

## PLANO CITY COUNCIL

**WILL CONVENE INTO EXECUTIVE SESSION AT 5:00 P.M. ON NOVEMBER 14, 2011, FOLLOWED BY THE PRELIMINARY OPEN MEETING IN THE PLANO MUNICIPAL BUILDING, 1520 K AVENUE, IN COMPLIANCE WITH VERNON'S TEXAS CODES ANNOTATED, GOVERNMENT CODE CHAPTER 551 (OPEN MEETINGS ACT), AS FOLLOWS:**

**Mission Statement: The mission of the City of Plano is to provide outstanding services and facilities, through cooperative efforts with our citizens, that contribute to the quality of life in our community.**

### EXECUTIVE SESSION

I.	Legal Advice - Respond to questions and receive legal advice on agenda items	Wetherbee	5 min.
II.	Litigation Horton et al. v. City of Plano	Wetherbee	10 min.
III.	Economic Development Discuss a financial offer or other incentive to a business prospect to locate, stay, or expand in Plano and consider any commercial and financial information from the business prospect.	Bane	10 min.
IV.	Real Estate - Downtown Plano	Turner	10 min.
V.	Personnel - Denton County Appraisal District Board Representative - Council Appointee Evaluations	Council	45 min

### PRELIMINARY OPEN MEETING

I.	Consideration and action resulting from Executive Session discussion: Denton County Appraisal District Board Representative	Council	5 min.
II.	Plano Partners Update	Conklin	15 min.

III.	Comprehensive Monthly Financial Report	Tacke	10 min.
IV.	Council items for discussion/action on future agendas	Council	5 min.
V.	Consent and Regular Agendas	Council	5 min.

**In accordance with the provisions of the Open Meetings Act, during Preliminary Open Meetings, agenda items will be discussed and votes may be taken where appropriate.**

***Municipal Center is wheelchair accessible. A sloped curb entry is available at the main entrance facing Avenue L, with specially marked parking spaces nearby. Access and special parking are also available on the north side of building. The Council Chamber is accessible by elevator to the lower level. Requests for sign interpreters or special services must be received forty-eight (48) hours prior to the meeting time by calling the City Secretary at 972-941-7120.***

# MEMO

**DATE:** November 10, 2011

**TO:** Honorable Mayor and City Council  
City Manager Glasscock  
City Secretary Zucco

**FROM:** Alice Snyder, Assistant City Secretary

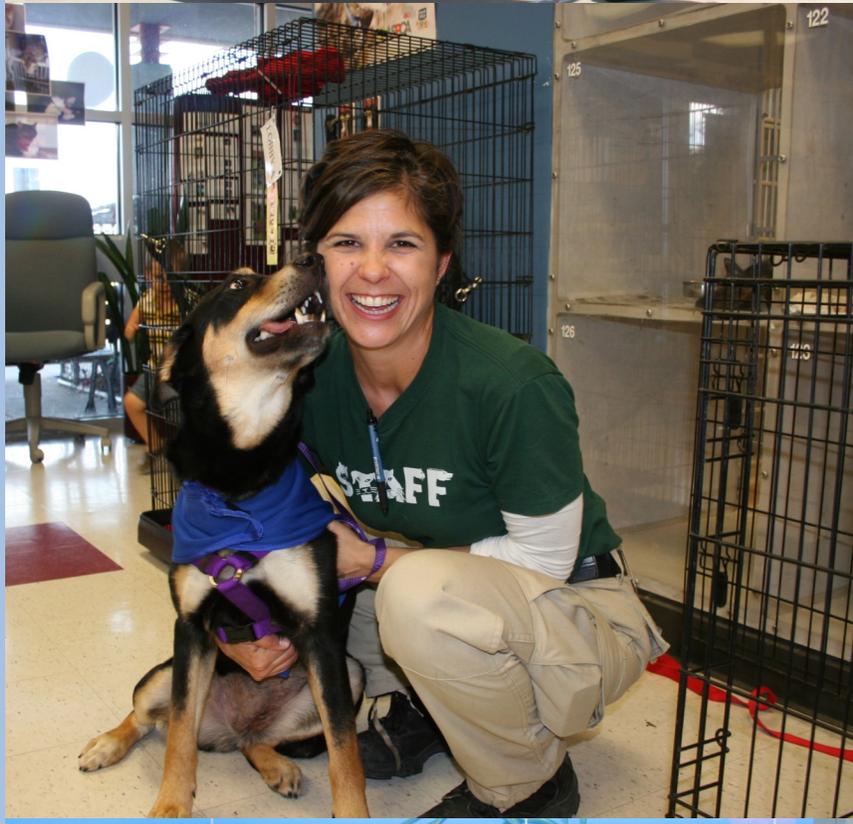
**RE:** Personnel Appointments  
Executive and Worksession Meetings

The following will be considered at the November 14, 2011 Council Meeting.

<b><u>Executive Session</u></b> -Denton County Appraisal District Board	<b><u>Worksession Meeting</u></b>
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# COMPREHENSIVE MONTHLY FINANCIAL REPORT

*September 2011*



# ABOUT THIS REPORT

The City of Plano Finance Department is dedicated to excellence in local government, comprehensive fiscal management, compliance and reporting. The Comprehensive Monthly Financial Report (CMFR) is a unique document, directed at providing our audience (internal and external users), with the general awareness of the City's financial positions and economic activity.

This report is comprised of five sections:

1. The **Financial Analysis** reports the performance of the major operating funds of the City. Narrative disclosures are used to highlight any significant changes or fluctuations.
  - 1A. The **Financial Summary** provides comparative data for major revenue sources and expenditure items.
2. The **Economic Analysis** section contains a summary of the key economic indicators and an in-depth review with graphic illustrations.
3. The **Investment Report** provides a description of investment activity during the month and a summary of interest earnings.

We would like to acknowledge those responsible for this report: Heather Foldi for the Financial Summary; Amy Anderson for the Economic Analysis Report and Myra Conklin for the Investment Report.

The CMFR is intended to provide our audience with a timely, unique, and informative document. Please provide us with any comments or suggestions you may have and should you desire additional information, feel free to contact my office.



Denise Tacke  
Director of Finance  
P.O. Box 860358  
Plano, TX 75006-0358  
972-941-7135



## **SECTION 1**

### **FINANCIAL ANALYSIS**

#### **City of Plano Comprehensive Monthly Financial Report**

This report is designed for internal use and does not include all the funds and accounts included in the City of Plano's operations. For a complete report, refer to the City of Plano Comprehensive Annual Financial Report, available on the City of Plano's website and through the City's Finance Department.

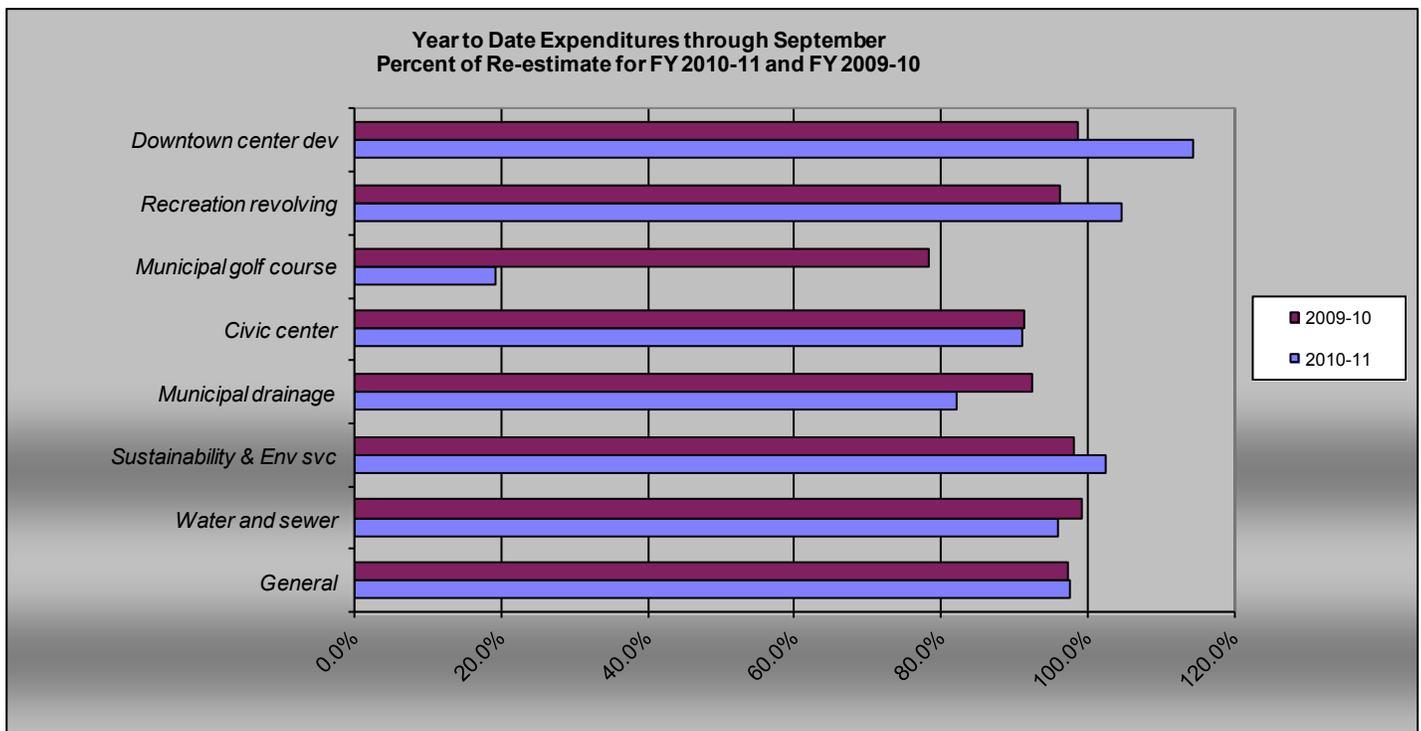
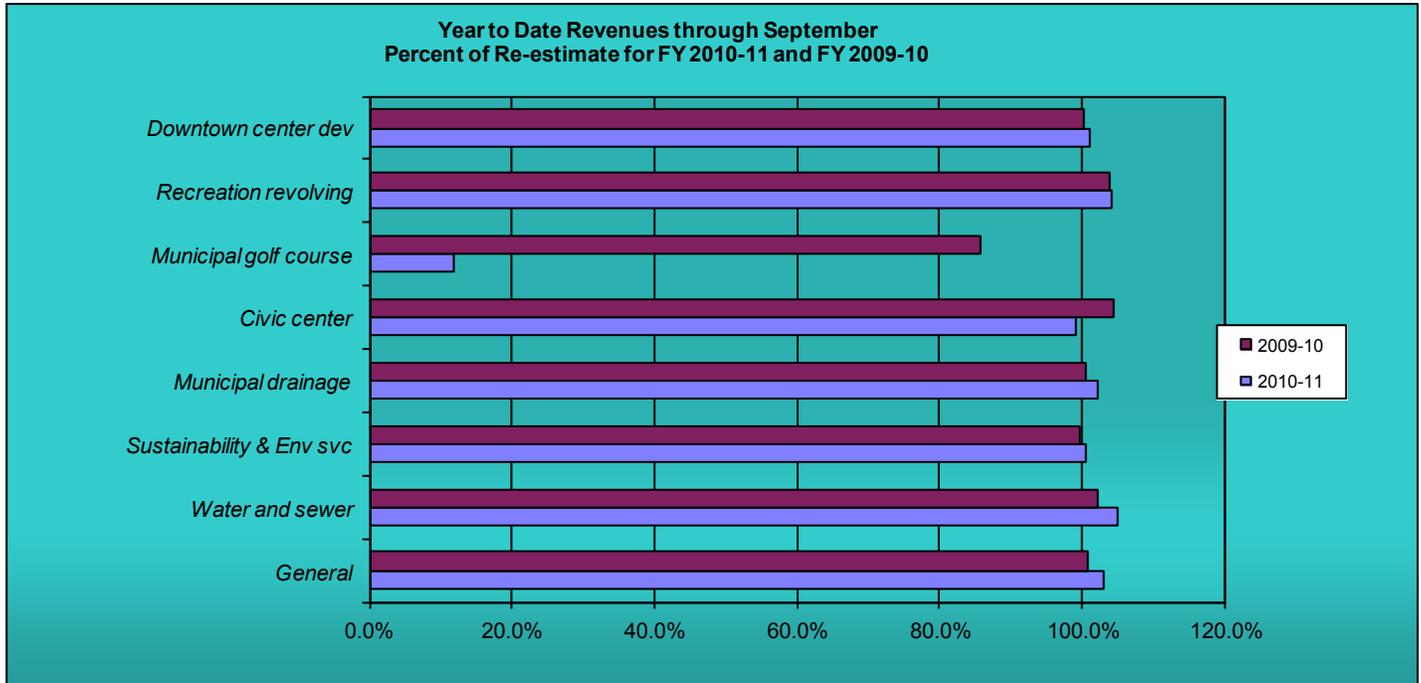
# REPORT NOTES SEPTEMBER 2011

The information represented in this report provides a summary of the General Fund and Business-type revenues and expenses which offers readers an overview of the City of Plano's finances.

This section compares year to date activity in the current fiscal year to the same time period in prior year. Please note that beginning fund balances in all funds are subject to final audit adjustments.

The graphs below represent year to date revenues and expenses as a percent of the re-estimated budget comparing the current and prior fiscal years.

