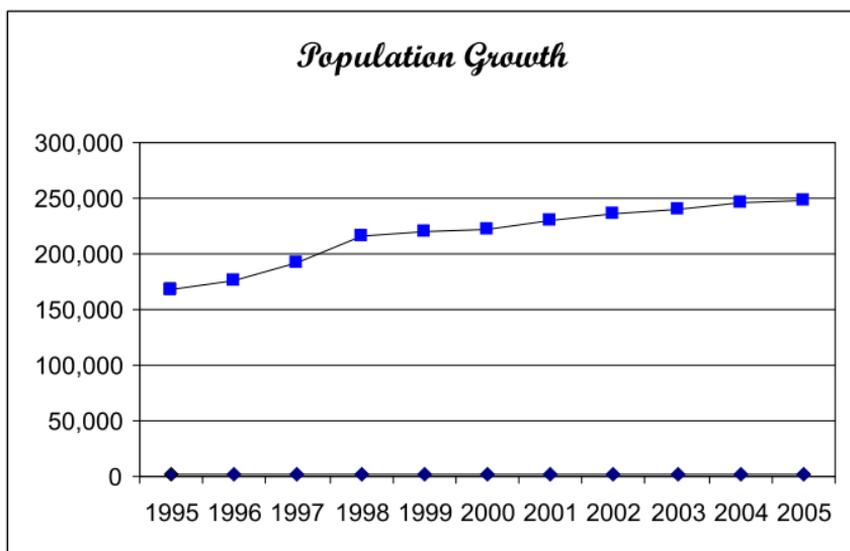
Statement of Net Assets	\$1.0 billion	Page 7
Municipal Bonded Debt	\$293,040,001	Page 8
Statement of Activities	\$34.8 million	Page 9
Governmental Funds		Page 11
Enterprise Funds		Page 19
Internal Service Funds		Page 23
Fiduciary Funds		Page 26

Plano's Personnel

Organizational Chart	Page 28
Contact Information	Page 29

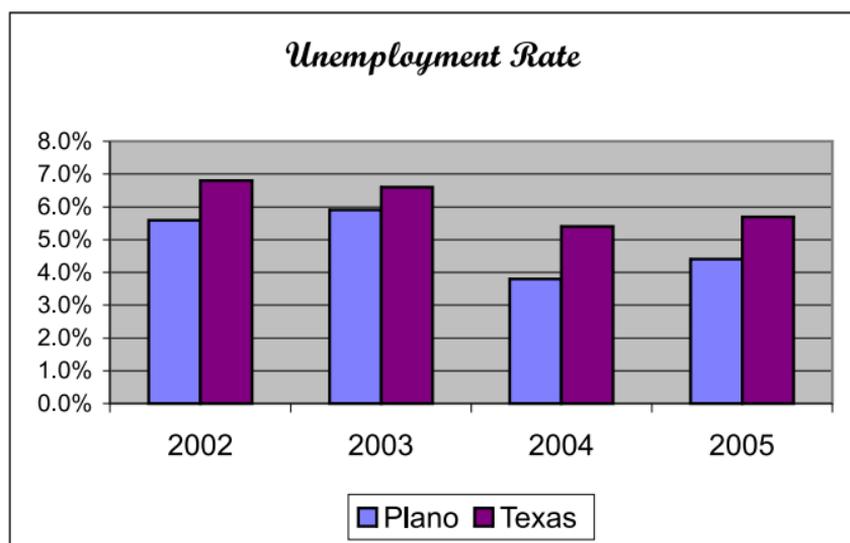
Plano's Profile

Designated in March 2005 by CNN Money as a most desirable place to live in the Western United States (cities over 100,000), Plano is a hometown choice of 248,912 residents. The population is comprised of 50.2% female and 49.8% male. Plano's build out population will be approximately 266,000.



Ranking 19th nationwide among cities in percentage of college graduates, with 53.3% of the adult workforce having four or more years of college, the median average household income in Plano is approximately \$79,000. An astounding 93.9% of Plano's workforce has more than 12 years of schooling.

Plano's greatest economic strength is the diversified employment base. The three largest job sectors are retail and wholesale trade, services and manufacturing. The City's unemployment rate for fiscal year 2005 was 4.4%, increasing 0.6% from the 2004 rate of 3.8%. The Texas state average for October 2005 was 5.7%.



The City has been privileged to grow and prosper in conjunction with efforts of the Plano Economic Development Board (PEDB). The mission of PEDB is to identify and recruit businesses that contribute to Plano's economic well-being. The PEDB has established over 80 Reinvestment Zones and helped create more than 43,000 jobs in planning for the continued growth of employment in Plano.

Since 1990, Plano citizens have enjoyed no less than four property tax decreases, with the current property tax rate of 45.35 cents per \$100 assessed valuation. Offering a lower property tax rate and greater homestead exemptions than neighboring cities, Plano's Municipal tax rate has decreased 11.1% over the past fifteen years. Plano is the only city in Collin County offering its residents a 20% Homestead Exemption and up to \$40,000 for Disability or Over 65 exemptions. In May 2004, the Plano City Council approved a property tax freeze for homeowners over the age of 65, their spouses and the disabled. The average single-family market and taxable value for a Plano home is \$231,335 and \$185,073 respectively.

Where the Money Goes



The largest city in Collin County, located 20 miles north of downtown Dallas, Plano continues to garner national accolades for its quality of lifestyle and environmental initiatives.

Plano has a robust public library system comprised of five full-service public libraries with public internet access and over 2.5 million checkouts; an award-winning public school system boasting three senior high school campuses, two community college campuses and four other institutes of higher learning. Plano's internationally accredited Police Department has one of the lowest crime rates for Texas cities with populations over 100,000. In June 2005, Plano was sixth in *The Robbery Report* as a safe city by *Men's Health* magazine after an analysis of FBI data on robbery, burglary and vehicle theft along with identity theft information from the Federal Trade Commission and computer intrusion data from the Justice Department.

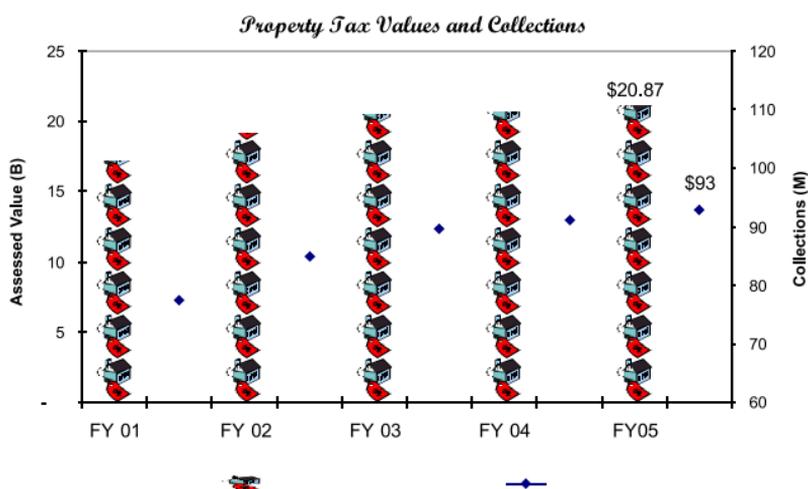
One of only seven cities in Texas and 45 communities nationally, the Plano Fire Department has a Class 1 ISO rating, the highest fire public protection classification awarded by the Insurance Service Office. The Fire department is also the only fire department in Texas to achieve accreditation in both fire and emergency medical services (EMS) with the Commission on Fire Accreditation International (CFAI).

The North Texas Clean Air Coalition recognized Plano in November 2005 as one of the "2005 Best Workplaces for Commuters."

Plano's Prosperity

Property Tax collections, the City's largest revenue source, were \$92,833,350 in fiscal year 2004-2005. The assessed value for the tax roll of January 1, 2004, upon which the original 2005 levy was based, was \$20,869,734,810. This tax roll includes \$329 million in new property coming online and an increase of \$577 million, or 2.9%, in existing property values. Overall, the January 1, 2004 tax roll increased \$471 million or 2.3% over prior year.

The City of Plano offers Homestead, Disability and Over 65 Exemptions and also offers an ad valorem tax freeze on the residential homestead of citizens over 65 and disabled. Total exemptions in the 2004 tax roll amount to \$4.2 billion in assessed property value, which equates to \$19.0 million in lost property tax collections in fiscal year 2005.



Seventy seven percent of Plano's \$25,763,071,611 property tax market value is the combination of 57% Single-Family residence and 19% Commercial Real Property. The City's top five taxpayers are Oncor Electric Delivery Company, J C Penney Co. Inc., Electronic Data Systems Corp., EDS Information Services LLC, and Willowbend Assoc., with a combined market and taxable value of \$823 million and \$686 million respectively. Committed to a growth-oriented business environment, Plano offers an attractive tax incentive program designed to promote ongoing development for businesses of all types and sizes.

The City is permitted by Article XI, Section 5, of the State of Texas Constitution to levy taxes up to \$2.50 per \$100 of assessed valuation. For the year ended September 30, 2005, the City's \$0.4535 tax rate leaves a margin of \$2.0465, in which approximately \$427,510,156 in additional taxes could have been levied from the present assessed valuation.

The City of Plano's local portion of the 8.25% sales tax assessed on the sale of tangible personal property, excluding items such as groceries, utilities, raw materials and manufacturing equipment, is used to fund the City's general expenses.

Sales Tax collections, the City's second largest revenue source, were \$52,251,009 in fiscal year 2004-05, a 5.34% increase from the prior fiscal year. The \$2.6 million increase is due to a continued rise of consumer confidence in the post-September 11 economy. The sales tax collections are produced primarily from Plano's sizeable retail base, including two major shopping malls, hundreds of specialty shops and boutiques and major retailers throughout the city.