## HIGHLIGHTS OF FUND VARIANCES



# REPORT NOTES CONTINUED

## SEPTEMBER 2011

### FINANCIAL HIGHLIGHTS

#### GENERAL FUND VARIANCES

##### Revenues

- Sales tax revenues increased from the prior year by \$4,551,490, primarily as a result of an improvement in the local economy and more consumer confidence.
- Electric franchise revenues increased \$448,245 primarily due to timing of payments received.
- Interlocal radio system revenue increased \$94,173 due to agreement modifications in addition to a new agreement put in place during the current fiscal year.
- Swimming fees increased \$53,493 due to little rain and warmer weather in the summer months.
- Fire inspection fee revenue is a new revenue source created by the passage of a new City Ordinance to support the commercial business fire inspection program. Collections started in June and were \$224,180 year to date.
- Revenues related to the Plano Independent School District Liaison Program increased \$383,952 due to an increase in the monthly amount remitted to the City based on contract modifications.
- Cable television franchise revenues increased \$86,210 due to timing.
- Interest income increased \$149,179 due more agencies in the City's investment portfolio with coupon payments and an increase in the interest allocation to the General Fund which is based upon its fund balance.
- Engineering inspection fees increased \$245,769 primarily due to the release of "The Trails of Glenwood Phase 2" which is a residential subdivision.
- Building permit revenues are higher by \$483,113 primarily due to one larger value project in July 2011 in addition to several high value projects also in July 2011.
- Electrical, plumbing, and heating and air conditioning permit revenues are higher by \$15,271, \$63,047 and \$30,425, respectively, as a result of an increase in the number of permits issued and the raised minimum permit fees of the March 1, 2010 rate increase.
- Filing fee revenues increased \$107,498 due to an increase in the number of projects coming in for review and approval during the current year.
- Miscellaneous Recreation Administration Fund revenues increased by \$43,473 as the City received \$50,000 from Dallas Area Rapid Transit (DART) in the current year to run the Senior Transportation Program.
- Excess proceeds on taxes increased \$49,405 primarily due to timing and amount of the tax overpayments.
- Franchise fees related to gas increased \$115,007 as a result of colder weather in the winter months resulting in increased usage of gas for heating purposes.
- The Tax Increment Financing District #1 was dissolved in September 2011 and amounts were distributed back to participating entities which resulted in an increase of \$1,150,709 to the General Fund.
- Court fine revenues are \$1,471,436 lower due to a decrease in the number of citations issued.
- Ad valorem tax revenues decreased \$5,991,664 due a decrease in the tax levy which is a result of a decline in property values as well as timing of payments.
- False alarm revenues decreased \$39,870 primarily to a decline in the economy which resulted in fewer households with alarm systems.
- Rental registration fee revenues decreased \$172,275 as a result of timing of payments due to a change in the due date. The amendment to the ordinance changed the due date from June 30<sup>th</sup> to October 31<sup>st</sup>.
- Telephone franchise fee revenues decreased \$122,160 due to the expiration of a franchise agreement with Verizon in the previous year. Revenues are now based on line counts which have decreased as fewer households have land lines.
- Emergency 911 revenues from landlines decreased \$57,905 due to the timing of deposits as well as a decline in the number of land lines.
- Ambulance service revenue decreased \$581,800 due to a transition between ambulance billing providers.
- Closure of the Carpenter Recreation Center for a six month remodeling project resulted in recreation center membership card revenues declining by \$139,301. Carpenter Recreation Center re-opened August 5, 2011.
- In the prior year, the City received a one-time lease payment of \$70,000 for housing of a cellular tower.

# REPORT NOTES CONTINUED

## SEPTEMBER 2011

### Expenditures

- Purchases and encumbrances for fire uniforms increased \$92,933 due to the timing of orders placed.
- Software costs for the Emergency Management Department increased \$78,712 due to the purchase of a software license, set-up and hosting services as well as training for a new web based incident management software.
- The Park and Recreation Administration Fund reimbursed the Golf Course fund \$415,303 for golf course renovations in the current year.
- Municipal garage and property damage charges for the Police Department increased \$188,736 due to higher fuel costs.
- Water billings to City Departments increased \$748,518 due to a six percent rate increase effective November 1, 2010.
- Expenditures and encumbrances related to contractual repair and maintenance of signs and markings increased \$209,367 primarily due a shortage of materials in the previous year.
- Non-departmental professional services contract costs increased \$119,220 due to additional legal costs.
- Library costs and encumbrances for books and non-print media increased \$141,770 and \$43,050, respectively, both primarily due to the timing of purchase orders.
- Non-departmental contract costs related to Social Service Agency Grants decreased \$264,150 as a result of budget cutbacks. As it relates to the Buffington Grants, funding was reduced from \$2.00 per capita to \$1.00 per capita.
- The annual maintenance agreement with Motorola for the City's radio system decreased over the prior year by \$74,205, primarily due to maintenance agreement modifications. Maintenance of the system is being managed in-house.
- Non-departmental insurance costs related to reimbursable unemployment benefits decreased \$66,860 due to the timing of payments.
- Minor apparatus expenses and encumbrances for the Fire Department decreased \$118,657 due to timing of purchases.
- Gas payments decreased \$104,835 as a result of timing of payments.
- Information Services Charges represents costs from the Technology Services Fund transferred to the General Fund. The amount decreased \$384,964 as expenditures incurred by the Technology Services Fund decreased.
- Legal costs and encumbrances for contracts decreased \$44,403 due to reduced needs and supplemental services.
- Prior year expenditures and encumbrances of computer hardware for the Public Safety Department include \$241,385 related to installation of security cameras at radio towers throughout the City.
- Personnel services decreased \$2,764,975 from the prior year primarily due to staffing reductions as a result of retirements and positions not being filled.
- Budgeted computer and other asset replacement charges decreased over the prior year by \$291,893 as a longer warranty on the personal computers (PCs) lengthened the replacement cycle from three to four years, alleviating the annual departmental PC replacement expenditure for 2010-11.
- Prior year expenditures and encumbrances of computer hardware for the Emergency Management Department include \$180,266 for the design and development of the Emergency Operations Center.
- Park and Field Services contracts related to park facility and field maintenance decreased \$140,634 due to budget reductions, contract changes, and drought related reductions in service.
- Sports turf maintenance expenditures and encumbrances decreased \$126,205 due to lower bid prices for a mowing and maintenance contract in addition to a delay in turf and plant renovation work due to the drought conditions in the current year.
- Contract costs and encumbrances for the Collin County Cultural Arts decreased \$89,228 due to the project being put on hold.
- Prior year implements and apparatus costs and encumbrances for the Emergency Management Department of \$450,264 relate to the design, purchase, installation, and maintenance of audio visual equipment for the Emergency Operations Center.
- Election expenditures are lower in the current year due to a special election to fill a City Council vacancy held January 30, 2010. Expenditures associated with this election were \$88,966. Additionally, a runoff elec-

# REPORT NOTES CONTINUED

## SEPTEMBER 2011

- tion was held in March 2010 with related expenditures of \$93,699. Current year expenditures include \$25,621 for a general election held May 14, 2011 and \$74,257 for a run-off election held June 18, 2011.
- Payment for the Lights of Legacy Tree Lighting Festival was made in November 2009 in the amount of \$40,000. The City did not contribute in the current year.

### BUSINESS-TYPE VARIANCES

#### Water and Sewer

Water revenues increased \$11,147,317 due to significant rainfall in the prior year and warmer and drier weather in the current year as well as a 6% rate increase effective November 1, 2010. Sewer revenues decreased over the prior year by \$260,376 due to less commercial water usage as this impacts sewer usage. Postage expenditures decreased \$70,758 due to credits issued in the current year. Contract costs for a review of water consumption loss and additional meter readers decreased \$80,826 as these services are no longer needed. Prior year expenses and encumbrances include costs of \$1,177,721 associated with the construction of a new environmental education complex which was completed in April 2010. The Water and Sewer Fund will be reimbursed 50% of building construction costs by the Sustainability and Environmental Waste Services Fund. Prior year project services costs for buildings of \$61,910 related to the construction of the environmental education complex. Costs and encumbrances for water meters decreased \$46,571 due to timing of water meter installations. Municipal garage charges decreased \$36,110 due to a decline in the cost of vehicle repairs coupled with a decline in repairs due to accident damage from the prior year. Personnel services decreased \$81,718 due to staffing reductions. Current year encumbrances for improvements by contracts of \$90,000 related to landscaping at the environmental education complex. Electric payments increased \$198,918 as a result of timing of payments. Credit card processing fees increased \$100,385 primarily due to timing of payments. The Water and Sewer Fund was reimbursed \$145,562 of building construction costs by the Environmental Services Fund in the prior year. Contract costs for utility engineering increased \$268,179 due to a 2011 Water Quality Study. Expenses and encumbrances for the fixed network meter reading system increased \$162,239 due to an increase in the number of meters installed and the related costs. Contractual payments to North Texas Municipal Water District (NTMWD) increased \$445,140.

#### Sustainability & Environmental Services

Commercial solid waste revenues are \$413,079 higher primarily due to an increase in collection fees, disposal volumes and timing of collections. Commercial solid waste revenues are the City's portion of the waste and disposal fees collected by Allied Waste, the City's waste disposal contractor. Recycling revenues increased \$545,449 primarily due to an increase in prices. Revenues related to the sale of compost increased \$86,945 due to the addition of new customers. Tipping fees increased \$107,869 due to an increase in yard waste drop off from landscapers and developers. Outside printing costs decreased \$53,825 due to the printing of the 2010 Live Green in Plano calendar in the prior year. In the current year, a newsletter was sent out containing a one-page calendar. The Environmental Services Fund reimbursed the Water and Sewer Fund \$145,562 for building construction costs by the in the prior year. Minor apparatus costs of \$80,066 related to the Environmental Education Complex were transferred from the Environment Waste Services Fund to the Water and Sewer Fund. Contract costs related to the Live Green Expo decreased \$48,118 as an Expo Coordinator was not hired in the current year. Temporary labor for the Solid Waste Collections Department decreased \$42,500 primarily due to a reduction of temporary labor usage associated with reduced staffing, equipment and volume collections. Contractual repair costs decreased \$149,684 due to timing of repairs. Plano's percentage of contractual payments to NTMWD increased \$764,314. Payment is based on allocation of tonnage between member cities. Implements and apparatus expenses and encumbrances increased \$71,514 due to the installation of electrical work for a new fuel tank NTMWD required the City to install at Custer Road in addition to a new bagging machine installed at the 121 Regional Compost Facility. Fleet costs increased \$160,491 related to the purchase of a rear loader chassis. Municipal garage and property damage charges increased \$412,769 due to increased fuel costs.

# REPORT NOTES CONTINUED

## SEPTEMBER 2011

### **Municipal Drainage**

The addition of drainage charges to City accounts beginning in October 2010 resulted in an increase in Municipal Drainage revenues of \$63,703. Personnel services decreased \$93,228 due to staffing reductions. Decreased concrete expenditures and encumbrances of \$137,450 are due to timing. Municipal garage charges increased \$20,987 due to unforeseen repairs on trucks in the current year. Land improvement costs increased \$39,500 due to pond restoration and silt removal from three park ponds in the current year. Increased contractual costs of \$29,746 in the current year primarily relate to the implementation of the Integrated Storm Water Management (iSWM) Based Program that the City is required to develop by the Environmental Protection Agency (EPA) for the City's permit.

### **Civic Center**

Civic Center lease fees are lower by \$25,634 from the prior year due to fewer corporate business events. This additionally impacts ancillary services with food and beverage revenues decreasing by \$118,054, and service charges and equipment rental, functions of food and beverage sales, lower by \$14,606 and \$6,578, respectively. Food and beverage sales at Pecan Hollow decreased \$115,605 as Pecan Hollow grill operations were outsourced as of June 2010. Hotel/motel tax revenues increased \$273,579 primarily due to an increase in occupancy. Concession food costs at the Civic Center decreased \$19,249 due to decreased food demand and sales. Additionally, concession food costs at Pecan Hollow Golf Course decreased \$27,567 due to grill operations being outsourced as of June 2010. Minor apparatus expenditures and encumbrances decreased \$180,475 due to budget reductions. Outside printing costs decreased \$53,979 due to the printing of the Convention and Tourism Meeting Planner's Guide printed in this prior year. This Guide is printed every other year. Implements and apparatus expenses and encumbrances decreased \$49,774 due to lower anticipated revenues which resulted in budget modifications.

### **Golf Course**

Golf revenues decreased \$535,240 due to the golf course renovation closure on November 2, 2010. In the prior year, the Golf Course was closed for 84 days due to excessive rain. Pecan Hollow Golf Course was closed zero days in the current year prior to the renovation closure, and year to date rounds played are down by 36,690. Personnel services decreased \$112,681 due to staffing reductions. The Park and Recreation Administration Fund and the Golf Course Renovation Fund reimbursed the Golf Course fund \$493,119 for golf course renovations in the current year. Contract costs increased \$105,367 due to installments being paid to the Golf Pro for services he renders on behalf of the City for the golf course.

### **Recreation Revolving**

Recreation fee revenue decreased \$159,330 due to the renovation closure of Carpenter Park Recreation Center which is expected to be a six month renovation. Carpenter Recreation Center re-opened August 5, 2011. The Carpenter Park Recreation Center renovation closure resulted in decreased contractual services of \$95,509. Implements and apparatus expenditures increased \$49,999 for spin bikes for a new spin class.