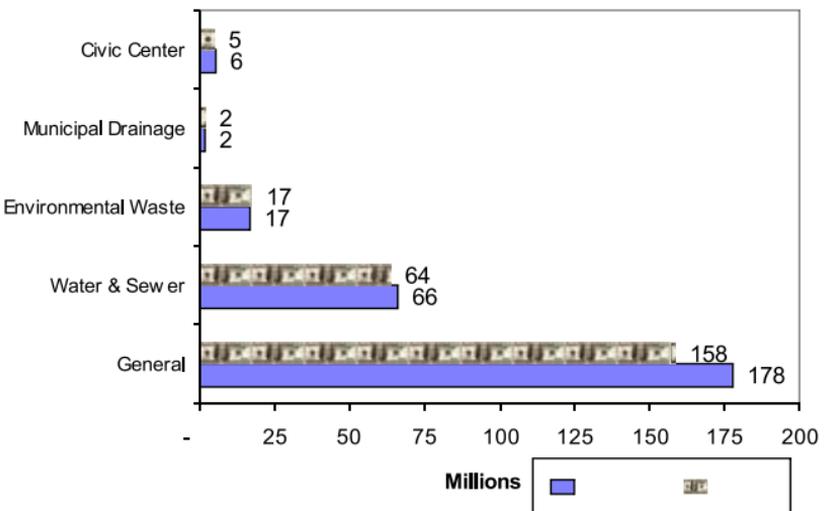
Sales Tax Allocation



To neutralize the dramatic effects on the economy from the September 11 tragedy, as well as the impending build out of the City, in October 2001, the City formed a Budget Contingency Committee. Fiscal years ending 2002 and 2003 endured a combined \$6.3 million in eliminations while fiscal year end 2004 endured \$7.4 million, with a three year elimination total of \$13.7 million. After weathering these three years of significant budget reductions in order to offset declining revenue sources, the City of Plano has been fortunate to experience a recovery in our local economy during fiscal year 2005.

In addition to adhering to the Budget Contingency Plan in past fiscal years, the departments within the City continue to perform with controlled spending for the current year ended September 30, 2005. The following graph represents budget to actual comparison of the major fund's operating expenditures, not including depreciation, expansion or capital outlay. The General Fund's expenditures were \$19,367,695 under original budget.

Controlled Spending



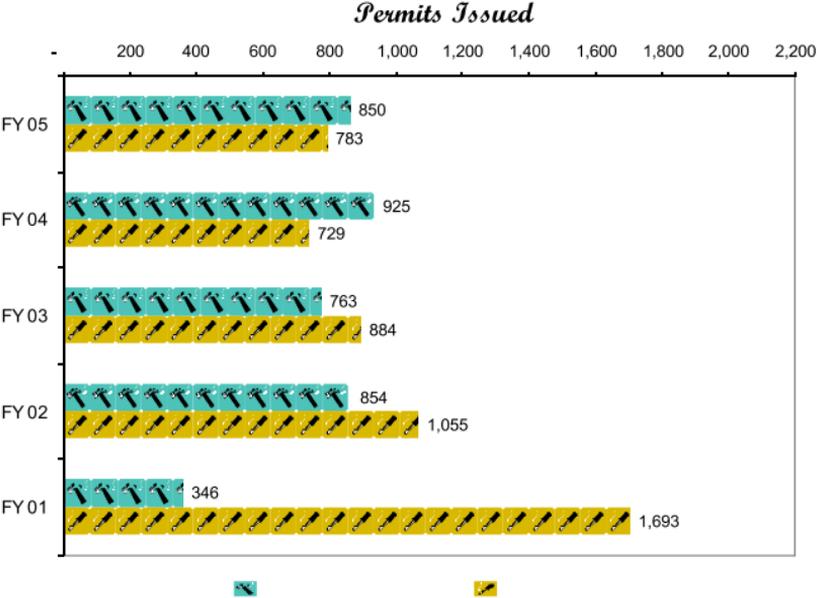
Plano's Prosperity

To amplify its corporate development, The City of Plano offers tax abatement for commercial or industrial new business construction or facility expansion, as well as business personal property tax associated with real property. The tax abatement applies to the value of improvements made. Awarded tax abatements from the City, numerous companies have significantly expanded since moving to Plano, further contributing to the City's growth. In fiscal year 2004-05, there were 850 non-residential construction permits issued with a total value of \$369.5 million, a decrease of 75 permits and an increase of \$19.0 million in valuation from the prior year.

In 2005, through continued pro-business attitude and enthusiastic accommodation of industry, the City's commercial development continued to prosper in the existing technology and retail industry as well as the newly arriving healthcare industry. There are currently more than 6,000 businesses located in Plano. An abridged list of the 2005 highlights for business relocations and expansions include:

- * Capital One Financial Corporation: projects to increase its local employees to 1,700 as well as relocate 200 people in its auto financing operations from San Diego to Plano
- * Carr America Realty Corp and J.P. Morgan Asset Management: building a six story, 156,000 sq ft office building in Legacy Business Park to be ready for occupancy by May 2006
- * Children's Medical Center in Legacy: began construction on its \$102 million, 72-bed urgent-emergency care center at the southwest corner of Preston and Hedgcoxe Roads; to open in 2008
- * Countrywide Financial Corporation: announced plans to expand in Plano at 1000 Coit Rd by purchasing a 420,000 sq ft office facility and filling it with 1,500 new employees
- * Cramer Systems: relocated its U.S. headquarters from Washington, D.C. to a 6,400 sq ft office on the North Dallas Parkway in Plano
- * Ericsson: announced plans to open a new research center at its corporate headquarters in Plano at 6300 Legacy Drive; The center will bring about 370 new jobs to Plano
- * HRM Resources: leased 8,000 sq ft, in Parkway Centre IV off the Dallas North Tollway; The new six-story, 156,000 sq ft office building is set to open in February 2006
- * Lincoln Property Company: began construction on the first of two office buildings planned for Legacy Business Park. Lincoln Legacy One, an eight story, 208,000 sq ft building will be ready for tenants in the summer 2006
- * North Texas Tollway Authority: after spending more than a year evaluating its options for expansion, purchased the Gleneagles Office Complex in Plano

Home to many corporate giants, such as JCPenney, EDS, Frito-Lay, Alcatel and Dr. Pepper, the City of Plano has been fortunate over the past two decades to have numerous corporate citizens make Plano their home. In fact, realizing the benefits of living and working in the same community, 38.1% of Plano's residents are employed within the City limits. While Plano continues to experience positive growth in commercial construction, new home constructions continue to be strong, but are on the decline as a result of the impending build-out of all residentially zoned areas. In fiscal year 2004-05, there were 783 residential single-family permits issued, with a total home valuation of \$153.0 million. The 783 permits issued is an increase of 54 permits, or 7.4% from the prior fiscal year. The 2005 single-family permits issued had an average home valuation of \$195,453 and size of 3,437 square feet.



Committed to the promotion and retention of high quality neighborhoods and development, the City has a Capital Improvement Program to continually heighten the amenities offered to the citizenry. A portion of the Ad Valorem tax rate funds the largest of the CIP categories, General Obligation Improvements. These projects include municipal facilities, park, and street improvements. In 2005, there was a net \$27.5 million in major additions to the City's capital assets that offered enhancements to the quality of life in Plano. The major additions include a \$2.6 million expansion of Haggard Library, \$1.3 million construction of the new Tom Muehlenbeck Recreation Center, \$1.1 million construction of the new Fire Station # 11 and \$13.9 million in street improvements.

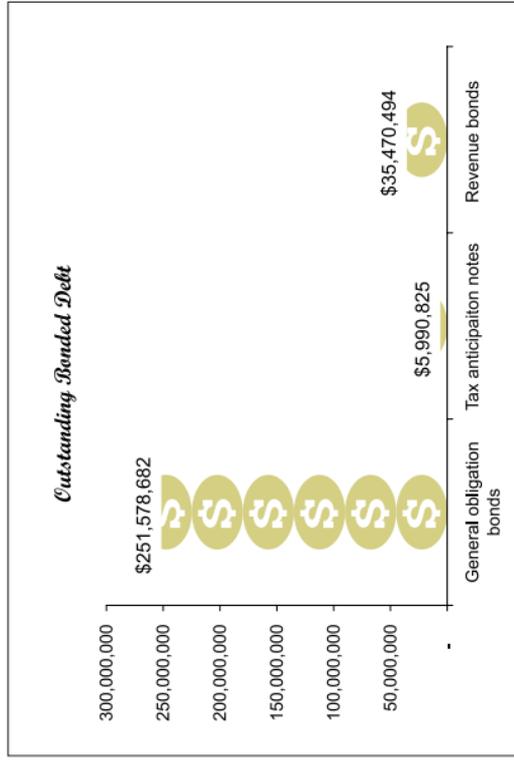


Haggard Library's Grand Re-Opening 12/11/05

Plan's Performance

The Statement of Net Assets, as of September 30, 2005, presents a government wide financial analysis of the City's assets and liabilities and net assets.

	Primary Government		Component Units
	Governmental Activities	Business-type Activities	
ASSETS			
Current and other assets	\$ 184,481,815	\$ 29,241,289	\$ 213,723,104
Restricted assets:	7,977,343	19,521,166	27,498,509
Capital assets:	790,709,620	371,875,998	1,162,585,618
Total Assets	<u>983,168,778</u>	<u>420,638,453</u>	<u>1,403,807,231</u>
LIABILITIES			
Payables and other	20,896,711	9,378,532	30,275,243
Non-current liabilities			
Due within one year:	32,767,479	4,696,102	37,463,581
Due in more than one year:	257,610,667	32,650,608	290,261,275
Total Liabilities	<u>311,274,857</u>	<u>46,725,242</u>	<u>358,000,099</u>
NET ASSETS			
Invested in capital assets (net of related debt)	613,733,146	350,430,598	964,163,744
Restricted	1,922,052	5,306,823	7,228,875
Unrestricted (deficit)	56,238,723	18,175,790	74,414,513
Total Net Assets	<u>\$ 671,893,921</u>	<u>\$ 373,913,211</u>	<u>\$ 1,045,807,132</u>



Net assets, the amount in which assets exceed liabilities, may serve over time as a useful indicator of a city's financial position.