## **SECTION 1A**

### **FINANCIAL SUMMARY**

**City of Plano  
Comprehensive Monthly Financial Report**

**MONTHLY FINANCIAL SUMMARY REPORT  
THROUGH SEPTEMBER 30 OF FISCAL YEARS 2011, 2010, AND 2009  
GENERAL FUND**

	<u>Fiscal</u>	<u>Annual</u>	<u>Re-estimated</u>	<u>12 Months</u>	<u>Actual/</u>	<u>Performance</u>
	<u>Year</u>	<u>Budget</u>	<u>Budget</u>	<u>Actual</u>	<u>Re-estimate</u>	<u>Index *</u>
<b>REVENUES:</b>						
<b>Ad valorem tax</b>	2011	\$ 76,291,685	75,763,574	75,580,233	99.8%	99.76
	2010	82,436,251	81,932,161	81,571,897	99.6%	99.56
	2009	83,068,770	82,840,550	82,515,968	99.6%	99.61
<b>Sales tax</b>	2011	57,012,269	57,792,985	62,543,559	108.2%	108.22
	2010	57,821,890	56,650,958	57,992,069	102.4%	102.37
	2009	57,417,708	55,795,630	56,487,232	101.2%	101.24
<b>Other revenue</b>	2011	59,519,031	58,001,001	59,163,004	102.0%	102.00
	2010	60,867,803	57,781,042	58,139,724	100.6%	100.62
	2009	<u>62,552,130</u>	<u>58,821,692</u>	<u>61,468,257</u>	104.5%	104.50
<b>TOTAL REVENUE</b>	2011	192,822,985	191,557,560	197,286,796	103.0%	102.99
	2010	201,125,944	196,364,161	197,703,690	100.7%	100.68
	2009	<u>203,038,608</u>	<u>197,457,872</u>	<u>200,471,457</u>	101.5%	101.53
<b>EXPENDITURES &amp; ENCUMBRANCES:</b>						
<b>Current operating</b>	2011	\$ 205,461,225	201,093,071	196,150,955	97.5%	97.54
	2010	207,374,024	205,528,578	199,927,163	97.3%	97.27
	2009	210,004,657	213,103,252	203,697,697	95.6%	95.59
<b>Capital outlay</b>	2011	1,026,000	1,937,626	1,881,252	97.1%	97.09
	2010	1,010,000	2,599,424	2,556,214	98.3%	98.34
	2009	<u>2,505,307</u>	<u>3,361,732</u>	<u>3,229,178</u>	96.1%	96.06
<b>Total expenditures and encumbrances</b>	2011	206,487,225	203,030,697	198,032,207	97.5%	97.54
	2010	208,384,024	208,128,002	202,483,377	97.3%	97.29
	2009	<u>212,509,964</u>	<u>216,464,984</u>	<u>206,926,875</u>	95.6%	95.59
<b>Excess (deficiency) of revenues over (under) expenditures</b>	2011	(13,664,240)	(11,473,137)	(745,412)	-	-
	2010	(7,258,080)	(11,763,841)	(4,779,687)	-	-
	2009	(9,471,356)	(19,007,112)	(6,455,418)	-	-
<b>OTHER FINANCING SOURCES (USES)</b>						
<b>Transfers in</b>	2011	10,046,194	10,745,174	12,963,658	120.6%	120.65
	2010	8,616,358	9,813,482	9,813,482	100.0%	100.00
	2009	7,804,331	10,774,010	10,774,010	100.0%	100.00
<b>Transfers out</b>	2011	(10,500,000)	(10,933,263)	(11,125,181)	101.8%	101.76
	2010	(10,634,771)	(10,634,772)	(11,100,430)	104.4%	104.38
	2009	<u>(10,809,587)</u>	<u>(10,633,769)</u>	<u>(10,633,769)</u>	100.0%	100.00
<b>NET CHANGE IN FUND BALANCES</b>	2011	(14,118,046)	(11,661,226)	1,093,065		
	2010	(9,276,493)	(12,585,131)	(6,066,635)		
	2009	(12,476,612)	(18,866,871)	(6,315,177)		
<b>FUND BALANCES-BEGINNING</b>	2011			41,400,577		
	2010			42,744,130		
	2009			<u>44,741,546</u>		
<b>FUND BALANCES-ENDING SEPTEMBER 30</b>	2011			42,493,642		
	2010			36,677,495		
	2009			<u>38,426,369</u>		

\* The Performance Index is a projection of the City's proximity to arriving at re-estimated budget figures at this point in time. It is calculated taking twelve months divided by the number of months completed to date in the current fiscal year times 100 multiplied by the actual/re-estimate percentage.

Note: FY 2009 and 2010 re-estimated budget and actual figures include carryforward amounts.

FY 2011 carryforward amounts are not available at time of print.

**MONTHLY FINANCIAL SUMMARY REPORT  
THROUGH SEPTEMBER 30 OF FISCAL YEARS 2011, 2010, AND 2009  
WATER AND SEWER FUND**

	<u>Fiscal Year</u>	<u>Annual Budget</u>	<u>Re-estimated Budget</u>	<u>12 Months Actual</u>	<u>Actual/ Re-estimate</u>	<u>Performance Index</u>
<b>REVENUES:</b>						
<b>Water and sewer revenue</b>	2011	\$ 114,814,263	117,880,987	124,660,604	105.8%	105.75
	2010	114,488,347	110,876,716	113,719,124	102.6%	102.56
	2009	110,225,529	105,076,022	104,908,997	99.8%	99.84
<b>Other fees and service charges</b>	2011	3,026,852	3,618,392	2,845,801	78.6%	78.65
	2010	2,669,903	3,072,251	2,702,853	88.0%	87.98
	2009	<u>2,572,861</u>	<u>2,604,594</u>	<u>2,627,808</u>	100.9%	100.89
<b>TOTAL REVENUE</b>	2011	117,841,115	121,499,379	127,506,405	104.9%	104.94
	2010	117,158,250	113,948,967	116,421,977	102.2%	102.17
	2009	<u>112,798,390</u>	<u>107,680,616</u>	<u>107,536,805</u>	99.9%	99.87
<b>EXPENSES &amp; ENCUMBRANCES:</b>						
<b>Capital outlay</b>	2011	-	23,423	113,010	482.5%	482.47
	2010	-	1,265,976	1,261,729	99.7%	99.66
	2009	-	1,470,584	1,280,659	87.1%	87.09
<b>Other expenses &amp; encumbrances</b>	2011	91,593,144	89,717,523	86,078,475	95.9%	95.94
	2010	91,399,723	86,160,343	85,425,588	99.1%	99.15
	2009	<u>87,155,021</u>	<u>85,359,216</u>	<u>84,729,623</u>	99.3%	99.26
<b>Total expenses and encumbrances</b>	2011	91,593,144	89,740,946	86,191,485	96.0%	96.04
	2010	91,399,723	87,426,319	86,687,317	99.2%	99.15
	2009	<u>87,155,021</u>	<u>86,829,800</u>	<u>86,010,282</u>	99.1%	99.06
<b>Excess (deficiency) of revenues over (under) expenses</b>	2011	26,247,971	31,758,433	41,314,920	-	-
	2010	25,758,527	26,522,648	29,734,660	-	-
	2009	25,643,369	20,850,816	21,526,523	-	-
<b>TRANSFERS IN (OUT)</b>						
<b>Transfers in</b>	2011	-	857,239	700,000	81.7%	81.66
	2010	-	-	-	0.0%	-
	2009	-	-	-	0.0%	-
<b>Transfers out</b>	2011	(21,906,246)	(24,053,240)	(24,053,020)	100.0%	100.00
	2010	(25,083,019)	(26,355,801)	(26,355,801)	100.0%	100.00
	2009	<u>(22,203,624)</u>	<u>(25,205,761)</u>	<u>(25,205,761)</u>	100.0%	100.00
<b>CHANGE IN NET ASSETS</b>	2011	\$ 4,341,725	8,562,432	17,961,900		
	2010	675,508	166,847	3,378,859		
	2009	3,439,745	(4,354,945)	(3,679,238)		
<b>TOTAL NET ASSETS-BEGINNING</b>	2011			343,560,326		
	2010			324,231,841		
	2009			<u>321,538,734</u>		
<b>TOTAL NET ASSETS-ENDING SEPTEMBER 30</b>	2011			361,522,226		
	2010			327,610,700		
	2009			<u>317,859,496</u>		

\* The Performance Index is a projection of the City's proximity to arriving at re-estimated budget figures at this point in time. It is calculated taking twelve months divided by the number of months completed to date in the current fiscal year times 100 multiplied by the actual/re-estimate percentage.

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**MONTHLY FINANCIAL SUMMARY REPORT  
THROUGH SEPTEMBER 30 OF FISCAL YEARS 2011, 2010, AND 2009  
SUSTAINABILITY AND ENVIRONMENTAL SERVICES FUND**

	<b>Fiscal Year</b>	<b>Annual Budget</b>	<b>Re-estimated Budget</b>	<b>12 Months Actual</b>	<b>Actual/ Re-estimate</b>	<b>Performance Index</b>
<b>REVENUES:</b>						
<b>Commerical solid waste franchise</b>	2011	\$ 6,504,545	6,773,996	6,699,280	98.9%	98.90
	2010	6,709,797	6,447,518	6,286,201	97.5%	97.50
	2009	6,496,731	6,481,522	6,198,975	95.6%	95.64
<b>Refuse collection revenue</b>	2011	13,172,550	13,604,778	13,784,172	101.3%	101.32
	2010	13,005,330	13,256,284	13,273,530	100.1%	100.13
	2009	13,316,939	12,700,268	12,774,660	100.6%	100.59
<b>Other fees and service charges</b>	2011	2,455,656	2,598,360	2,599,030	100.0%	100.03
	2010	2,508,431	2,237,740	2,347,948	104.9%	104.92
	2009	<u>2,502,911</u>	<u>2,416,866</u>	<u>2,324,026</u>	96.2%	96.16
<b>TOTAL REVENUE</b>	2011	22,132,751	22,977,134	23,082,482	100.5%	100.46
	2010	22,223,558	21,941,542	21,907,679	99.8%	99.85
	2009	<u>22,316,581</u>	<u>21,598,656</u>	<u>21,297,661</u>	98.6%	98.61
<b>EXPENSES &amp; ENCUMBRANCES:</b>						
<b>Capital outlay</b>	2011	6,500	219,401	249,133	113.6%	113.55
	2010	-	-	23,616	0.0%	0.00
	2009	256,170	203,311	191,759	94.3%	94.32
<b>Other expenses &amp; encumbrances</b>	2011	22,777,980	22,205,103	22,718,088	102.3%	102.31
	2010	22,498,000	22,178,148	21,715,570	97.9%	97.91
	2009	<u>22,663,834</u>	<u>21,711,566</u>	<u>21,182,312</u>	97.6%	97.56
<b>Total expenses and encumbrances</b>	2011	22,784,480	22,424,504	22,967,221	102.4%	102.42
	2010	22,498,000	22,178,148	21,739,186	98.0%	98.02
	2009	<u>22,920,004</u>	<u>21,914,877</u>	<u>21,374,071</u>	97.5%	97.53
<b>Excess (deficiency) of revenues over (under) expenses</b>	2011	(651,729)	552,630	115,261	-	-
	2010	(274,442)	(236,606)	168,493	-	-
	2009	(603,423)	(316,221)	(76,410)	-	-
<b>TRANSFERS IN (OUT)</b>						
<b>Transfers in</b>	2011	100,000	100,000	100,000	100.0%	100.00
	2010	100,000	100,000	100,000	100.0%	100.00
	2009	100,000	100,000	100,000	100.0%	100.00
<b>Transfers out</b>	2011	-	-	-	0.0%	-
	2010	-	-	-	0.0%	-
	2009	<u>-</u>	<u>-</u>	<u>-</u>	0.0%	-
<b>CHANGE IN NET ASSETS</b>	2011	\$ (551,729)	652,630	215,261		
	2010	(174,442)	(136,606)	268,493		
	2009	(503,423)	(216,221)	23,590		
<b>TOTAL NET ASSETS-BEGINNING</b>	2011			2,128,099		
	2010			1,677,124		
	2009			<u>1,690,291</u>		
<b>TOTAL NET ASSETS-ENDING SEPTEMBER 30</b>	2011			2,343,360		
	2010			1,945,617		
	2009			<u>1,713,881</u>		

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**MONTHLY FINANCIAL SUMMARY REPORT  
THROUGH SEPTEMBER 30 OF FISCAL YEARS 2011, 2010, AND 2009  
MUNICIPAL DRAINAGE FUND**

	<u>Fiscal Year</u>	<u>Annual Budget</u>	<u>Re-estimated Budget</u>	<u>12 Months Actual</u>	<u>Actual/ Re-estimate</u>	<u>Performance Index</u>
<b>REVENUES:</b>						
<b>Fees and service charges</b>	2011	\$ 5,145,367	5,145,367	5,220,191	101.5%	101.45
	2010	5,007,613	5,143,661	5,156,487	100.2%	100.25
	2009	4,928,110	5,000,113	5,049,706	101.0%	100.99
<b>Miscellaneous revenue</b>	2011	42,440	28,514	65,692	230.4%	230.39
	2010	85,000	42,479	51,552	121.4%	121.36
	2009	150,000	80,000	69,807	87.3%	87.26
<b>TOTAL REVENUE</b>	2011	5,187,807	5,173,881	5,285,883	102.2%	102.16
	2010	5,092,613	5,186,140	5,208,039	100.4%	100.42
	2009	5,078,110	5,080,113	5,119,513	100.8%	100.78
<b>EXPENSES &amp; ENCUMBRANCES:</b>						
<b>Capital outlay</b>	2011	300,000	300,000	39,800	13.3%	-
	2010	-	-	-	0.0%	0.00
	2009	-	54,000	38,505	71.3%	-
<b>Other expenses &amp; encumbrances</b>	2011	2,624,071	2,712,627	2,429,827	89.6%	89.57
	2010	3,046,620	2,883,128	2,667,411	92.5%	92.52
	2009	2,823,503	2,942,639	2,428,924	82.5%	82.54
<b>Total expenses and encumbrances</b>	2011	2,924,071	3,012,627	2,469,627	82.0%	81.98
	2010	3,046,620	2,883,128	2,667,411	92.5%	92.52
	2009	2,823,503	2,996,639	2,467,429	82.3%	82.34
<b>Excess (deficiency) of revenues over (under) expenses</b>	2011	2,263,736	2,161,254	2,816,256	-	-
	2010	2,045,993	2,303,012	2,540,628	-	-
	2009	2,254,607	2,083,474	2,652,084	-	-
<b>TRANSFERS OUT</b>						
<b>Operating transfers out</b>	2011	(3,271,318)	(3,271,318)	(3,271,318)	100.0%	100.00
	2010	(2,971,845)	(2,856,210)	(2,856,210)	100.0%	100.00
	2009	(2,847,538)	(2,872,152)	(2,872,152)	100.0%	100.00
<b>CHANGE IN NET ASSETS</b>	2011	(1,007,582)	(1,110,064)	(455,062)		
	2010	(925,852)	(553,198)	(315,582)		
	2009	(592,931)	(788,678)	(220,068)		
<b>TOTAL NET ASSETS-BEGINNING</b>	2011			32,455,677		
	2010			23,065,380		
	2009			21,003,753		
<b>TOTAL NET ASSETS-ENDING SEPTEMBER 30</b>	2011			32,000,615		
	2010			22,749,798		
	2009			20,783,685		