The City of Plano's combined net assets were \$1.0 billion as of September 30, 2005, which consists of \$672 million in governmental activities and \$374 million in business-type activities. Plano's \$1.0 billion combined net assets have increased by \$34.8 million or 3.5% over the prior year.

By far, the largest portion of the City's net assets (92.2%) reflects its investment in capital assets (e.g., land, buildings, machinery and equipment) less any related debt used to acquire those assets that is still outstanding. The City uses these capital assets to provide services to citizens; consequently, these assets are not available for future spending. Although the City's investment in its capital assets is reported net of related debt, it should be noted that the resources needed to repay this debt must be provided from other sources, since the capital assets themselves cannot be used to liquidate these liabilities.

Eighty three percent, or \$1.2 billion, of the City's assets, are invested in a broad range of capital assets, including police and fire equipment,

buildings, park facilities, roads, bridges, and water and sewer lines. This amount represents a net increase (including additions and deductions) of \$27.5 million over the prior fiscal year.

Eighty two percent of the City's total liabilities consist of bonded debt. As a home rule city, the City of Plano is not limited by law in the amount of debt it may issue. Plano remains one of the only few cities in Texas, whose general obligation bonds received the highest possible bond rating from Moody's Investors Service, Standard & Poor's and Fitch's IBCA Inc. In issuing their highest ratings,  the three companies recognize everything from quality of city financial management to its population growth and ability to attract corporate headquarters. The AAA rating from the three national rating agencies has been assigned to the City's tax-supported debt since February 2000. The City's drainage revenue bonds carry an A1 and AA- ratings, as assigned by two of the national ratings agencies.

The City's total bonded debt increased by \$11.1 million during the current fiscal year. The City refunded \$78.5 million of general obligation bonds, \$8.5 million of municipal drainage revenue bonds and issued \$115.6 million in general obligation bonds and \$11.6 million in municipal drainage revenue bonds.

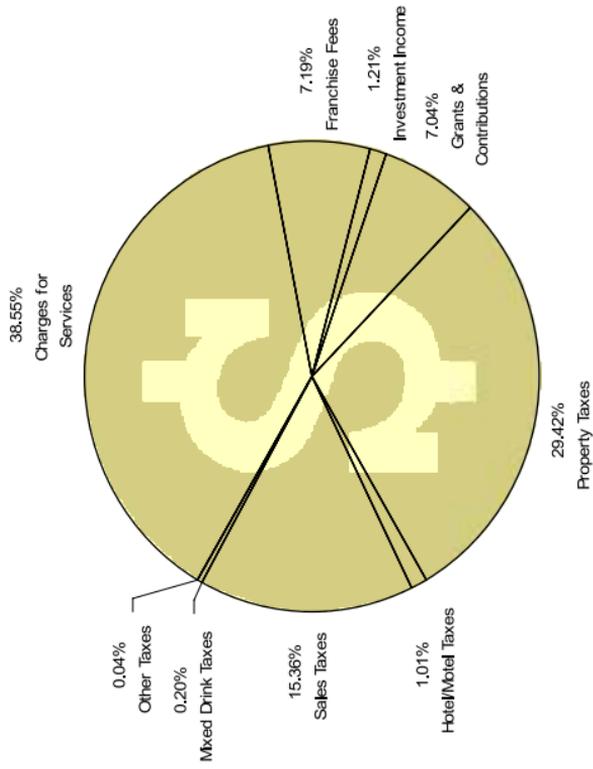
Plan's Performance

The Statement of Activities, as of September 30, 2005, presents a government wide financial analysis of how the City's net assets changed during the fiscal year.

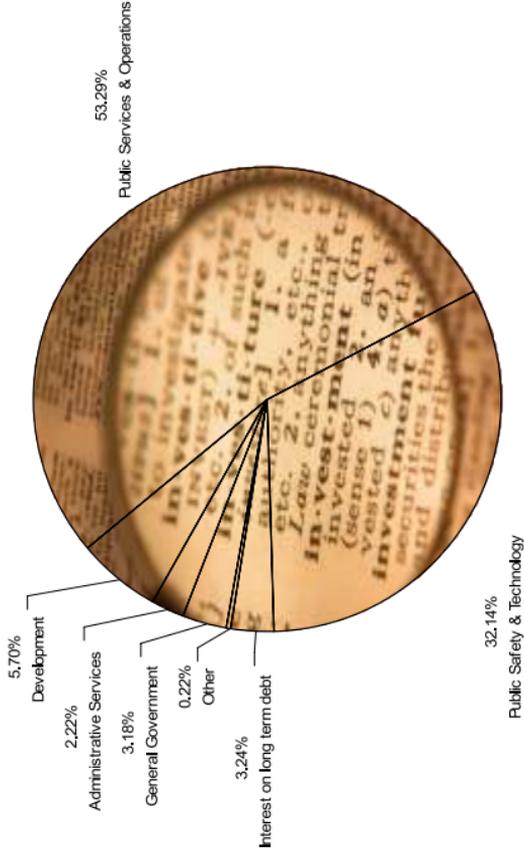
Function/Program Activities	Program Revenues			General Revenues		Net (Expense) Revenue and Changes in Net Assets		
	Charges for Services	Operating Grants and Contributions	Capital Grants and Contributions	Taxes, Franchise & Investment	Governmental Activities	Primary Government Business-type Activities	Total	Component Units
Primary Government:								
Governmental Activities	\$ 27,791,067	\$ 4,419,525	\$ 11,494,632	\$ 175,920,567	\$ 19,152,763	\$ -	\$ 19,152,763	
Business-type Activities	103,348,091	259,951	7,762,146	9,220,612		15,684,822	15,684,822	
Total primary government	<u>\$ 131,139,158</u>	<u>\$ 4,679,476</u>	<u>\$ 19,256,778</u>	<u>\$ 185,141,179</u>	<u>19,152,763</u>	<u>15,684,822</u>	<u>34,837,585</u>	
Component units:								
Economic Development	\$ 618,869	\$ -	\$ -	\$ 17,336				\$ 65,129
TIF Mall	4,427,271	-	-	4,065,696				(361,575)
TIF East Side	1,280,796	-	-	2,712,043				1,431,247
Total component units	<u>\$ 6,326,936</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 6,795,075</u>				<u>1,134,801</u>
		Transfers			11,938,644	(11,938,644)	-	
		Change in net assets			31,091,407	3,746,178	34,837,585	1,134,801
		Net assets - beginning			640,802,514	370,167,033	1,010,969,547	1,763,722
		Net assets - ending			\$ 671,893,921	\$ 373,913,211	\$ 1,045,807,132	\$ 2,898,523

The City of Plano's total net assets increased by \$34.8 million during the current fiscal year primarily as a result of contributions from developers of \$15.1 million and a decrease in interest on long-term debt of \$4.0 million. In addition, sales tax revenues increased \$2.6 million as compared to prior year. The total cost of all of the City's programs decreased during the current fiscal year by \$1.9 million or 1.3%. No new major programs were added during the current fiscal year.

Where the Money Comes From



Where the Money Goes



Plano's Performance

Governmental Funds

The majority of the City's basic services, such as police, fire, libraries, development, public services and operations, public works, technology services and general administration are reported in Governmental Funds. Property taxes, sales taxes and franchise fees finance most of these activities. Governmental Funds focus on how money flows into and out of those funds and the balances left at year-end that are available for spending. The City of Plano maintains twenty individual Governmental Funds. Information is presented separately in the Governmental Funds balance sheet and in the Governmental Funds statement of revenues, expenditures, and changes in fund balances for the General Fund, Debt Service Fund, and Street Improvement Fund, all of which are considered to be major funds. Data from the other seventeen Governmental Funds are combined into a single, aggregated presentation.

As of September 30, 2005, the City of Plano's Governmental Funds reported a combined ending fund balance of \$125.3 million, an increase of \$16.5 million in comparison to the prior fiscal year.

General Fund Balance Sheet

ASSETS

Cash and cash equivalents	\$ 16,318,352
Investments	19,226,323
Receivables (net of allowance for uncollectibles)	
Taxes	5,497,083
Accounts	309,635
Notes	7,672,675
Accrued interest	205,487
Due from other funds	761,700
Due from other governments	31,509
Prepaid items and other assets	145,343
Total Assets	<u><u>50,168,107</u></u>

LIABILITIES AND FUND BALANCES

Liabilities:

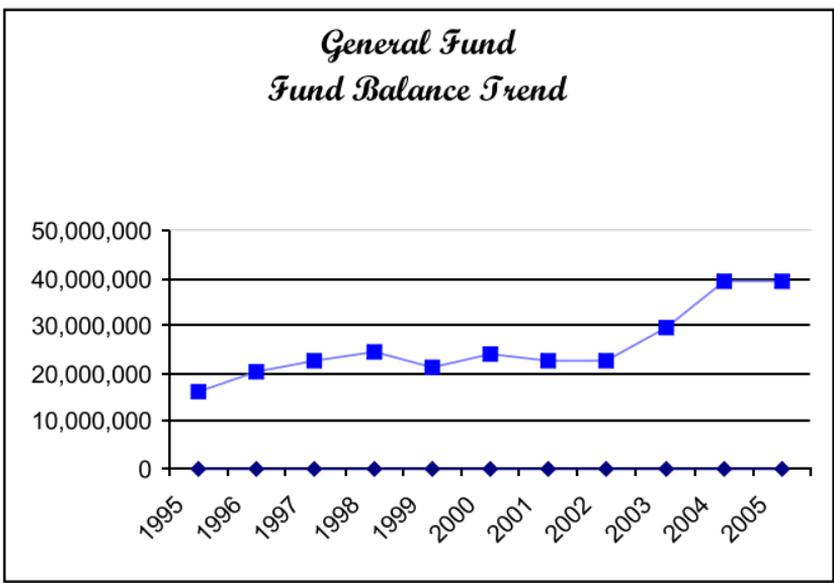
Accounts payable	3,972,387
Accrued liabilities	5,833,948
Deferred revenue	1,104,007
Due to other funds	33,579
Total Liabilities	<u><u>10,943,921</u></u>

Fund Balance:

Reserved for:	
Encumbrances	2,283,707
Prepaid items and other assets	145,343
Interfund advance and notes receivable	7,672,675
Unreserved, undesignated	29,122,461
Total Fund Balance	<u><u>39,224,186</u></u>

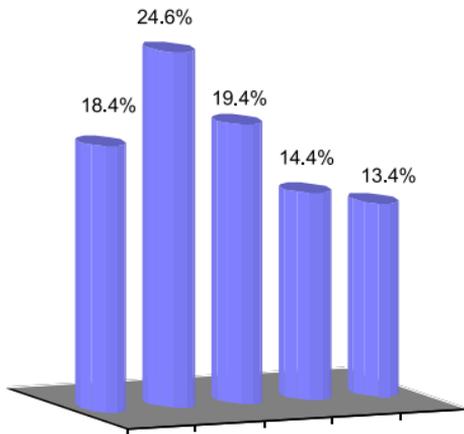
Total Liabilities and Fund Balance	<u><u>\$ 50,168,107</u></u>
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The fund balance of the City's General Fund decreased \$0.3 million, or 0.7%, to \$39.2 million from the prior year balance of \$39.5 million.



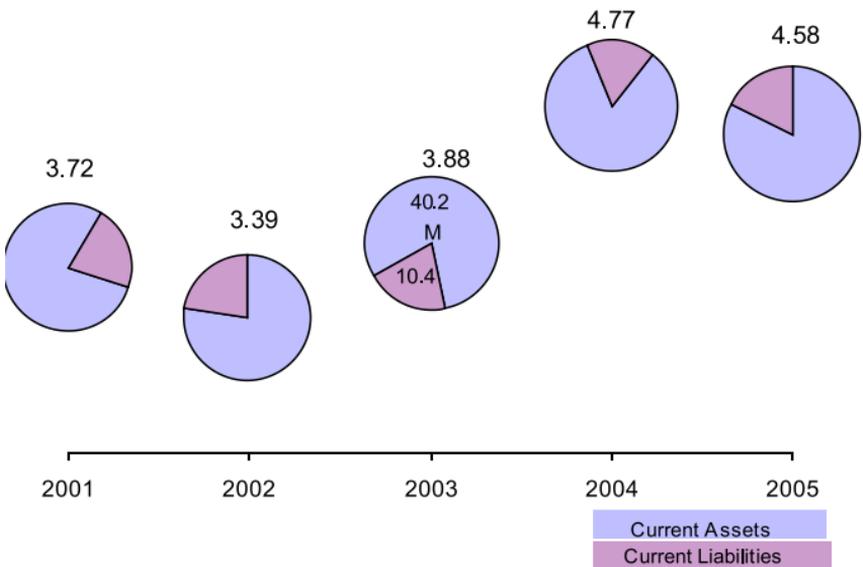
The fund balance of the City of Plano's General Fund has been very strong with an increase of \$23,126,305, or 143.7%, over the past ten years. Since 2003, the balance has increased 31.6% or \$9,422,247.

Unreserved, Undesignated Fund Balance Trend



At the end of the current fiscal year, unreserved and undesignated fund balance for the General Fund decreased \$6.5 million to \$29.1 million which is approximately 18.4% of total General Fund expenditures.

General Fund Liquidity Ratio Trend



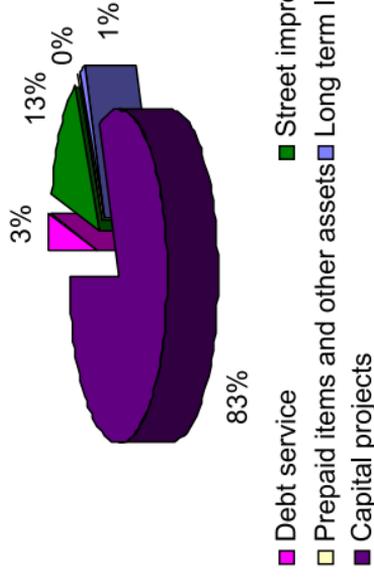
A good measure of financial condition is cash position, or liquidity. The Quick Ratio liquidity rate determines government's ability to pay its short-term obligations. Generally, a Quick Ratio of 1.0 or greater is considered adequate. The City's General Fund is in excellent financial condition and, thus has exceeded the benchmark for the past five years.

Plan's Performance

Other Governmental Funds Balance Sheet

	Debt Service	Street Improvements	Nonmajor Governmental Funds	Total Other Governmental Funds
ASSETS				
Cash and cash equivalents	\$ 230,577	\$ 2,358,268	\$ 8,234,552	\$ 10,823,397
Investments	1,691,475	17,299,835	60,406,522	79,397,832
Receivables (net of allowance for uncollectibles)	688,862	2,214,931	1,414,008	4,317,801
Other current assets	4,178	-	2,024,539	2,028,717
Total Assets	<u>2,615,092</u>	<u>21,873,034</u>	<u>72,079,621</u>	<u>96,567,747</u>
LIABILITIES AND FUND BALANCES				
Liabilities:				
Accounts payable	-	-	212,107	212,107
Accrued liabilities	-	-	60,519	60,519
Contracts payable	-	1,476,076	2,187,364	3,663,440
Deferred revenue	677,727	2,101,041	1,458,242	4,237,010
Other current liabilities	-	537,569	1,738,235	2,275,804
Total Liabilities	<u>677,727</u>	<u>4,114,686</u>	<u>5,656,467</u>	<u>10,448,880</u>
Fund Balance:				
Reserved for encumbrances	-	10,419,450	8,946,754	19,366,204
Reserved for other	1,937,365	7,338,898	46,503,339	55,779,602
Unreserved, designated	-	-	1,613,454	1,613,454
Unreserved, undesignated in:				
Total Fund Balance	<u>1,937,365</u>	<u>17,758,348</u>	<u>66,423,154</u>	<u>86,118,867</u>
Total Liabilities and Fund Balance	<u>\$ 2,615,092</u>	<u>\$ 21,873,034</u>	<u>\$ 72,079,621</u>	<u>\$ 96,567,747</u>

Reserved for Other

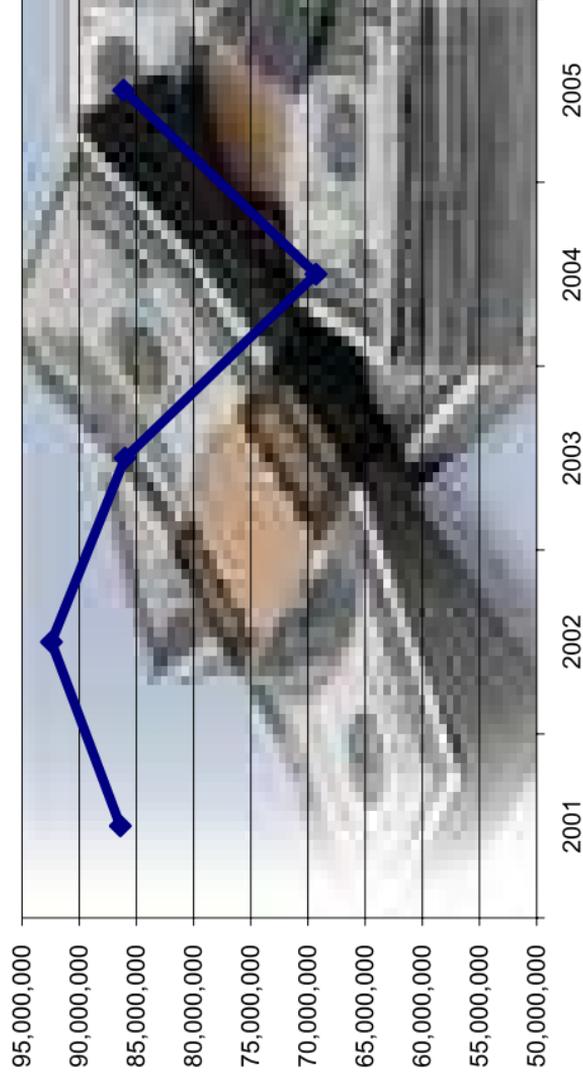


The \$86.1 million fund balance for total Other Governmental Funds has increased by \$16.8 million, or 24.3% from prior year.

The City's Street Improvement fund balance of \$17.8 million increased \$10.7 million from last fiscal years fund balance of \$7.1 million. This increase is a result of a \$2.0 million increase in contributions from developers as compared to the prior fiscal year, as well as \$23.9 million in fiscal year 2005 proceeds from the sale of bonds. The City spent \$17.0 million in capital outlay in the street improvement fund, an increase of \$3.8 million as compared to the same period in the prior year.

The City's Nonmajor Governmental Funds balance increased \$4.4 million as compared to the prior year balance of \$62.0 million. The majority of this increase is attributed to the \$2.0 million fund balance increase in the Municipal Facilities Fund. In the current year, the Municipal Facilities Fund experienced \$6.0 million in proceeds from the sale of bonds. There were no bond proceeds in the prior year. In addition, the City's Public Safety Communications Fund prior year fund balance of \$4.6 million increased by \$0.7 million in the current year to \$5.3 million primarily due to an increase in fees for services.

*Other Governmental Funds
Fund Balance Trend*



Plano's Performance

General Fund

Revenues and Expenditures

The City's General Fund revenues increased \$2.1 million or 1.3% when compared to the prior fiscal year. The primary reason for this increase is due to a rise in the economy. The current year experienced a \$2.6 million increase in sales tax revenue as well as a \$0.9 million increase in fees for services. However, the General Fund's property tax revenue decreased by \$1.0 million from last year's revenue of \$58.8 million due to the increased allocation of property tax receipts to the Debt Service Fund.

The City's General Fund expenditures increased in the current year by \$13.7 million when compared to the prior fiscal year. This increase is due primarily to increased current operating expenditures. Costing \$50.1 million, the most significant General Fund expenditure was in providing the police activity, however, these expenses were offset by revenues collected from a variety of sources, with the largest being from fines and forfeitures, which were \$8.4 million for the fiscal year ended September 30, 2005. The most significant portion of police activity is the cost of personnel, which is approximately \$44.7 million.