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**MONTHLY FINANCIAL SUMMARY REPORT  
THROUGH SEPTEMBER 30 OF FISCAL YEARS 2011, 2010, AND 2009  
NONMAJOR BUSINESS-TYPE FUNDS**

	<b>Fiscal Year</b>	<b>Annual Budget</b>	<b>Re-estimated Budget</b>	<b>12 Months Actual</b>	<b>Actual/ Re-estimate</b>	<b>Performance Index</b>
<b>REVENUES:</b>						
<b>Hotel/motel tax</b>	2011	\$ 3,946,116	4,434,648	4,372,389	98.6%	98.60
	2010	4,494,486	3,907,046	4,098,810	104.9%	104.91
	2009	4,964,601	4,428,065	3,951,890	89.2%	89.25
<b>Other revenue</b>	2011	5,590,680	5,716,686	5,383,964	94.2%	94.18
	2010	6,761,751	6,363,412	6,448,024	101.3%	101.33
	2009	6,974,294	6,709,879	6,749,185	100.6%	100.59
<b>TOTAL REVENUE</b>	2011	9,536,796	10,151,334	9,756,353	96.1%	96.11
	2010	11,256,237	10,270,458	10,546,834	102.7%	102.69
	2009	11,938,895	11,137,944	10,701,075	96.1%	96.08
<b>EXPENSES &amp; ENCUMBRANCES:</b>						
<b>Capital outlay</b>	2011	-	50,000	76,539	153.1%	-
	2010	-	49,774	49,774	100.0%	-
	2009	-	75,236	132,318	175.9%	175.87
<b>Other expenses &amp; encumbrances</b>	2011	10,427,098	10,053,029	9,113,349	90.7%	90.65
	2010	12,238,004	10,959,522	10,086,143	92.0%	92.03
	2009	12,570,538	11,787,333	10,876,142	92.3%	92.27
<b>Total expenses and encumbrances</b>	2011	10,427,098	10,103,029	9,189,888	91.0%	90.96
	2010	12,238,004	11,009,296	10,135,917	92.1%	92.07
	2009	12,570,538	11,862,569	11,008,460	92.8%	92.80
<b>Excess (deficiency) of Revenues over (under) expenses</b>	2011	(890,302)	48,305	566,465	-	-
	2010	(981,767)	(738,838)	410,917	-	-
	2009	(631,643)	(724,625)	(307,385)	-	-
<b>TRANSFERS OUT:</b>						
<b>Operating transfers out</b>	2011	(434,772)	(456,069)	(456,069)	100.0%	100.00
	2010	(557,806)	(473,044)	(473,044)	100.0%	100.00
	2009	(1,424,860)	(1,387,362)	(1,387,362)	100.0%	100.00
<b>CHANGE IN NET ASSETS</b>	2011	(1,325,074)	(407,764)	110,396		
	2010	(1,539,573)	(1,211,882)	(62,127)		
	2009	(2,056,503)	(2,111,987)	(1,694,747)		
<b>TOTAL NET ASSETS-BEGINNING</b>	2011			10,264,683		
	2010			10,801,647		
	2009			13,062,762		
<b>TOTAL NET ASSETS-ENDING SEPTEMBER 30</b>	2011			10,375,079		
	2010			10,739,520		
	2009			11,368,015		

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**MONTHLY FINANCIAL SUMMARY REPORT  
THROUGH SEPTEMBER 30 OF FISCAL YEARS 2011, 2010, AND 2009  
ECONOMIC DEVELOPMENT FUND**

	<b>Fiscal Year</b>	<b>Annual Budget</b>	<b>Re-estimated Budget</b>	<b>12 Months Actual</b>	<b>Actual/ Re-estimate</b>	<b>Performance Index</b>
<b>REVENUES:</b>						
<b>Charges for services</b>	2011	5,742,576	5,763,599	5,763,599	100.0%	100.00
	2010	5,910,201	5,888,182	5,888,182	100.0%	100.00
	2009	6,068,614	6,144,218	6,144,218	100.0%	100.00
<b>Miscellaneous revenue</b>	2011	\$ 165,000	178,500	590,368	330.7%	330.74
	2010	200,000	165,000	179,406	108.7%	108.73
	2009	310,000	200,000	199,399	99.7%	99.70
<b>TOTAL REVENUE</b>	2011	5,907,576	5,942,099	6,353,967	106.9%	106.93
	2010	6,110,201	6,053,182	6,067,588	100.2%	100.24
	2009	6,378,614	6,344,218	6,343,617	100.0%	99.99
<b>EXPENSES &amp; ENCUMBRANCES</b>						
<b>Personnel services</b>	2011	585,270	578,205	577,524	99.9%	99.88
	2010	596,878	580,528	564,861	97.3%	97.30
	2009	559,469	585,390	592,986	101.3%	101.30
<b>Materials and supplies</b>	2011	15,463	14,463	13,056	90.3%	90.27
	2010	15,500	15,500	11,536	74.4%	74.43
	2009	23,452	25,835	22,250	86.1%	86.12
<b>Contractual / professional and other</b>	2011	5,141,843	5,170,931	5,134,051	99.3%	99.29
	2010	5,272,154	7,000,175	3,081,784	44.0%	44.02
	2009	5,485,693	5,532,993	5,662,402	102.3%	102.34
<b>Total Expenses and Encumbrances</b>	2011	5,742,576	5,763,599	5,724,631	99.3%	99.32
	2010	5,884,532	7,596,203	3,658,181	48.2%	48.16
	2009	6,068,614	6,144,218	6,277,638	102.2%	102.17
<b>Excess (Deficiency) of Revenues Over (Under) Expenses</b>	2011	165,000	178,500	629,336	-	-
	2010	225,669	(1,543,021)	2,409,407	-	-
	2009	310,000	200,000	65,979	-	-
<b>TRANSFERS IN</b>						
<b>Operating transfers in</b>	2011	-	-	-	0.0%	-
	2010	-	-	-	0.0%	-
	2009	-	-	-	0.0%	-
<b>CHANGE IN NET ASSETS</b>	2011	165,000	178,500	629,336		
	2010	225,669	(1,543,021)	2,409,407		
	2009	310,000	200,000	65,979		
<b>TOTAL NET ASSETS-BEGINNING</b>	2011			16,461,377		
	2010			14,046,444		
	2009			12,255,577		
<b>TOTAL NET ASSETS-ENDING SEPTEMBER 30</b>	2011			17,090,713		
	2010			16,455,851		
	2009			12,321,556		

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CITY OF PLANO, TEXAS  
EQUITY IN TREASURY POOL  
September 2011

FUND NO.	FUND NAME	CASH	EQUITY IN TREASURY POOL	TOTAL 9/30/2011	TOTAL 10/1/10	TOTAL 9/30/2010
<b>GENERAL FUND:</b>						
01	General	\$ 38,221	43,412,211	43,450,432	37,230,863	37,230,863
77	Payroll	-	3,390,701	3,390,701	3,228,496	3,228,496
		38,221	46,802,912	46,841,133	40,459,359	40,459,359
<b>DEBT SERVICE FUND:</b>						
03	G.O. Debt Service	-	2,057,646	2,057,646	1,184,919	1,184,919
		-	2,057,646	2,057,646	1,184,919	1,184,919
<b>CAPITAL PROJECTS:</b>						
21	Senior Center Facilities	-	292,544	292,544	288,268	288,268
22	Recreation Center Facilities	-	1,217,262	1,217,262	1,198,923	1,198,923
23	Street Enhancement	-	1,740,828	1,740,828	1,715,385	1,715,385
25	1991 Police & Courts Facility	-	1,526,482	1,526,482	1,504,171	1,504,171
27	1991 Library Facility	-	906,376	906,376	893,129	893,129
28	1991 Fire Facility	-	3,839,696	3,839,696	3,788,619	3,788,619
29	Technology Improvements	-	1,480,044	1,480,044	1,460,586	1,460,586
31	Municipal Facilities	-	481,452	481,452	471,126	471,126
32	Park Improvements	-	7,166,325	7,166,325	6,529,458	6,529,458
33	Street & Drainage Improvement	-	16,910,438	16,910,438	12,223,661	12,223,661
35	Capital Reserve	-	44,618,699	44,618,699	44,375,115	44,375,115
38	DART L.A.P.	-	267,714	267,714	263,801	263,801
39	Spring Creekwalk	-	24,405	24,405	24,048	24,048
52	Park Service Areas	-	4,911,270	4,911,270	4,616,759	4,616,759
53	Creative & Performing Arts	-	2,247,045	2,247,045	2,307,719	2,307,719
54	Animal Control Facilities	-	341,677	341,677	344,628	344,628
59	Service Center	-	125,387	125,387	126,076	126,076
60	Joint Use Facilities	-	658,305	658,305	648,683	648,683
85	Public Arts	-	125,787	125,787	123,948	123,948
160	TXDOT-SH121	-	10,654,524	10,654,524	13,232,514	13,232,514
109	G.O. Bond Clearing - 2010	-	2,303,371	2,303,371	6,505,000	6,505,000
110	G.O. Bond Clearing - 1999	-	392,046	392,046	292,799	292,799
190	G.O. Bond Clearing - 2000	-	3,654,677	3,654,677	3,601,260	3,601,260
230	Tax Notes Clearing - 2001	-	1,129,846	1,129,846	1,113,332	1,113,332
240	G.O. Bond Clearing - 2001-A	-	808	808	182,187	182,187
250	Tax Notes Clearing - 2001-A	-	60,608	60,608	59,723	59,723
270	G.O. Bond Refund/Clearing - 2003	-	4,091	4,091	118,730	118,730
089	C.O. Bond Clearing - 2006	-	146,488	146,488	144,347	144,347
102	G.O. Bond Clearing - 2007	-	74,583	74,583	126,999	126,999
105	Tax Notes Clearing - 2007	-	(648)	(648)	-	-
082	G.O. Bond Clearing - 2008	-	(39)	(39)	240,521	240,521
083	Tax Notes Clearing - 2008	-	3,106	3,106	4,336,358	4,336,358
106	G.O. Bond Clearing - 2009	-	2,668,201	2,668,201	10,815,358	10,815,358
150	Tax Notes Clearing - 2009	-	62,890	62,890	6,377,735	6,377,735
220	Tax and Revenue C.O. Clearing - 2010	-	9,109,013	9,109,013	10,000,000	10,000,000
92	G.O. Bond Clearing - 2011	-	11,595,224	11,595,224	-	-
		-	130,740,525	130,740,525	140,050,966	140,050,966
<b>ENTERPRISE FUNDS:</b>						
26	Municipal Drainage CIP	-	370,307	370,307	349,979	349,979
34	Sewer CIP	-	12,276,829	12,276,829	11,293,460	11,293,460
36	Water CIP	-	17,552,619	17,552,619	13,495,486	13,495,486
37	Downtown Center Development	-	178,323	178,323	163,166	163,166
41	Water & Sewer - Operating	571,689	16,958,014	17,529,703	3,002,305	3,002,305
42	Water & Sewer - Debt Service	-	340,240	340,240	432,530	432,530
43	Municipal Drainage - Debt Service	-	3,345,828	3,345,828	3,304,059	3,304,059
44	W & S Impact Fees Clearing	-	-	-	-	-
45	Sustainability & Environmental Services	650	1,072,016	1,072,666	1,769,424	1,769,424
46	Convention & Tourism	2,717	2,629,349	2,632,066	1,998,168	1,998,168
81	Friends of Plano Centre	-	4,057	4,057	3,997	3,997
47	Municipal Drainage	-	3,471,104	3,471,104	3,992,167	3,992,167
48	Municipal Golf Course	-	75,720	75,720	103,081	103,081
49	Property Management	-	-	-	413,724	413,724
51	Recreation Revolving	350	1,561,137	1,561,487	1,440,036	1,440,036
330	Municipal Drain Rev Bond Clearing - 2007	-	230,936	230,936	949,670	949,670
340	Municipal Drain Rev Bond Clearing - 2008	-	933,461	933,461	2,147,147	2,147,147
107	Municipal Drain Rev Bond Clearing - 2009	-	1,825,255	1,825,255	1,800,380	1,800,380
260	Municipal Drain Rev Bond Clearing - 2010	-	3,688,030	3,688,030	3,634,127	3,634,127
		575,406	66,513,225	67,088,631	50,292,904	50,292,904