General Fund

Statement of Revenues, Expenditures

and Changes in Fund Balance

REVENUES

Taxes-	
Property taxes	\$ 57,795,493
Other taxes	53,007,928
Other	<u>49,488,032</u>
Total revenues	<u>160,291,453</u>

EXPENDITURES

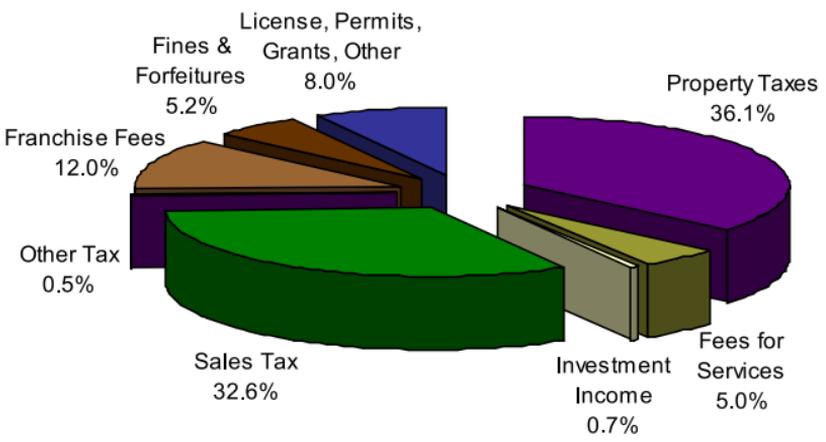
Current operating	156,877,731
Capital outlay	<u>1,503,338</u>
Total expenditures	<u>158,381,069</u>
Excess (deficiency) of revenues over (under) expenditures	<u>1,910,384</u>

OTHER FINANCING SOURCES (USES)

Transfers in	7,977,229
Transfers out	<u>(10,160,361)</u>
Total other financing sources (uses)	<u>(2,183,132)</u>

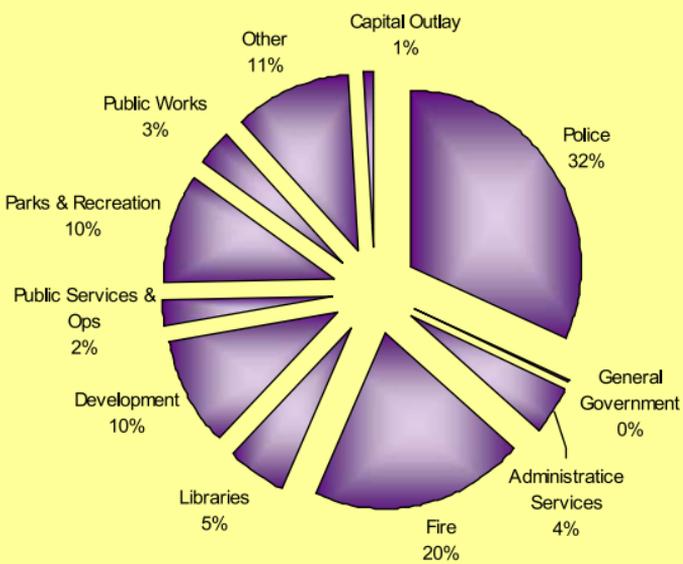
Net change in fund balances	(272,748)
Fund balances-beginning	<u>39,496,934</u>
Fund balances-ending	<u>\$ 39,224,186</u>

General Fund Revenues



Property and sales tax revenues are generally relied on heavily by local government. For the City of Plano, property and sales tax revenue together comprise 68.7% of the General Fund revenues.

General Fund Expenditures



General Fund expenditures increased in the current year by \$13.7 million. As shown in the General Fund expenditures illustration, police and fire account for approximately half, or 52% of the total General Fund expenses.

As of September 30, 2005, General Fund revenues exceeded expenditures (not including transfers) by \$1.9 million.

Budgetary Highlights

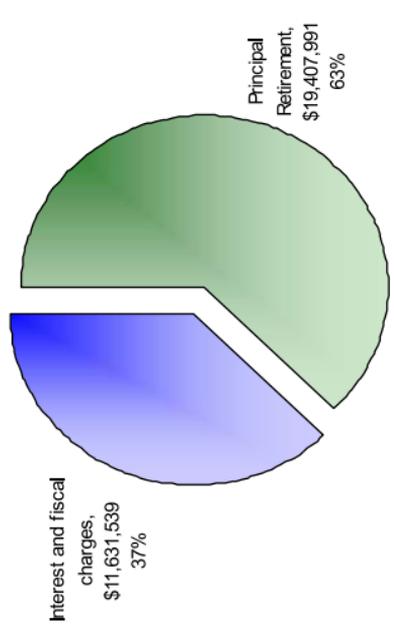
With the adjustments made during FY 2004-05, the actual on a budgetary basis expenditures were \$160.7 million compared to the re-estimated budget amount of \$166.0 million. The actual (budgetary basis) expenditures were \$19.4 million lower than the original budget implemented for fiscal year 2004-05. The \$5.3 million variance, comparing actual to re-estimate, was due to continued adherence to the City's Budget Contingency Plan that was adopted and implemented by the City Council in prior fiscal years.

Plano's Performance

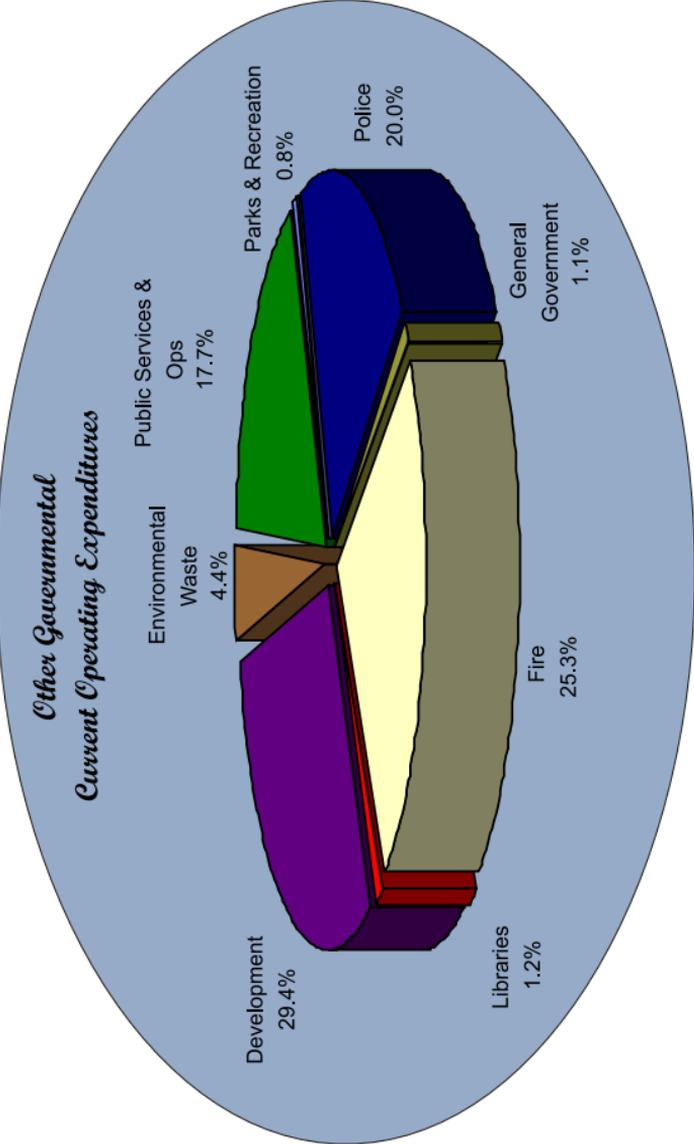
Other Governmental Funds Revenues and Expenditures

	Debt Service	Street Improvements	Nonmajor Governmental Funds	Total Other Governmental Funds
REVENUES				
Property taxes	\$ 35,516,120	-	-	\$ 35,516,120
Other	747,408	3,481,347	7,722,278	11,951,033
Total revenues	36,263,528	3,481,347	7,722,278	47,467,153
EXPENDITURES				
Current operating	-	-	4,904,955	4,904,955
Capital outlay	-	17,031,173	25,908,995	42,940,168
Debt Service	31,039,530	-	-	31,039,530
Total expenditures	31,039,530	17,031,173	30,813,950	78,884,653
Excess (deficiency) of revenues over (under) expenditures	5,223,998	(13,549,826)	(23,091,672)	(31,417,500)
OTHER FINANCING SOURCES (USES)				
Sale of bonds	(21,638)	23,910,000	13,280,000	37,168,362
Sale of land	-	336,536	-	336,536
Transfers in	151,839	-	14,219,937	14,371,776
Transfers out	(3,641,156)	-	-	(3,641,156)
Total other financing sources (uses)	(3,510,955)	24,246,536	27,499,937	48,235,518
Net change in fund balances	1,713,043	10,696,710	4,408,265	16,818,018
Fund balances-beginning	224,322	7,061,638	62,014,889	69,300,849
Fund balances-ending	\$ 1,937,365	\$ 17,758,348	\$ 66,423,154	\$ 86,118,867

Debt Service



The largest source of revenue in Other Governmental Funds is the Debt Service Fund's property tax revenue. In the current fiscal year, the Debt Service Fund's property tax revenue increased \$2.6 million or 7.9% as compared to the prior fiscal year. Since fiscal year 2003-04, the allocation to the Debt Service portion of the ad valorem tax rate has increased to 0.1725 from 0.1627, a \$0.0098 increase, which caused a decrease in the 2005 General Fund collections.



The most significant expenditures within Other Governmental Funds are capital outlay. In fiscal year 2004-05, capital outlay expenditures of Other Governmental Funds increased from \$34.2 million to \$42.9 million, an \$8.7 million or 25.7% increase.

Within the Other Governmental funds, Street Improvements accounts for the highest or 39.7% of capital outlay expenditures. This includes a variety of street improvement and enhancement projects such as the \$2.4 million to replace various streets and alley pavement, \$1.7 million to expand Los Rios from Jupiter to Parker Road, as well as a \$1.7 million ramp modification/improvement along U.S. 75 from Bush Turnpike to Spring Creek Parkway and \$1.2 million to construct a six-lane divided thoroughfare on Plano Parkway, East of Los Rios to FM 544.

Plano's Performance

Enterprise Funds

The City charges customers for the services it provides, whether to outside or to other units within the City. These services are generally reported in Proprietary Funds. The City's Proprietary Funds are comprised of the Enterprise Funds and the Internal Service Funds.

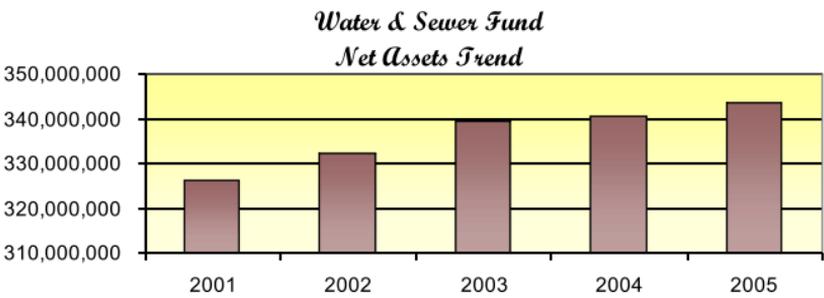
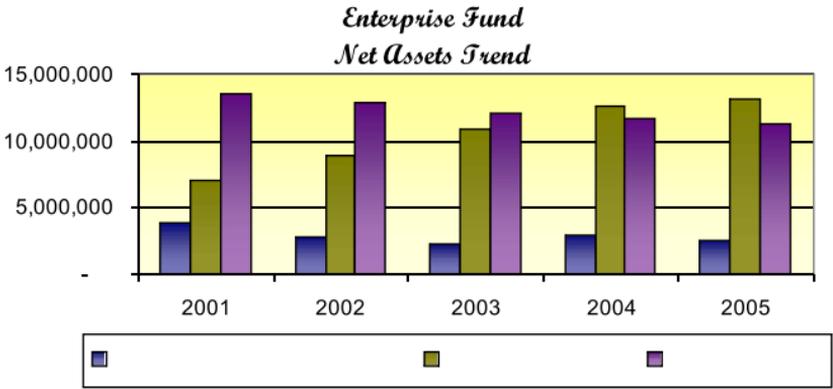
The City of Plano maintains eight individual Enterprise Funds. The City uses Enterprise Funds to account for its water and sewer, environmental waste, civic center, municipal drainage, municipal golf course, property management, downtown center development, and recreation revolving activities. These funds provide the same type of information as the government-wide financial statements, only in more detail.

Enterprise Funds

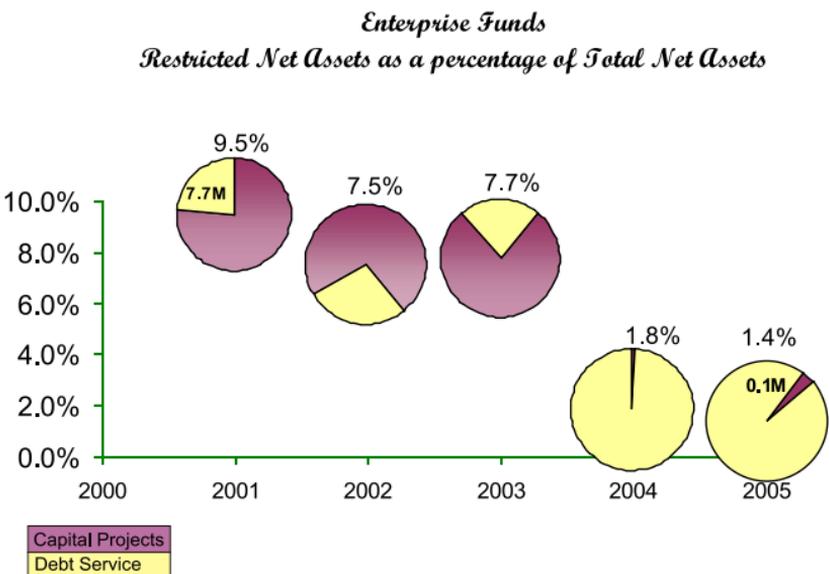
Statement of Net Assets

	Business-type Activities Enterprise Funds				Total
	Water and Sewer	Environmental Waste Services	Municipal Drainage	Other Enterprise Funds	
ASSETS					
Current assets:					
Cash and cash equivalents	\$ 441,787	\$ 170,914	\$ 403,620	\$ 371,670	\$ 1,387,991
Investments	3,216,112	1,044,232	2,882,822	2,695,996	9,839,162
Receivables	13,092,250	2,284,661	561,804	320,693	16,259,408
Prepaid expenses & other assets	1,730	-	1,462	15,337	18,529
Restricted assets	13,666,222	-	5,854,944	-	19,521,166
Total current assets	<u>30,418,101</u>	<u>3,499,807</u>	<u>9,704,652</u>	<u>3,403,696</u>	<u>47,026,256</u>
Capital assets	469,274,834	7,242,701	27,838,447	22,526,701	526,882,683
Less accumulated depreciation	(135,077,584)	(5,463,280)	(2,147,961)	(12,317,860)	(155,006,685)
Total capital assets (net of accumulated depreciation)	<u>334,197,250</u>	<u>1,779,421</u>	<u>25,690,486</u>	<u>10,208,841</u>	<u>371,875,998</u>
Total noncurrent assets	<u>334,197,250</u>	<u>1,779,421</u>	<u>25,690,486</u>	<u>10,208,841</u>	<u>371,875,998</u>
Total assets	<u>\$ 364,615,351</u>	<u>\$ 5,279,228</u>	<u>\$ 35,395,138</u>	<u>\$ 13,612,537</u>	<u>\$ 418,902,254</u>
LIABILITIES					
Current liabilities:					
Accounts payable	1,740,291	934,980	140,921	439,148	3,255,340
Accrued liabilities	715,415	459,297	59,133	306,505	1,540,350
Customer deposits	2,238,136	-	-	115,688	2,353,824
Other	-	188,597	-	522,911	711,508
Total current liabilities	<u>4,693,842</u>	<u>1,582,874</u>	<u>200,054</u>	<u>1,384,252</u>	<u>7,861,022</u>
Current liabilities payable from restricted assets:					
Contracts payable	301,660	-	-	-	301,660
Current portion of long-term debt	3,150,000	-	1,170,000	-	4,320,000
Accrued interest payable	323,835	-	416,098	-	739,933
Other	661,973	78,556	403,627	78,145	1,222,301
Total current liabilities payable from restricted assets	<u>4,437,468</u>	<u>78,556</u>	<u>1,989,725</u>	<u>78,145</u>	<u>6,583,894</u>
Total current liabilities	<u>9,131,310</u>	<u>1,661,430</u>	<u>2,189,779</u>	<u>1,462,397</u>	<u>14,444,916</u>
Noncurrent liabilities:					
Advance from other funds	-	643,061	-	592,097	1,235,158
Bonds payable	11,205,322	-	19,945,172	-	31,150,494
Liability for compensated absences	806,221	396,774	56,618	240,501	1,500,114
Total noncurrent liabilities	<u>12,011,543</u>	<u>1,039,835</u>	<u>20,001,790</u>	<u>832,598</u>	<u>33,885,766</u>
Total liabilities	<u>21,142,853</u>	<u>2,701,265</u>	<u>22,191,569</u>	<u>2,294,995</u>	<u>48,330,682</u>
NET ASSETS					
Invested in capital assets (net of related debt)	330,648,470	1,779,421	7,793,866	10,208,841	350,430,598
Restricted for:					
Capital projects	141,358	-	-	-	141,358
Debt service	2,529,073	-	2,636,392	-	5,165,465
Unrestricted	10,153,597	798,542	2,773,311	1,108,701	14,834,151
Total Net Assets	<u>\$ 343,472,498</u>	<u>\$ 2,577,963</u>	<u>\$ 13,203,569</u>	<u>\$ 11,317,542</u>	<u>\$ 370,571,572</u>

The City of Plano's total Enterprise net assets increased \$2.8 million or 0.8% as compared to last years balance of \$367.8 million. The City's Water and Sewer Fund net assets of \$343.5 million increased by \$2.8 million over the prior year net asset balance. The City's Environmental Waste Services Fund net assets were \$2.6 million and decreased by \$0.3 million as compared to the prior fiscal year. The City's Municipal Drainage Fund net assets increased by \$0.6 million to \$13.2 million representing an increase of 4.5% over the prior fiscal year.



The Enterprise Funds current assets decreased \$4.0 million as compared to the prior fiscal year, mainly attributable to a \$3.6 million decrease in investments due to the decline in the investment economy. However, capital assets increased \$4.6 million as compared to the prior fiscal year. This increase is mainly attributable to an \$8.0 million increase in the Water and Sewer Fund's improvements other than buildings, which includes \$5.5 million in developer's contributions and a \$1.3 million addition of the Dallas North 15 Water Line project to rehabilitate 10,087 feet of deteriorated water main.



Plano's Performance

Enterprise Funds

The enterprise funds had a combined net income of \$6.9 million before transfers or contributions from developers, an increase of \$0.4 million or 6.3% from the last fiscal years activity. Compared to the prior fiscal year, charges for sales and services have increased \$6.1 million while operating expenses have increased \$6.5 million.

The City's Water and Sewer Fund recorded service charges of \$78.6 million, an increase of \$5.2 million or 7.2% from the prior period, primarily due to a 5% water and 10% sewer rate increase implemented October 2004. In addition, an additional 10% water and 10% sewer rate increase became effective in May 2005. Excluding the \$7.8 million in contributions from developers, the Water and Sewer system revenues exceeded expenses by \$5.3 million. Water and Sewer system expenses increased over prior year by \$4.2 million due to a difference in electric utility payments and increased payments to North Texas Municipal Water District (NTMWD) in the amount of \$1.4 million for wastewater and water services. In addition, technology services charges increased over prior year by \$1.2 million.