CITY OF PLANO, TEXAS  
EQUITY IN TREASURY POOL  
September 2011

FUND NO.	FUND NAME	CASH	EQUITY IN TREASURY POOL	TOTAL 9/30/2011	TOTAL 10/1/10	TOTAL 9/30/2010
<b>SPECIAL REVENUE FUNDS:</b>						
2	Sproles Library	-	34,344	34,344	(104,170)	(104,170)
4	TIF-Mall	-	-	-	-	-
5	TIF-East Side	-	9,630,537	9,630,537	8,168,122	8,168,122
11	LLEBG-Police Grant	-	40,057	40,057	28,904	28,904
12	Criminal Investigation	-	1,513,824	1,513,824	1,410,996	1,410,996
13	Grant	95	(177,273)	(177,178)	(555,702)	(555,702)
14	Wireline Fees	-	12,129,621	12,129,621	10,814,378	10,814,378
15	Judicial Efficiency	-	112,383	112,383	101,752	101,752
16	Industrial	-	-	-	18,479	18,479
17	Intergovernmental	-	422,397	422,397	437,064	437,064
18	Government Access/CATV	-	462,736	462,736	331,858	331,858
19	Teen Court Program	-	54,802	54,802	52,066	52,066
20	Municipal Courts Technology	-	1,773,888	1,773,888	1,680,517	1,680,517
24	American Recovery/Reinv Act Grant	-	(50,420)	(50,420)	(965,451)	(965,451)
55	Municipal Court-Building Security Fees	-	993,762	993,762	1,098,131	1,098,131
56	911 Reserve Fund	-	-	-	-	-
57	State Library Grants	-	(1,698)	(1,698)	(1,077)	(1,077)
67	Disaster Relief	-	674,511	674,511	1,216,985	1,216,985
68	Animal Shelter Donations	-	50,848	50,848	264,350	264,350
73	Memorial Library	-	365,883	365,883	401,249	401,249
86	Juvenile Case Manager	-	421,522	421,522	356,843	356,843
87	Traffic Safety	-	4,966,597	4,966,597	2,775,804	2,775,804
88	Child Safety	-	1,526,948	1,526,948	1,413,384	1,413,384
		95	34,945,269	34,945,364	28,944,482	28,944,482
<b>INTERNAL SERVICE FUNDS:</b>						
6	Public Safety Technology	-	2,059,481	2,059,481	2,029,379	2,029,379
9	Technology Infrastructure	-	(7,986)	(7,986)	(7,869)	(7,869)
58	PC Replacement	-	414,944	414,944	559,320	559,320
61	Equipment Maintenance	200	389,555	389,755	733,850	733,850
62	Information Technology	-	4,667,712	4,667,712	5,395,555	5,395,555
63	Office Services	-	-	-	-	-
64	Warehouse	100	177,857	177,957	308,931	308,931
65	Property/Liability Loss	-	4,411,825	4,411,825	4,337,329	4,337,329
66	Technology Services	-	7,446,722	7,446,722	7,463,528	7,463,528
71	Equipment Replacement	-	15,623,492	15,623,492	14,060,998	14,060,998
78	Health Claims	-	21,770,359	21,770,359	15,770,613	15,770,613
79	Parkway Service Ctr. Expansion	-	(28,605)	(28,605)	(28,187)	(28,187)
		300	56,925,356	56,925,656	50,623,448	50,623,448
<b>FIDUCIARY FUNDS:</b>						
7	Unclaimed Property	-	67,883	67,883	63,382	63,382
8	Library Training Lab	-	2,811	2,811	2,769	2,769
69	Collin County Seized Assets	-	115,709	115,709	149,715	149,715
74	Developers' Escrow	-	2,454,277	2,454,277	2,325,172	2,325,172
75	Plano Economic Development Trust	-	31	31	37,578	37,578
76	Economic Development	-	65,560	65,560	1,199,512	1,199,512
170	Economic Development Incentive Fund	-	16,052,538	16,052,538	15,366,903	15,366,903
84	Rebate	-	892,286	892,286	1,458,405	1,458,405
		-	19,651,095	19,651,095	20,603,436	20,603,436
<b>TOTAL</b>		\$ 614,022	357,636,028	358,250,050	332,159,515	332,159,515
<b>TRUST FUNDS</b>						
		<b>CASH</b>	<b>TRUST INVESTMENTS</b>	<b>TOTAL 9/30/2011</b>	<b>TOTAL 10/1/10</b>	<b>TOTAL 9/30/2010</b>
72	Retirement Security Plan	-	73,591,867	73,591,867	73,591,867	73,591,867
91	115 Trust	-	35,734,401	35,734,401	33,595,082	33,595,082
<b>TOTAL TRUST FUNDS</b>		\$ -	109,326,268	109,326,268	107,186,949	107,186,949

A Treasury Pool fund has been created for the purpose of consolidating cash and investments. All City funds not restricted or held in trust are included in this consolidated fund. Each fund's "Equity in Treasury Pool" represents the fund's proportionate share of the Treasury Pool Fund. At September 30, 2011 the Treasury Pool, including an adjustment to Fair Value as required by GASB 31, consisted of the following:

Cash	48,707,755
Local Government Investment Pool	26,942,945
Texas Daily	27,158,288
Federal Securities	219,831,577
Certificates of Deposit	32,468,749
Fair Value Adjustment	1,547,961
Interest Receivable	978,753
	<u>357,636,028</u>

# HEALTH CLAIMS FUND THROUGH AUGUST 31 OF FISCAL YEARS 2011 AND 2010

Health Claims Fund	6 month Variance Favorable (Unfavorable)			5 month Variance Favorable (Unfavorable)			1 month Variance Favorable (Unfavorable)			Year to Date Variance Favorable (Unfavorable)		
	FY 10-11 October - March	FY 09-10 October - March		FY 10-11 April - August	FY 09-10 April - August		FY 10-11 September	FY 09-10 September		FY 10-11 Total	FY 09-10 Total	
<b>Revenues</b>												
Employees Health Ins. Contributions	\$ 2,227,945	\$ 1,951,322	276,623	\$ 2,111,046	\$ 1,772,146	338,900	\$ 424,152	\$ 354,373	69,779	4,763,143	4,077,841	685,302
Employers Health Ins. Contributions	10,364,746	10,513,892	(149,146)	8,349,925	8,689,676	(339,751)	1,673,882	1,737,167	(63,285)	20,388,553	20,940,735	(552,182)
Contributions for Retirees	459,255	437,321	21,934	384,765	361,581	23,184	76,414	46,248	30,166	920,434	845,150	75,284
Cobra Insurance Receipts	29,539	21,144	8,395	22,003	29,937	(7,934)	967	4,380	(3,413)	52,509	55,461	(2,952)
Retiree Insurance Receipts	440,656	373,911	66,745	378,052	367,934	10,118	89,625	47,201	42,424	908,333	789,046	119,287
Retiree Contributions	(366,670)	(302,652)	(64,018)	(378,101)	(71,259)	(306,842)	(147,875)	-	(147,875.00)	(892,646)	(373,911)	(518,735)
Employer Contribution-OPEB	1,940,895	3,231,225	(1,290,330)	1,601,490	799,470	802,020	319,110	-	319,110.00	3,861,495	4,030,695	(169,200)
Interest	(17,031)	42,939	(59,970)	229,399	94,515	134,884	85,302	18,706	66,596	297,670	156,160	141,510
<b>Total Revenues</b>	<b>15,079,335</b>	<b>16,269,102</b>	<b>(1,189,767)</b>	<b>12,698,579</b>	<b>12,044,000</b>	<b>654,579</b>	<b>2,521,577</b>	<b>2,208,075</b>	<b>313,502</b>	<b>30,299,491</b>	<b>30,521,177</b>	<b>(221,686)</b>
<b>Transfers Out</b>												
Transfers Out	2,131,712	4,112,376	1,980,664	1,724,752	670,209	(1,054,543)	519,049	1,107,625	588,576.00	4,375,513	5,890,210	1,514,697
<b>Expenses</b>												
Insurance	724,652	546,713	(177,939)	688,543	517,910	(170,633)	136,542	103,012	(33,530.00)	1,549,737	1,167,635	(382,102)
Contracts- Professional Svc.	101,081	127,911	26,830	32,996	73,346	40,350	7,389	35,275	27,886	141,466	236,532	95,066
Contracts- Other	583,322	524,897	(58,425)	521,475	566,686	45,211	90,849	95,920	5,071	1,195,646	1,187,503	(8,143)
Health Claims Paid Reinsurance	417	(41,287)	(41,704)	(799)	4,086	4,885	-	(2,131,892)	(2,131,892.00)	(382)	(2,169,093)	(2,168,711)
Retiree Claims	(1,383,650)	(771,505)	612,145	(1,472,087)	(915,443)	556,644	(256,607)	(356,362)	(99,755)	(3,112,344)	(2,043,310)	1,069,034
Health Claims - Prescription	1,421,550	1,760,283	338,733	1,279,356	1,467,580	188,224	258,928	305,408	46,480	2,959,834	3,533,271	573,437
Health Claims Paid -UHC	8,696,794	7,452,289	(1,244,505)	6,758,703	6,732,967	(25,736)	1,302,502	1,471,253	168,751	16,757,999	15,656,509	(1,101,490)
Cobra Insurance Paid	1,368	1,124	(244)	1,472	1,017	(455)	77	107	30	2,917	2,248	(669)
Retiree Insurance Paid	43,793	43,816	23	53,819	37,021	(16,798)	7,626	5,399	(2,227.00)	105,238	86,236	(19,002)
Retiree Insurance Paid- Medicare	180,036	160,676	(19,360)	129,390	127,070	(2,320)	-	(456)	(456)	309,426	287,290	(22,136)
Freight	-	-	-	-	7	7	-	-	-	-	7	7
<b>Total Expenses</b>	<b>10,369,363</b>	<b>9,804,917</b>	<b>(564,446)</b>	<b>7,992,868</b>	<b>8,612,247</b>	<b>619,379</b>	<b>1,547,306</b>	<b>(472,336)</b>	<b>(2,019,642)</b>	<b>19,909,537</b>	<b>17,944,828</b>	<b>(1,964,709)</b>
<b>Net increase (decrease)</b>	<b>2,578,260</b>	<b>2,351,809</b>	<b>226,451</b>	<b>2,980,959</b>	<b>2,761,544</b>	<b>219,415</b>	<b>455,222</b>	<b>1,572,786</b>	<b>(1,117,564)</b>	<b>\$ 6,014,441</b>	<b>\$ 6,686,139</b>	<b>(671,698)</b>
<b>Health Claims Fund Balance - Cumulative</b>	<b>\$ 16,639,381</b>	<b>\$ 9,726,792</b>	<b>6,912,589</b>	<b>\$ 19,620,340</b>	<b>\$ 12,488,336</b>	<b>7,132,004</b>	<b>\$ 20,075,562</b>	<b>\$ 14,061,122</b>	<b>6,014,440</b>			

Note: FY 2011 expense does not include the IBNR accrual as the data is not available at time of print.

## ANALYSIS OF PROPERTY LIABILITY LOSS FUND THROUGH AUGUST 31 OF FISCAL YEARS 2011, 2010 & 2009

PROPERTY LIABILITY LOSS FUND	Fiscal Year 2011	Fiscal Year 2010	Fiscal Year 2009
Claims Paid per General Ledger	\$1,638,879	\$1,309,251	\$2,027,355
Net Judgments/Damages/Attorney Fees	\$1,579,592	\$988,435	\$792,661
<b>Total Expenses</b>	<b>\$3,218,471</b>	<b>\$2,297,686</b>	<b>\$2,820,016</b>

Note: FY 2011 expense does not include the IBNR accrual as the data is not available at time of print.



## **SECTION 2**

### **ECONOMIC ANALYSIS**

**City of Plano  
Comprehensive Monthly Financial Report**

# ECONOMIC ANALYSIS

## SEPTEMBER 2011

**General Fund Revenue  
September YTD  
Figure I**

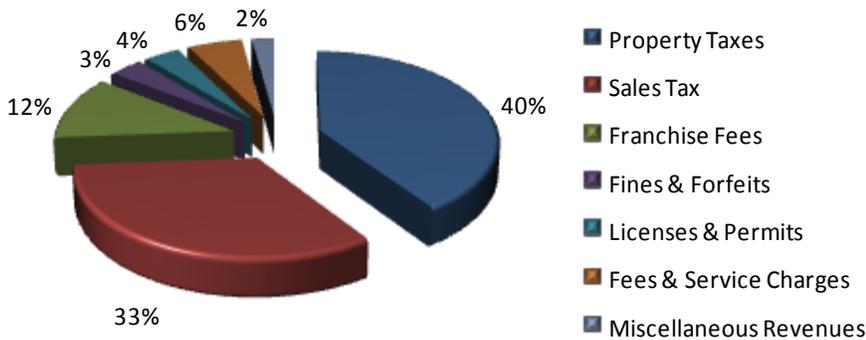


Figure I shows a breakdown of the various sources of revenues for the City's General Fund year to date through September 30, 2011. The largest category is Property Taxes in the amount of \$75,580,233. Closest behind Property Taxes is Sales Tax in the amount of \$62,661,796 and Franchise Fees with a total of \$21,582,508.

**General Fund Expenditures and  
Encumbrances  
September YTD  
Figure II**

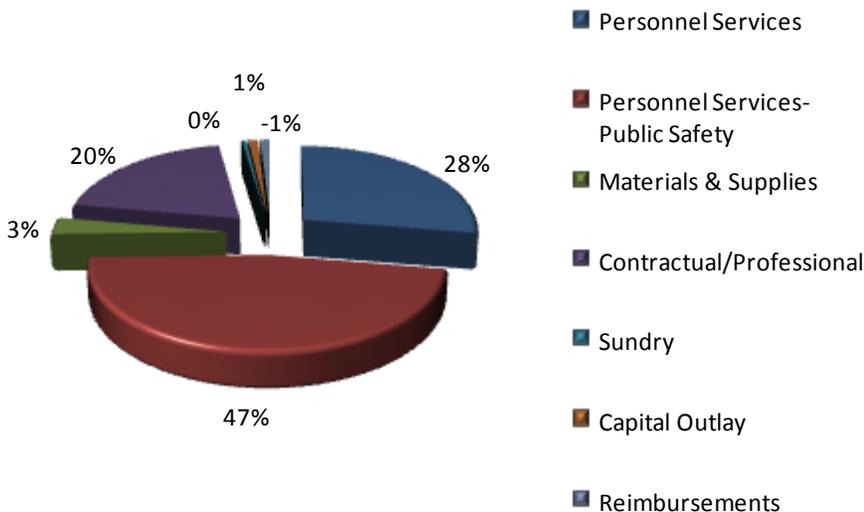


Figure II shows a breakdown of the various expenditures and encumbrances for the City's General Fund Year to Date through September 30, 2011. The largest category is Personnel Services-Public Safety in the amount of \$89,148,520 which includes the police, fire, fire-civilian and public safety communications departments. Closest behind that category are Personnel Services (for all other departments) with a total of \$52,178,572 and Contractual/Professional totaling \$37,566,679.