The City of Plano's Environmental Waste Services activities operated with expenses exceeding revenues by \$0.3 million. Contractual services expenses increased \$1.2 million due to increased payments to NTMWD of \$0.6 million for landfill services. In addition, a tractor, trailer, tilt cab truck with a dump body and tandem trailer in the amount of \$0.2 million was purchased in the current year. Additionally, the Environmental Waste Services franchise fees revenue increased in the current year by \$0.2 million.

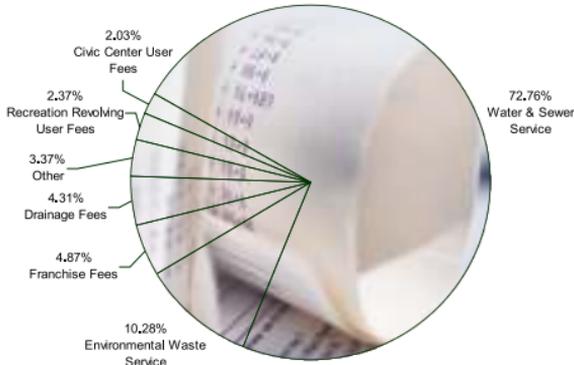
The City's Municipal Drainage activity operated with revenues exceeding expenses by \$1.7 million, compared to \$2.0 million in the prior year. The Municipal Drainage system recorded charges for services of \$4.7 million which remains unchanged as compared to the prior fiscal year. Operating expenses were higher in the current year by \$0.3 million.

The City's Other Enterprise Funds operated with combined revenues exceeding expenses of \$0.2 million. Civic Center activity continued to operate at a deficit, with operating expenses exceeding charges for sales and services by \$3.4 million. Additionally, the Civic Center recorded \$3.4 million of hotel/motel tax nonoperating revenue. Net income before transfers at fiscal year end September 30, 2005 were \$60,027 for the Civic Center, \$25,418 for Downtown Center Development, \$185,512 for Recreation Revolving, \$23,517 for Property Management and a deficit of \$49,154 for the Municipal Golf Course.

**Business-type Activities
Enterprise Funds**

	Water and Sewer	Environmental Waste Services	Municipal Drainage	Other Enterprise Funds	Total
Operating revenues:					
Charges for sales and services:					
Service charges	\$ 78,574,768	\$ 11,103,045	\$ 4,653,546	\$ 5,834,338	\$ 100,165,697
Franchise fees	-	5,254,809	-	-	5,254,809
Sale of trash bags	-	554,574	-	-	554,574
Penalties	1,039,909	-	-	-	1,039,909
Taps and meters	341,955	-	-	-	341,955
Construction water	98,694	-	-	-	98,694
Miscellaneous charges	19,478	472,038	-	38,679	530,195
Total operating revenues	80,074,804	17,384,466	4,653,546	5,873,017	107,985,833
Operating expenses:					
Personal services	7,749,049	4,684,760	1,207,039	3,823,823	17,464,671
Contractual services	6,904,451	5,298,047	586,167	3,627,382	16,416,047
Supplies	1,757,048	239,555	133,561	806,052	2,936,216
Depreciation	11,280,621	402,582	305,953	813,400	12,802,556
Landfill services	-	6,341,722	-	-	6,341,722
Wastewater treatment	16,242,783	-	-	-	16,242,783
Charges in lieu of taxes	5,505,207	730,166	-	-	6,235,373
Water supply	25,072,207	-	-	-	25,072,207
Miscellaneous	436,162	74,499	1,787	82,132	594,580
Total operating expenses	74,947,528	17,771,331	2,234,507	9,152,789	104,106,155
Operating income (loss)	5,127,276	(386,865)	2,419,039	(3,279,772)	3,879,678
Nonoperating revenues (expenses):					
Investment income	355,130	5,535	133,769	48,314	542,748
Gain (loss) on property disposition	(534)	-	-	(2,541)	(3,075)
Interest and fiscal charges	(609,961)	(51,997)	(825,907)	(35,884)	(1,523,749)
Hotel/motel tax	-	-	-	3,423,055	3,423,055
Contributions	-	101,060	-	-	101,060
Miscellaneous	415,478	8,381	(10,162)	92,148	505,845
Total nonoperating revenue (expenses)	160,113	62,979	(702,300)	3,525,092	3,045,884
Income (loss) before contributions and transfers	5,287,389	(323,886)	1,716,739	245,320	6,925,562
Contributions from developers	7,762,146	-	-	-	7,762,146
Transfers out	(10,246,405)	-	(1,144,734)	(547,505)	(11,938,644)
Change in net assets	2,803,130	(323,886)	572,005	(302,185)	2,749,064
Total net assets-beginning	340,669,368	2,901,849	12,631,564	11,619,727	367,822,508
Total net assets-ending	\$ 343,472,498	\$ 2,577,963	\$ 13,203,569	\$ 11,317,542	\$ 370,571,572

Where the Money Comes From



In fiscal year 2005, the Water and Sewer fund increased customer internet payments to nearly 10% of all payments processed and increased electronic payments to over 34% of all payments processed.

***Economic Factors &
Next Year's Budget & Rates***

- ★ Projections of Water & Sewer fund balance to increase by \$0.9 million and an increase in water and sewer income of \$1.4 million and \$2.6 million, respectively, due to a 5% water and 10% sewer rate structure increase effective May 1, 2005.
- ★ The residential rate in Environmental Waste Services will remain unchanged for 2005-06. A customer option of refuse cart size of 68-gallon or 95-gallon at a monthly charge of \$11.25 and \$12.75, respectively, will continue to be offered.
- ★ No Municipal Drainage rate adjustment will be required in 2005-06; rates will remain at \$3.30 per month for an average homeowner and \$0.056 cents per 100 sq ft for non-residential.
- ★ Golf fee revenue for 2005-06 is projected to increase slightly due to an increased fee rate effective April 2006.

Plano's Performance

Internal Service Funds

The Internal Service Funds account for the financing of goods or services provided by one department for another. The City of Plano maintains six individual Internal Service Funds. The City uses Internal Service Funds to account for its equipment maintenance, office services, municipal warehouse, technology services, property/liability loss, and health claims activities. Because these services benefit both governmental as well as business type functions, they are included in both the governmental and business-type activities in the government-wide financial statements.

The City of Plano maintains a self-insurance program for general liability, public officers' errors and omission, police professional liability, property loss and workers' compensation. Claims for property loss over \$100,000 per occurrence and for workers' compensation over \$500,000 per occurrence are covered by private insurance companies. There have been no settlements exceeding insurance coverage in each of the past three fiscal years.

Internal Service Funds

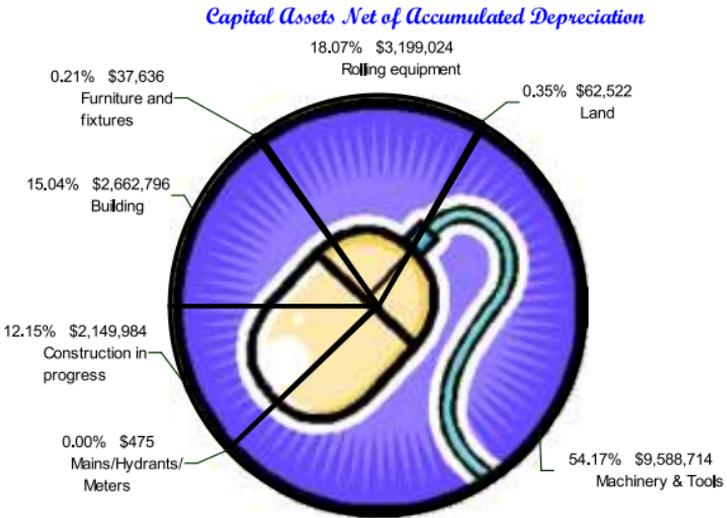
Combined Statement of Net Assets

ASSETS		
Current assets	\$	49,647,335
Capital assets (net of accumulated depreciation)		17,701,151
Total assets		67,348,486
LIABILITIES		
Current liabilities		11,840,042
Noncurrent liabilities		3,711,534
Total Liabilities		15,551,576
NET ASSETS		
Invested in capital assets		19,005,734
Unrestricted		32,791,176
Total Net Assets	\$	51,796,910



As of September 30, 2005, net assets were \$17.6 million in the Equipment Maintenance Fund, \$0.5 million in the Municipal Warehouse Fund, \$22.6 million in the Technology Services Fund, \$1.9 million in the Property/Liability Loss Fund, \$9.8 million in the Health Claims Fund and a deficit of \$0.5 million in the Office Services Fund. Internal Services total net assets were \$51.8 million, an \$11.0 million or 26.9% increase as compared to the prior fiscal year.

At year end, 62.1% or \$67.3 million of the Internal Service Funds assets are investments, of which \$7.0 million are restricted. Capital assets, net of depreciation, account for 26.3% of total assets.



Approximately 76.1% of all Internal Service Fund liabilities are tax anticipation notes payable and liabilities for insurance claims. As of year end, the Internal Service Funds had \$6.0 million in tax anticipation notes payable, which have been issued to fund network infrastructure and will be repaid from tax revenues of the City. Liability for insurance claims were \$5.8 million, of which the General Fund bears approximately 83% of the liability, Enterprise Funds bear approximately 13% of the liability, and Internal Service Funds bear approximately 4%. The current years liability of \$5.8 million has declined \$0.1 million or 1.75% as compared to the prior fiscal year.