# ECONOMIC ANALYSIS

## SEPTEMBER 2011

### Sales Tax Comparisons City of Plano and Area Cities

Figure III

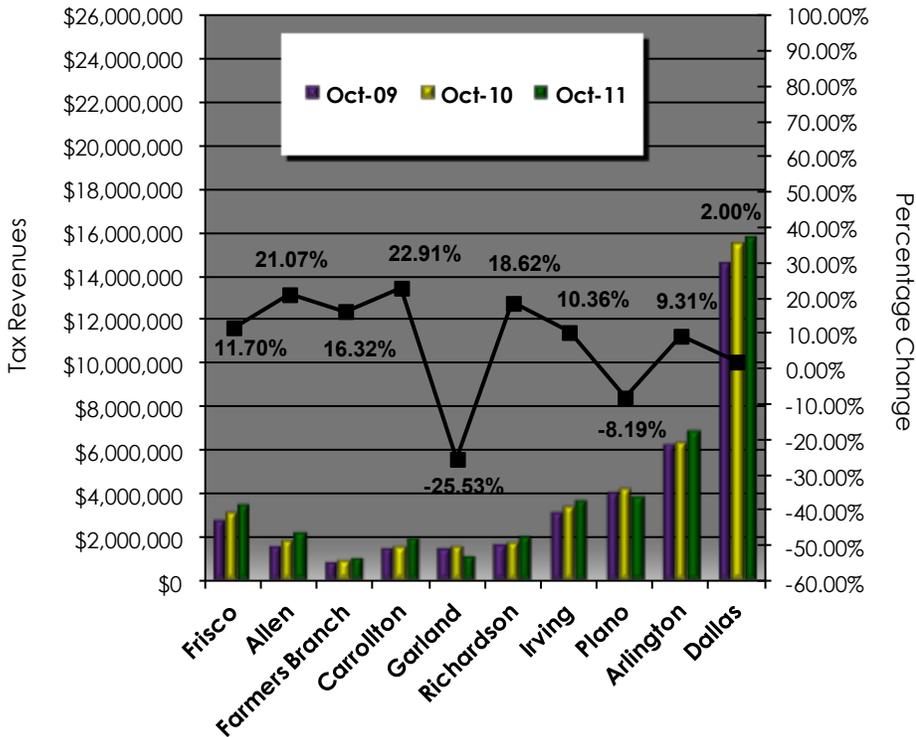
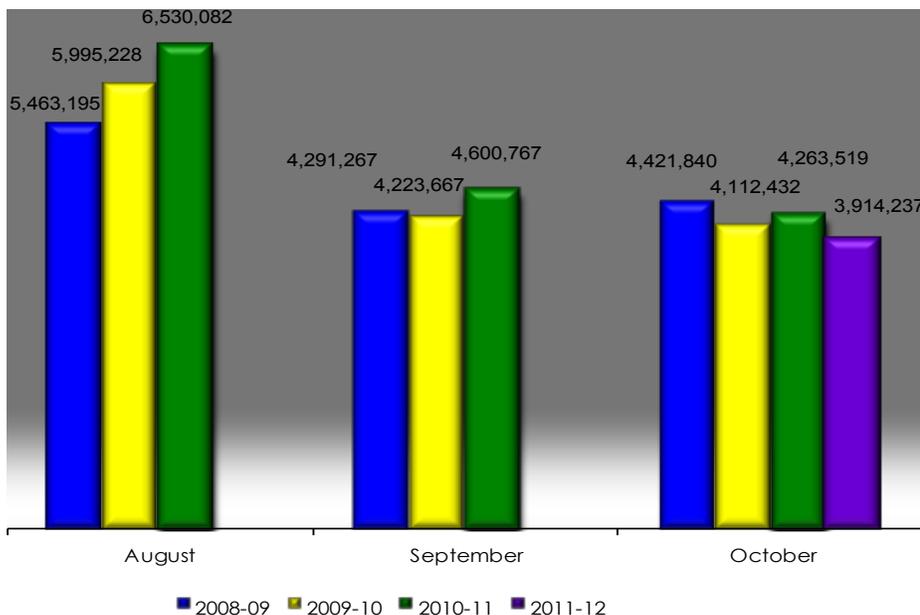


Figure III shows sales tax allocations collected in the months of October 2009, October 2010 and October 2011 for the City of Plano and nine area cities. Each of the cities shown has a sales tax rate of 1%, except for the cities of Allen and Frisco, which have a 2% rate, but distribute half of the amount shown in the graph to 4A and 4B development corporations within their respective cities, and the City of Arlington which has a 1.75% sales tax rate with .25% dedicated to road maintenance and .50% for funding of the Dallas Cowboys Complex Development Project. In the month of October the City of Plano received \$3,914,237 from this 1% tax.

The percentage change in sales tax allocations for the area cities, comparing October 2010 to October 2011, ranged from -25.53% for the City of Garland to 22.91% for the City of Carrollton.

### Sales Tax Actual Monthly Revenue

Figure IV



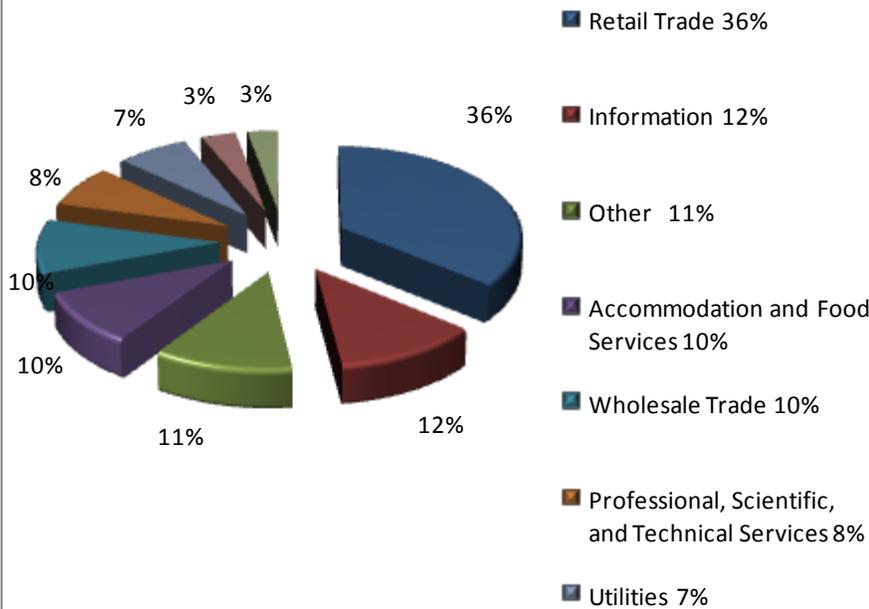
Sales tax allocation of \$3,914,237 was remitted to the City of Plano in the month of October. This amount represents a decrease of 8.19% compared to the amount received in October 2010. Sales tax revenue is generated from the 1% tax on applicable business activity within the City. These taxes were collected by businesses filing monthly returns, reported in August to the State, and received in September by the City of Plano.

Figure IV represents actual sales and use tax receipts for the months of August and September for fiscal years 2008-2009, 2009-2010 and 2010-2011 and October for fiscal years 2008-2009, 2009-2010, 2010-2011 and 2011-12.

# ECONOMIC ANALYSIS

## SEPTEMBER 2011

**Sales and Use Tax by NAICS Code**  
**Figure V**



The North American Industry Classification System (NAICS) is the standard used by Federal statistical agencies in classifying business establishments for the purpose of collecting, analyzing, and publishing statistical data related to the U.S. business economy. Figure V shows the percentage of sales and use tax by NAICS Code collected in September 2011.

Some examples in each code are as follows:

**Retail Trade:** Target, Dow Roofing Systems, Home Depot

**Information:** Verizon Online, Moody's Analytics, McAfee

**Accommodation and Food Services:** Movie Grill Concepts, Sky Ranches, Brinker Texas

**Wholesale Trade:** Officemax, Fry's, Hobby Lobby

**Professional, Scientific, and Technical Services:** Salesforce.com, Fishnet Security, Cisco Systems

**Utilities:** Reliant Energy, Frontier Utilities, Direct Energy

**Administration, Support, Waste Management and Remediation Services:** Grogreen, Ottco, Allied Waste Systems

**Construction:** Ace Fence of DFW, Pearson Mechanical, K&J Interiors

**All other NAICS codes: Other Services (except Public Administration), Finance and Insurance, Real Estate and Rental and Leasing, Arts, Entertainment, and Recreation, Unknown, Health Care and Social Assistance, Management of Companies and Enterprises, Public Administration, Mining, Transportation and Warehousing, Educational Services, and Agriculture, Forestry, Fishing and Hunting:** Service King Paint & Body, Laser Works, Specialty Risk Services, Colonial Services, Rent-a-Center, Five Point Capital, Plano Bowl Management, Prestonwood Golf Club, TRB Legacy, EMI Industries, Baylor Surgicare at Plano, Healix Infusion Therapy, Aramark Management Services, Hope's Door, Ace Cash Express, Telgian Corporation, TBK Materials, Chico Limestone, ATC Custom Services, Hurricane Waste Systems, Smartpros, Plano ISD, Plants Alive, Chambersville Tree Farms

# ECONOMIC ANALYSIS

## SEPTEMBER 2011

**Cumulative Jobs Created in Plano**

**Figure VI**

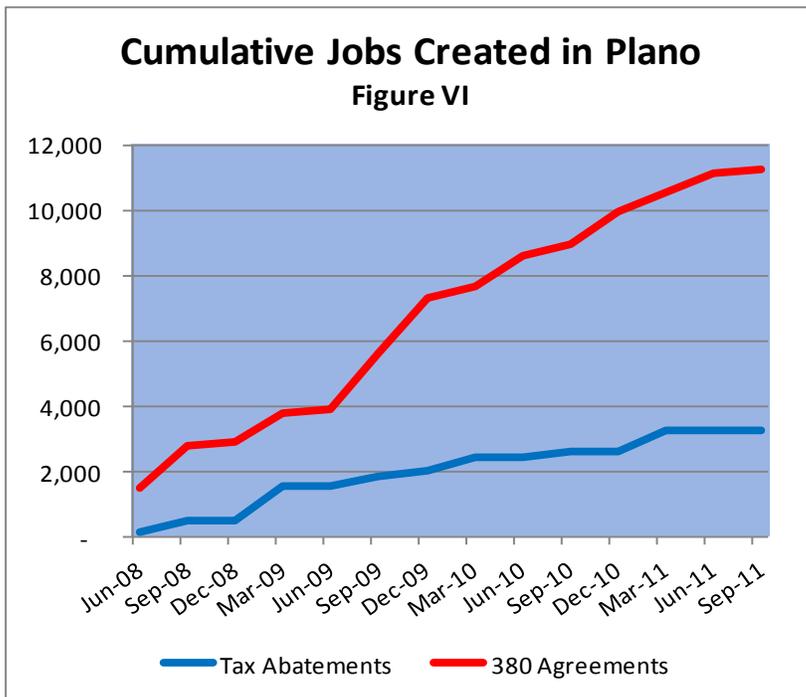


Figure VI, left, tracks the number of jobs cumulatively beginning 2nd quarter 2008 created in Plano due to the City entering into either a Property Tax Abatement Agreement or a 380 Economic Development Agreement (380 agreement).

The City of Plano often uses property tax abatements to attract new industry and commercial enterprises, and to encourage the retention and development of existing businesses. The City can limit the property taxes assessed on real property or tangible personal property located on real property due to the repairs or improvements to the property. Only property located within a reinvestment zone is eligible for a tax abatement agreement. During the 3rd quarter of 2011, there were no jobs created via tax abatement agreements.

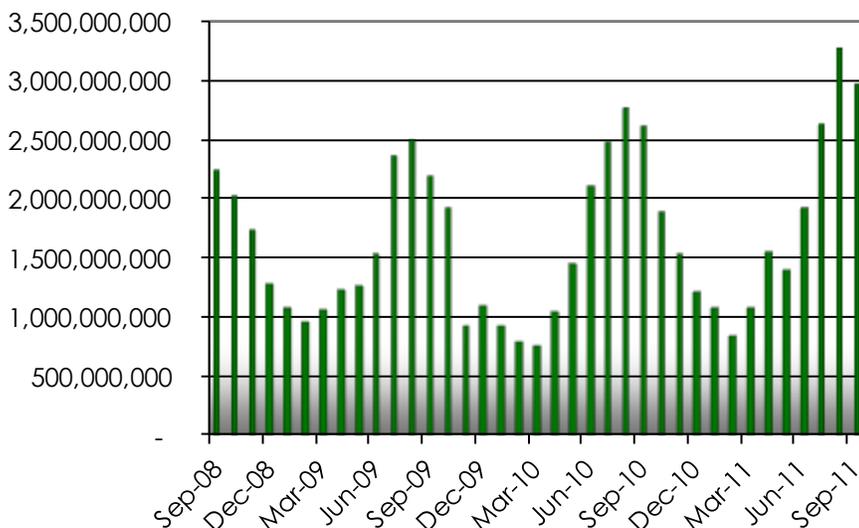
Enacted by the Texas Legislature in 1991, 380 Agreements let cities make loans and grants of public money to businesses or developers in return for building projects within the city. Cities often pay these grants from the increase in sales or property taxes generated by the project. During the 3rd quarter of 2011, 146 jobs were created via 380 agreements.

Please note that the quarterly jobs created in this figure are based on the date the agreement was passed by City Council.

### Local Water Consumption

(Gallons)

**Figure VII**



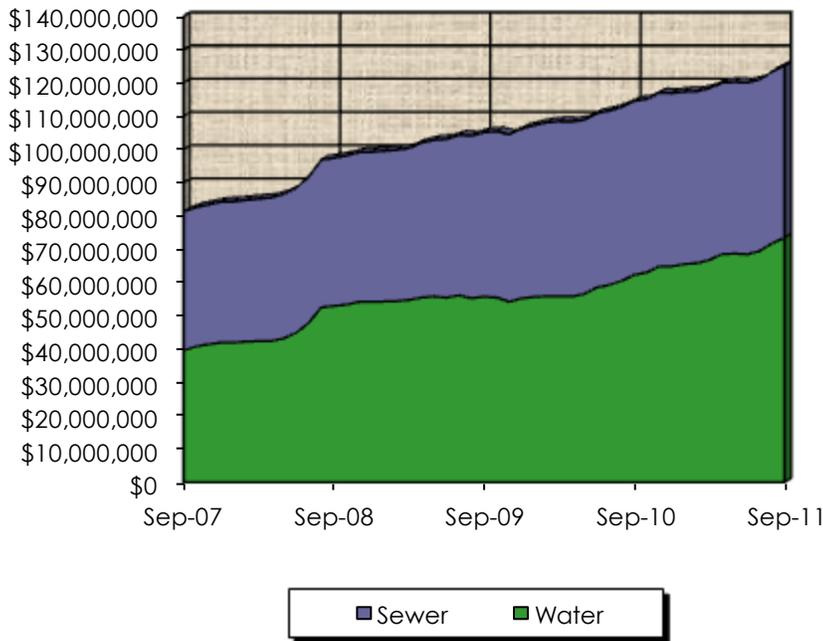
In September, the City of Plano pumped 2,472,330,000 gallons of water from the North Texas Municipal Water District (NTMWD). Consumption was 2,957,393,620 gallons among 79,306 billed water accounts while billed sewer accounts numbered 75,597. The minimum daily water pumpage was 47,324,000 gallons, which occurred on Saturday, September 17<sup>th</sup>. Maximum daily pumpage was 113,396,000 gallons and occurred on Tuesday, September 13<sup>th</sup>. This month's average daily pumpage was 82,411,000 gallons.

Figure VII shows the monthly actual local water consumption.

# ECONOMIC ANALYSIS

## SEPTEMBER 2011

**Annualized Water & Sewer Billings**  
Figure VIII

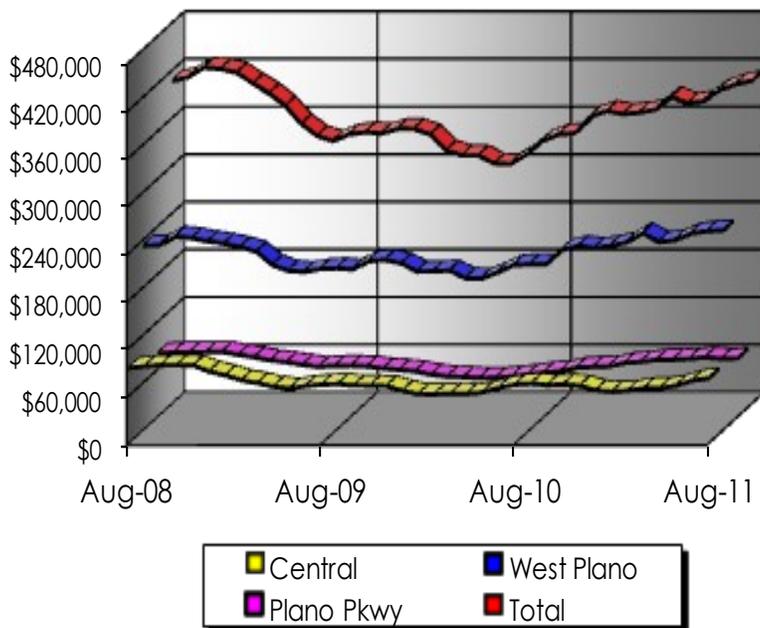


The actual water and sewer customer billing revenues in September were \$10,022,063 and \$4,605,829 representing an increase of 19.45% and an increase of 3.20% respectively compared to September 2010 revenues. The aggregate water and sewer accounts netted \$14,627,892 for an increase of 13.81%.

September consumption brought annualized revenue of \$73,505,086 for water and \$51,725,564 for sewer, totaling \$125,230,650. This total represents an increase of 9.33% compared to last year's annualized revenue.

Figure VIII represents the annualized billing history of water and sewer revenues for September 2007 through September 2011.

**Hotel/Motel Occupancy Tax Six Month Trend**  
Figure IX



August revenue from hotel/motel occupancy tax was \$359,250. This represents an increase of \$34,680 or 10.68% compared to August 2010. The average monthly revenue for the past six months was \$396,764, an increase of 16.55% from the previous year's average. The six-month average for the Central area decreased to \$67,693, the West Plano average increased to \$227,153, and the Plano Pkwy average increased to \$64,403 from the prior year.

The six month trend amount will not equal the hotel/motel taxes reported in the financial section. The economic report is based on the amount of taxes earned during a month, while the financial report indicates when the City received the tax.

\*The August revenue and central average excludes the Best Western Hotel. This hotel did not make their occupancy tax payment by the CMFR submission deadline.

# ECONOMIC ANALYSIS

## SEPTEMBER 2011

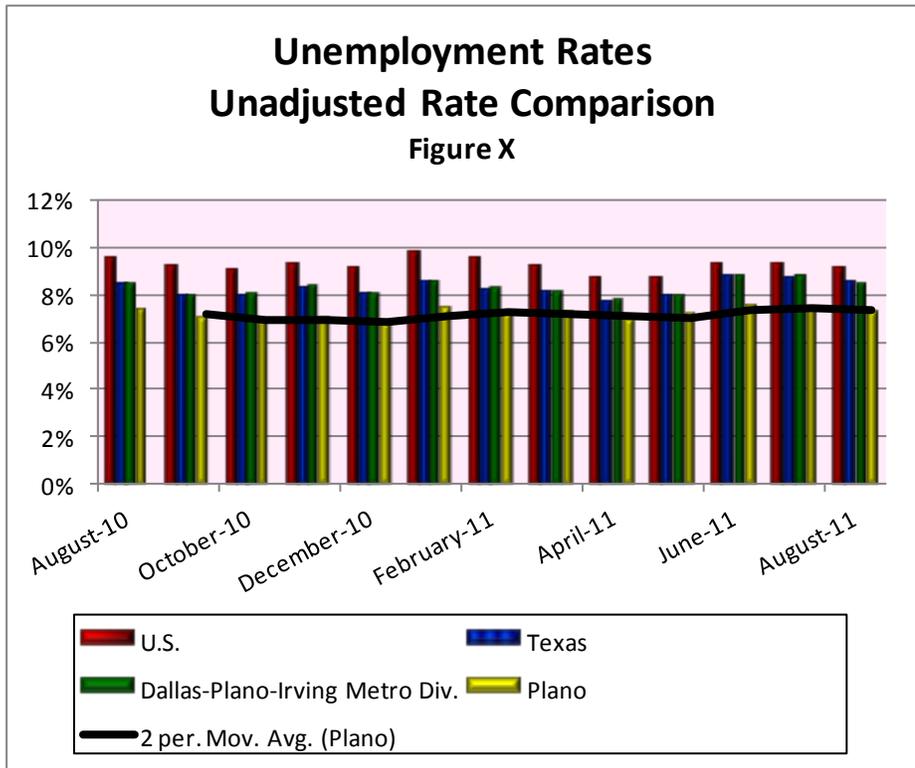


Figure X shows unadjusted unemployment rates based on the Bureau of Labor Statistics U.S. City Average, and Local Area Unemployment Statistics estimates for the State of Texas, the Dallas-Plano-Irving Metropolitan Division and the City of Plano from August 2010 to August 2011.

### Average Home Selling Price By City Figure XI

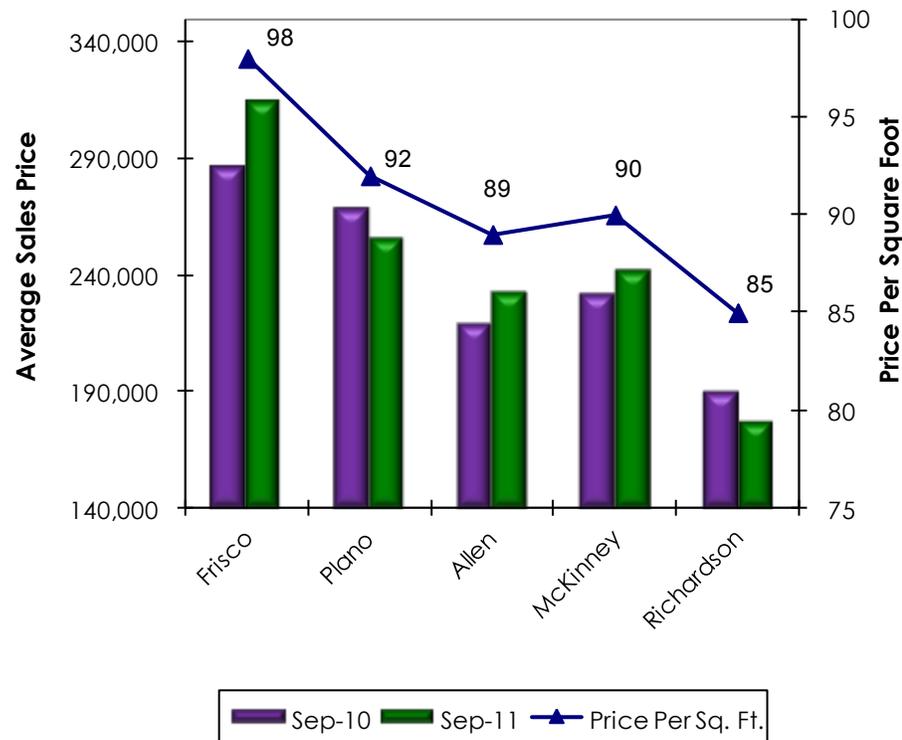


Figure XI shows the average home selling price for the months of September 2010 and September 2011 for the City of Plano and four area cities. The average price per square foot is also included for each city for the month of September 2011. The average sales price in Plano has decreased \$12,915 from September 2010 at \$267,964 to September 2011 at \$255,049.

Please note that the average sales price and price per square foot can change significantly from month to month due to the location of the properties sold.

# ECONOMIC ANALYSIS

## SEPTEMBER 2011

**Real Estate Recap**  
**Figure XII**

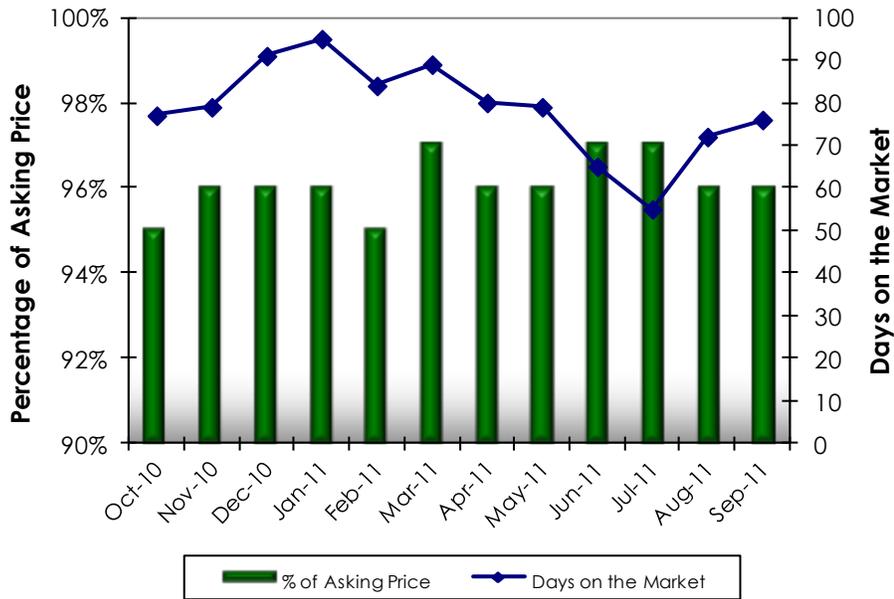


Figure XII represents the percentage of sales price to asking price for single family homes for the past year along with days on the market. The percentage of asking price decreased from September 2010 to September 2011 from 97% to 96%. Days on the market increased from 58 to 76 days in September 2010 and September 2011.



## **SECTION 3**

### **INVESTMENT REPORT**

#### **City of Plano Comprehensive Monthly Financial Report**

Funds of the City of Plano are invested in accordance with Chapter 2256 of the "Public Funds Investment Act." The Act clearly defines allowable investment instruments for local governments. The City of Plano Investment Policy incorporates the provisions of the Act and all investment transactions are executed in compliance with the Act and the Policy.

# INVESTMENT REPORT

## SEPTEMBER 2011

Interest received during September totaled \$1,817,602 and represents interest paid on maturing investments and coupon payments on investments. Interest allocation is based on average balances within each fund during the month. The two-year Treasury note yield increased throughout the month of September starting at 0.19% and ending at .25%.

As of September 30, a total of \$344,748,038 was invested in the Treasury Fund. Of this amount, \$25,793,637 was General Obligation Bond Funds, \$6,677,684 was Municipal Drainage Revenue Bond Funds, and \$312,276,717 was in the remaining funds.