Fund	Liability beginning of year	Current year claims and changes in estimates	claim payments	Liability End of Year
2005:				
Property/Liability Loss	\$ 3,108,599	\$ 2,029,688	\$ 1,861,105	\$ 3,277,182
Health Claims	<u>2,842,209</u>	<u>11,519,951</u>	<u>11,792,924</u>	<u>2,569,236</u>
Total	<u>5,950,808</u>	<u>13,549,639</u>	<u>13,654,029</u>	<u>5,846,418</u>
2004:				
Property/Liability Loss	3,140,820	2,282,414	2,314,635	3,108,599
Health Claims	<u>3,637,273</u>	<u>13,175,316</u>	<u>13,970,380</u>	<u>2,842,209</u>
Total	<u>\$ 6,778,093</u>	<u>\$ 15,457,730</u>	<u>\$ 16,285,015</u>	<u>\$ 5,950,808</u>

Plano's Performance

Internal Service Funds

Combining Statement of Revenues, Expenses and Changes in Fund Net Assets

REVENUES:

Operating revenues	\$	49,460,265
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EXPENSES:

Operating expenses		42,674,495
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OPERATING INCOME (LOSS)		<u>6,785,770</u>
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Nonoperating revenues (expenses)		<u>801,869</u>
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NET INCOME (LOSS) BEFORE OPERATING TRANSFERS		7,587,639
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OPERATING TRANSFERS IN		3,641,156
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OPERATING TRANSFERS OUT		<u>(250,000)</u>
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Change in net assets		10,978,795
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Total net assets-beginning		<u>40,818,115</u>
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Total net assets-ending	\$	<u><u>51,796,910</u></u>
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Operating revenues in the Internal Service Funds have increased by \$8.3 million to \$49.5 million for the current fiscal year. This increase is attributable to a \$2.1 million increase in Health Claims service charges for employer health insurance contributions, a \$5.0 million increase in Technology Services for service charges and internal transfers to support Technology Services expenditures for the fiscal year as well as \$1.4 million in increases in the Equipment Maintenance Fund for replacement and expansion of equipment.

There was an overall decrease of \$1.0 million or 2.3% in operating expenses in the current fiscal year. This decrease is mainly attributable to a \$2.4 million decline in depreciation expense as compared to the prior fiscal year and a \$1.6 million decline in health claims expense. These decreases were offset by a \$2.2 million increase in contractual services, mainly due to the fiscal year 2005 transfer of the Telecommunications department from the General Fund to the Technology Services Fund. In addition, non-operating revenues increased by 16% due to the receipt of \$125,000 in State grant money to update Police department software and a reduction of \$0.1 million in interest and fiscal charges on tax anticipation notes.



Plano's Performance

Fiduciary Funds

The Fiduciary Trust Funds of the City of Plano consist of the City's Pension Trust Fund and the Agency Trust Funds. The Agency Trust Funds are comprised of developers escrow and unclaimed property activities. The Pension Trust Fund consists of the City's Retirement Security Plan.

Statement of Fiduciary Net Assets		
	Pension Trust Fund	Agency Funds
ASSETS		
Cash and cash equivalents	\$ 3,286,567	\$ 816,720
Investment pool		5,991,316
U.S. gov't treasury notes	2,940,765	
Corporate bonds	9,287,074	
Common stocks	33,412,165	
Foreign equities	4,527,960	
ETF/Mutual funds	460,580	
Accrued Interest	174,105	39,443
Total Assets	54,089,216	6,847,479
LIABILITIES		
Developers' escrow liability	-	6,812,263
Unclaimed property payable	-	35,216
Total Liabilities	-	\$ 6,847,479
NET ASSETS		
Held in trust for pension benefits and other purposes	54,089,216	
Total Net Assets	\$ 54,089,216	

On January 1, 1983, the City withdrew from the Federal Social Security system and created the Retirement Security Plan (RSP), a single-employer, defined benefit pension trust fund, to provide retirement benefits for all full-time employees of the City.

City contributions are recognized when due and benefits and refunds are recognized when due and payable in accordance with the terms of the plan. Contributions by the City are established as part of the City budget process. No employee contributions are required by the plan. The City contributed \$2.6 million or 2.9% of the covered payroll for the year ended September 30, 2005, as compared to the biennial actuarial requirement of 2.7%.

Investments of the plan are reported at fair value. Short-term investments are reported at cost, which approximates fair value. At September 30, 2005, there were no individual investments that constituted more than 5% of the plan net assets available for benefits.

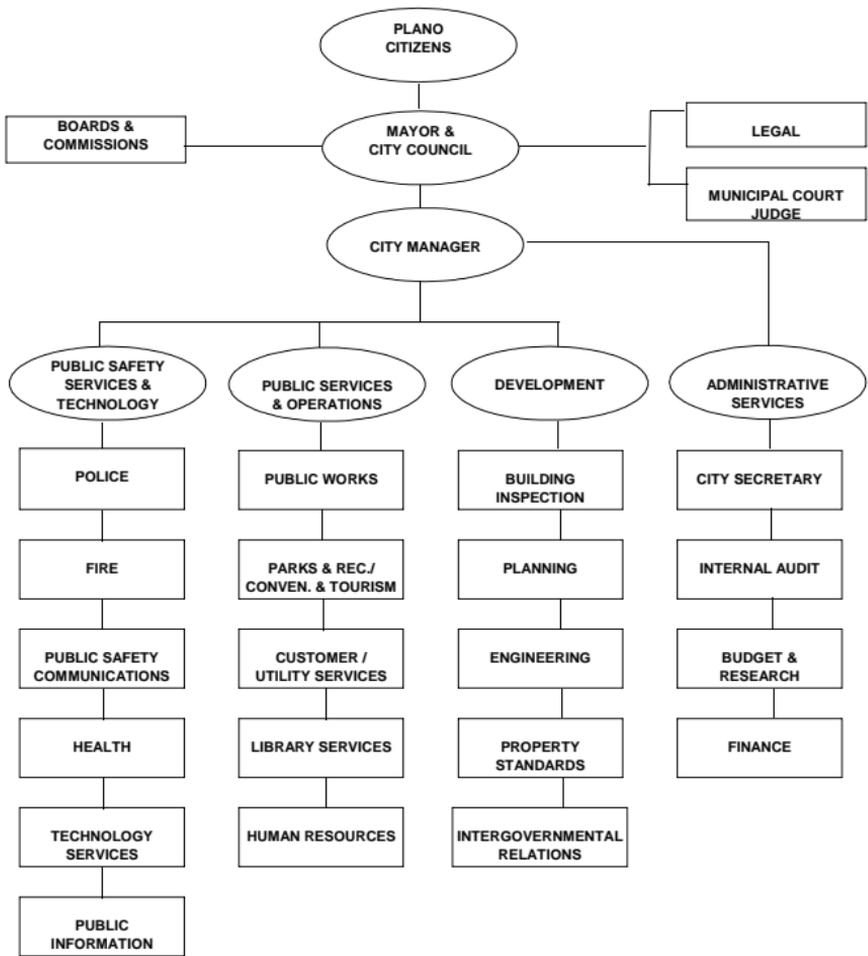
Normal retirement benefits are paid upon attaining age 65 with 5 years of service. Early retirement benefits are paid upon completion of 20 years of vesting service or upon attaining age 60 with 5 years of vesting service. At least 5 years must be with the City.

As of the December 31, 2003 actuarial valuation, there were 1,908 active members of whom 1,160 were vested and 748 were non-vested. There are 203 terminated participants receiving benefits.

Statement of Changes in Fiduciary Net Assets

	<u>2005</u>
ADDITIONS	
Contributions	\$ 2,571,044
Net appreciation in fair value of investments	4,165,655
Interest	572,133
Dividends	704,549
Total Investment gain	<u>5,442,337</u>
Less investment expense	<u>123,827</u>
Net Investment gain	<u>5,318,510</u>
Total Additions	<u>7,889,554</u>
DEDUCTIONS	
Benefits	<u>980,900</u>
Total Deductions	<u>980,900</u>
Net Increase	6,908,654
NET ASSETS, Beginning of Year	<u>47,130,562</u>
NET ASSETS, End of Year	<u><u>\$ 54,039,216</u></u>

Plano's Personnel Organizational Chart



The mission of the City of Plano is to provide outstanding services and facilities, through cooperative efforts with our citizens that contribute to the quality of life in our community.

Plano's Personnel

Administrative Offices

Main Number	972-941-7000
City Manager	972-941-7121
City Secretary	972-941-7120
Accounting	972-941-5221
Animal Services	972-769-4360
Budget/ Research	972-941-7194
Building Inspections (Main Office)	972-941-7140
Building Inspections (Westside Office)	972-208-8101
Convention/Visitor Bureau	972-422-0296
Customer/Utility Services (Main Office)	972-941-7105/7106
Customer/Utility Services (Westside)	972-208-8103
Davis Library	972-208-8000
Economic Development	972-985-3700
Engineering	972-941-7152
Enterprise Center	972-941-7305
Environmental Health	972-941-7143
Finance	972- 941-7135
Fire	972-941-7159
Haggard Library	972-769-4250
Harrington Library	972-941-7159
Human Resources	972-941-7115
Intergovernmental Relations	972-941-7510
Internal Audit	972-941-7304
Legal	972-941-7125
Legal Prosecutor	972-941-2056
Library Administration	972-769-4208
Municipal Court	972-941-2199
Municipal Reference Library	972-941-7377
Park Planning	972-941-7235
Parks & Recreation Administration	972-941-7255
Parks & Recreation (Main Number)	972-941-7250
Parr Library	972-769-4300
Planning	972-941-7151
Plano Centre	972-422-0296
Plano Television Network	972-941-7131
Police (Non Emergency)	972-941-2135
Property Standards	972-941-7124
Public Information	972-941-7307
Public Safety Communications	972-941-7930
Public Works Administration	972-769-4104
Public Works Operations	972-769-4140
Purchasing	972-941-7557
Records Management	972-941-5196
Risk Management	972-941-7129
Schimelpfenig Library	972-769-4200
Senior Center	972-941-7155
Solid Waste	972-769-4100
Treasury	972-941-7135
Utility Operations	972-769-4160

Websites

www.Planotx.org

www.PlanoCityNews.com

www.Planocvb.com