Metrics	Current Month Actual	Fiscal YTD	Prior Fiscal YTD	Prior Fiscal Year Total
Funds Invested (1)	\$5,000,000	\$222,169,916	\$305,438,014	\$305,438,014
Interest Received (2)	\$1,817,602	\$6,052,758	\$5,678,534	\$5,678,534
Weighted Average Maturity (in days) (3)	497		583	
Modified Duration (4)	1.32		1.55	
Average 2-Year T-Note Yield (5)	0.21%		0.48%	

\* See interest allocation footnote on Page C-3.

- (1) Does not include funds on deposit earning a "NOW" rate, and/or moneys in investment pools or cash accounts.
- (2) Cash Basis. Amount does not include purchased interest.
- (3) The length of time (expressed in days) until the average investment in the portfolio will mature. The Prior fiscal YTD column represents current month, prior year.
- (4) Expresses the measurable change in the value of the portfolio in response to a 100-basis-point (1%) change in interest.
- (5) Compares 2011 to 2010 for the current month.

### Month-to-Month Comparison

Metrics	August 2011	September 2011	Difference
Portfolio Holding Period Yield	0.89%	0.83%	-0.06% (-5 Basis Points)
Average 2-Year T-Note Yield	0.23%	0.21%	-0.02% (-2 Basis Points)

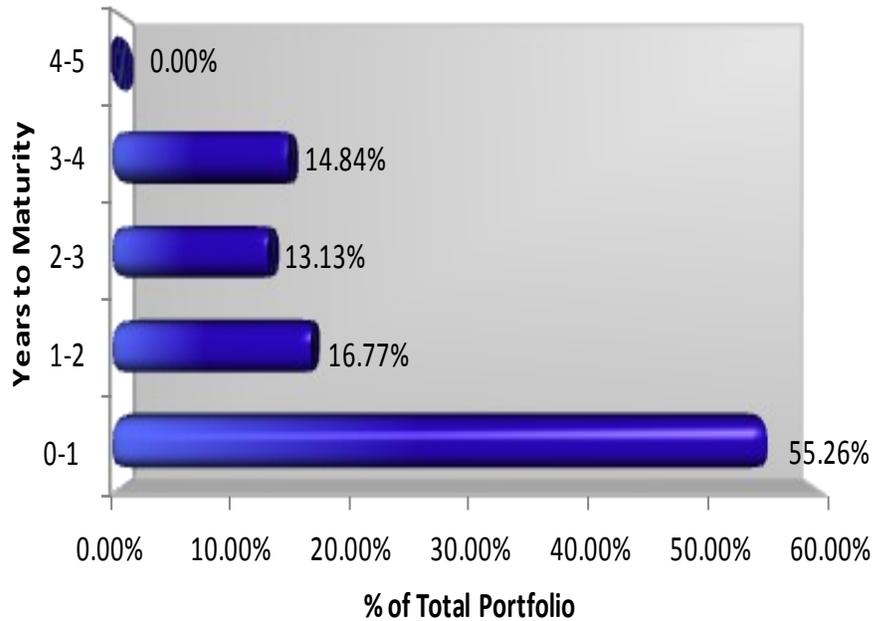
# INVESTMENT REPORT SEPTEMBER 2011

## Portfolio Maturity Schedule

Figure I

Years to Maturity*	Book Value	% Total
0-1	\$201,658,184	55.26%
1-2	61,200,687	16.77%
2-3	47,915,660	13.13%
3-4	54,145,066	14.84%
4-5		0.00%
<b>Total</b>	<b>\$364,919,596</b>	<b>100.00%</b>

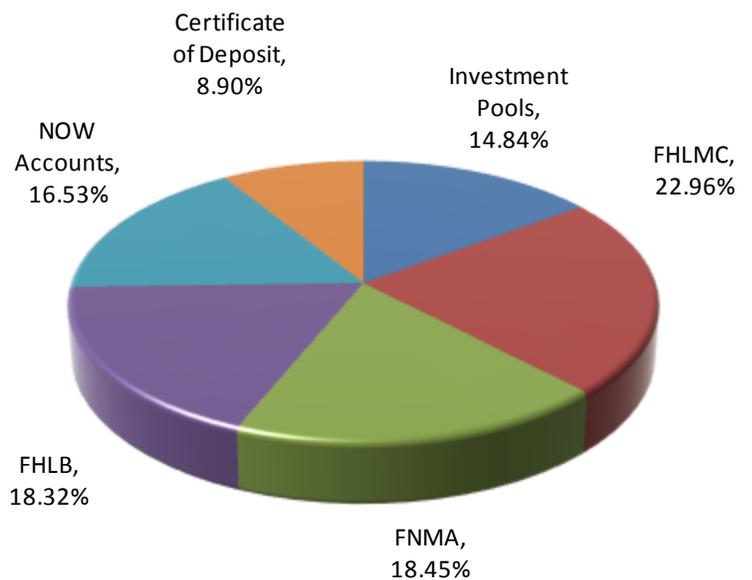
\*Does not take into consideration callable issues that can, if called, significantly shorten the Weighted Average Maturity.



## Portfolio Diversification

Figure II

Type	Book Value	% Total
Investment Pools	\$54,101,233	14.84%
FHLMC	83,832,557	22.96%
FNMA	67,315,392	18.45%
FHLB	66,866,386	18.32%
NOW Account	60,335,280	16.53%
Certificate of Deposit	32,468,749	8.90%
<b>Total</b>	<b>\$364,919,596</b>	<b>100.00%</b>



# INVESTMENT REPORT

## SEPTEMBER 2011

### Allocated Interest/Fund Balance

Figure III

Fund	Beginning Fund Balance 9/30/2011	Allocated Interest Current Month	Fiscal Y-T-D	Ending Fund Balance 9/30/2011	% of Total
General	43,222,955	195,161	983,877	4,518,116	12.59%
G. O. Debt Services	1,986,874	70,772	488,870	2,057,646	0.60%
Street & Drainage Improvements	16,843,603	66,835	246,663	16,910,438	4.91%
Sewer CIP	12,228,625	48,203	191,093	12,276,828	3.56%
Capital Reserve	44,441,455	177,244	699,792	44,618,699	12.94%
Water & Sewer Operating	16,904,387	53,627	72,667	16,958,014	4.92%
Water & Sewer Debt Service	336,531	3,708	19,046	340,239	0.10%
Park Service Area Fees	4,892,024	19,246	74,603	4,911,270	1.42%
Property/ Liability Loss	4,395,633	16,192	62,992	4,411,825	1.28%
Information Services	7,417,406	29,315	110,889	7,446,721	2.16%
Equipment Replacement	15,560,838	62,654	242,462	15,623,492	4.53%
Developer's Escrow	2,444,678	9,600	40,794	2,454,278	0.71%
G. O. Bond Funds	31,071,412	132,852	651,247	31,204,264	9.05%
Municipal Drainage Bond Clearing	6,652,482	25,202	109,308	6,677,684	1.94%
Grants - TXDOT	10,615,456	39,068	149,523	10,654,524	3.09%
Econ. Dev. Incentive Fund	15,989,879	62,659	239,092	16,052,538	4.66%
Other	108,306,196	425,267	1,640,976	108,731,462	31.55%
<b>Total</b>	<b>343,310,434</b>	<b>1,437,605</b>	<b>6,023,894</b>	<b>344,748,038</b>	<b>100%</b>

Footnote: All City funds not restricted or held in trust are included in the Treasury Pool. As of August 31, 2011 allocated interest to these funds include an adjustment to fair value as required by GASB 31.

### Portfolio Statistics

Figure IV

Month	Total Invested (End of Month)	Portfolio Yield	# of Securities Purchased*	Maturities/ Sold/ Called	Weighted Ave. Mat. (Days)	# of Securities
August, 2010	364,665,624	1.08%	3	2	409	72
September, 2010	330,224,105	1.11%	4	6	583	70
October, 2010	320,046,379	1.18%	6	2	759	74
November, 2010	318,660,783	1.16%	0	1	738	73
December, 2010	348,897,264	1.07%	3	2	670	74
January, 2011	389,343,109	0.95%	2	2	571	74
February, 2011	425,653,149	1.06%	5	2	657	77
March, 2011	421,613,916	1.02%	3	4	636	76
April, 2011	407,908,065	1.04%	0	1	634	75
May, 2011	408,080,361	0.98%	3	6	577	72
June, 2011	401,666,181	0.90%	0	4	534	68
July, 2011	398,442,203	0.92%	6	3	573	71
August, 2011	397,444,451	0.89%	2	4	536	69
September, 2011	364,919,596	0.83%	1	4	497	66

\*Does not include investment pool purchases or changes in NOW account balances.

# INVESTMENT REPORT SEPTEMBER 2011

## Equity in Treasury Pool By Major Category Figure V

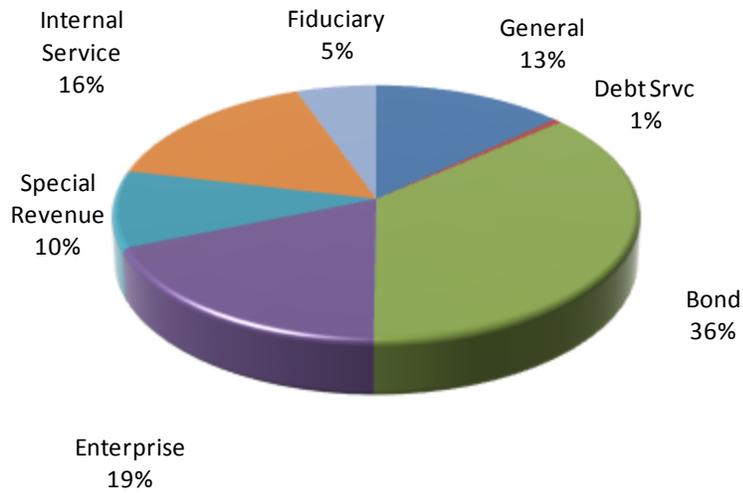
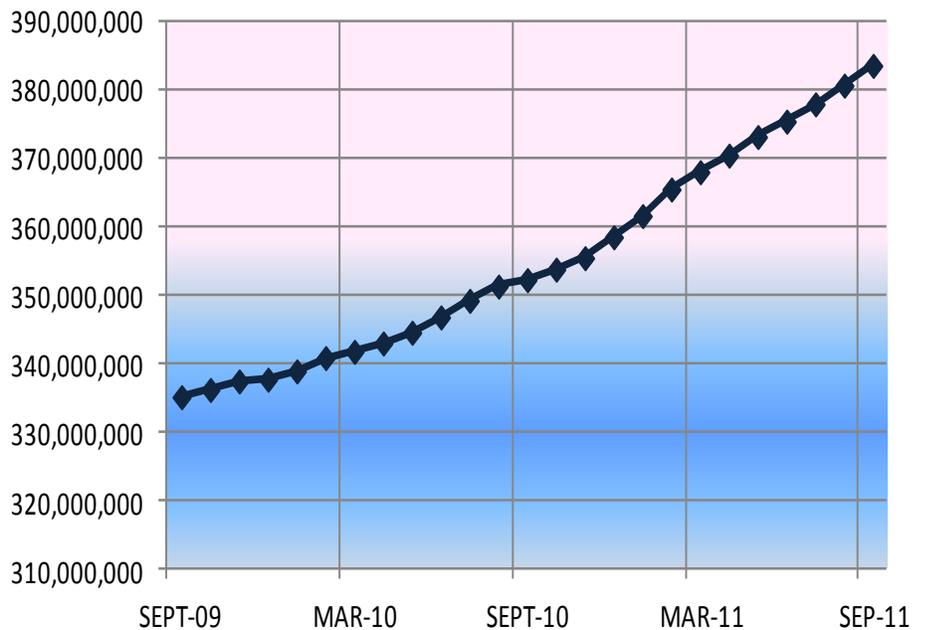


Figure V shows a breakdown of the various sources of funds for the City's Treasury Pool as of September 30, 2011. The largest category is the Bond Funds in the amount of \$130,740,525. Closest behind are the Enterprise Funds with a total of \$67,088,631, and the Internal Service Funds with \$56,925,656.

## Annualized Average Portfolio Figure VI

The annualized average portfolio for September 30, 2011 was \$383,556,288. This is an increase of \$31,343,834 when compared to the September 2010 average of \$352,212,454.



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**Discussion/Action Items for Future Council Agendas**

**November 16 – Special Called Session – Canvass Election – 6:00 pm**

***November 20 – Lights at Legacy Event – 3-8 pm (tree lighting at 6:30 pm)***

**November 21 – City Council Retreat – Municipal Center – 5:30 pm**

**November 22 – City Council Retreat – Municipal Center – 5:30 pm**

**November 24-25 – Thanksgiving Holidays**

**November 28**

- Comprehensive Monthly Financial Report
- **Zoning Case 2011-31** - Request to rezone 0.9± acre located on the west side of Parkwood Boulevard, 827± feet south of State Highway 121 from Commercial Employment to Central Business-1. Zoned Commercial Employment.

***December 2 – Dickens in Historic Downtown Plano***

***December 8 – Holiday Luncheon – Plano Centre – 11:00 am – 1:00 pm***

**December 8 – District 2 Roundtable – Tom Muehlenbeck Center - 7 pm**

***December 10 – Plano Children’s Christmas Parade***

**December 12**

- The Arts Center of North Texas Report

**December 20**

- Comprehensive Monthly Financial Report
- DART Report

**December 23 & 26 – Winter/Christmas Holidays**

**January 2 – New Year’s Day Observed**

**January 9**

- North Texas Municipal Water District Report

**January 16 – Martin Luther King Day**

**January 23**

- Comprehensive Monthly Financial Report

**February 13**

***February 17-19 – TML Elected Officials Conference – San Antonio***

**February 27**

- Comprehensive Monthly Financial Report

**March 6 (Tuesday)**

- DART Report

***March 10-14 - NLC, Washington D.C.***

***March 11-17 – PISD Spring Break***

***March 22 - District 1 Roundtable – Plano Centre – Northbrook Room – 7 pm***

**March 26**

- Comprehensive Monthly Financial Report